

AIN GROUP

FY4/18 3Q
Supplementary Materials

■ Year-on-Year

|  | $\begin{gathered} \mathrm{FY} 4 / 173 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 183 \mathrm{Q} \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 182,100 | 200,043 | +17,943 | +9.9 |
| Gross profit \% of net sales | $\begin{array}{r} 30,092 \\ 16.5 \end{array}$ | $\begin{array}{r} 35,193 \\ 17.6 \end{array}$ | +5,101 | +17.0 |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 20,501 \\ 11.3 \end{array}$ | $\begin{array}{r} 20,883 \\ 10.4 \end{array}$ | +382 | +1.9 |
| Operating income <br> \% of net sales | $\begin{array}{r} 9,591 \\ 5.3 \end{array}$ | $\begin{array}{r} 14,310 \\ 7.2 \end{array}$ | +4,719 | +49.2 |
| Ordinary income \% of net sales | $\begin{array}{r} 10,019 \\ 5.5 \end{array}$ | $\begin{array}{r} 14,760 \\ 7.4 \end{array}$ | +4,741 | +47.3 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 5,438 \\ 3.0 \end{array}$ | $\begin{array}{r} 7,931 \\ 4.0 \end{array}$ | +2,493 | +45.8 |
| Earnings per share( $¥$ ) | 171.53 | 235.74 | +64.21 | +37.4 |

Figures in the table are rounded down

## ■Vs Plan

|  | $\begin{aligned} & \mathrm{FY} 4 / 183 \mathrm{Q} \\ & \text { revised plan } \end{aligned}$ | $\begin{gathered} \text { FY4/18 3Q } \\ \text { results } \end{gathered}$ | Vs revised plan change | Vs revised plan change(\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 199,518 | 200,043 | +525 | +0.3 |
| Gross profit \% of net sales | $\begin{array}{r} 34,721 \\ 17.4 \end{array}$ | $\begin{array}{r} 35,193 \\ 17.6 \end{array}$ | +472 | +1.4 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 21,335 \\ 10.7 \end{array}$ | $\begin{array}{r} 20,883 \\ 10.4 \end{array}$ | (452) | (2.1) |
| Operating income <br> \% of net sales | $\begin{array}{r} 13,386 \\ 6.7 \end{array}$ | $\begin{array}{r} 14,310 \\ 7.2 \end{array}$ | +924 | +6.9 |
| Ordinary income <br> $\%$ of net sales | $\begin{array}{r} 13,788 \\ 6.9 \end{array}$ | $\begin{array}{r} 14,760 \\ 7.4 \end{array}$ | +972 | +7.0 |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 6,986 \\ 3.5 \end{array}$ | $\begin{array}{r} 7,931 \\ 4.0 \end{array}$ | +945 | +13.5 |
| Earnings per share( $¥$ ) | 207.66 | 235.74 | +28.08 | +13.5 |

Figures in the table are rounded down

## 2. Segment Information (Dispensing Pharmacy Business)

■ Year-on-Year
( $¥$ million)

|  | $\begin{gathered} \text { FY4/17 3Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/18 } 3 \mathrm{Q} \\ \text { results } \end{gathered}$ | YoY change | YoY change(\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 162,599 | 178,136 | +15,537 | +9.6 |
| Gross profit | 22,657 | 26,273 | +3,616 | +16.0 |
| \% of net sales | 13.9 | 14.7 |  |  |
| SG\&A expenses | 10,022 | 10,747 | +725 | +7.2 |
| \% of net sales | 6.2 | 6.0 |  |  |
| Operating income | 12,635 | 15,525 | +2,890 | +22.9 |
| \% of net sales | 7.8 | 8.7 |  |  |
| Segment income | 13,029 | 16,013 | +2,984 | +22.9 |
| \% of net sales | 8.0 | 9.0 |  |  |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

| ■ Vs Plan | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY4/18 3Q revised plan | $\begin{gathered} \text { FY4/18 } 3 \mathrm{Q} \\ \text { results } \end{gathered}$ | Vs revised plan change | Vs revised plan change(\%) |
| Net sales | 177,483 | 178,136 | +653 | +0.4 |
| Gross profit | 25,740 | 26,273 | +533 | +2.1 |
| \% of net sales | 14.5 | 14.7 |  |  |
| SG\&A expenses | 10,842 | 10,747 | (95) | (0.9) |
| \% of net sales | 6.1 | 6.0 |  |  |
| Operating income | 14,898 | 15,525 | +627 | +4.2 |
| \% of net sales | 8.4 | 8.7 |  |  |
| Segment income | 15,347 | 16,013 | +666 | +4.3 |
| \% of net sales | 8.6 | 9.0 |  |  |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
3. Segment Information (Drug and Cosmetic Store Business)

| ■ Year-on-Year |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \mathrm{FY} 4 / 173 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/18 3Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ |
| Net sales | 15,907 | 17,779 | +1,872 | +11.8 |
| Gross profit | 5,764 | 6,647 | +883 | +15.3 |
| \% of net sales | 36.2 | 37.4 |  |  |
| SG\&A expenses | 6,396 | 6,257 | (139) | (2.2) |
| \% of net sales | 40.2 | 35.2 |  |  |
| Operating income | (631) | 390 | +1,021 |  |
| \% of net sales | - | 2.2 |  |  |
| Segment income | (578) | 425 | +1,003 | - |
| \% of net sales | - | 2.4 |  |  |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

## ■ Vs Plan

( $¥$ million)

|  | FY4/18 3Q revised plan | $\begin{gathered} \text { FY4/18 } 3 \mathrm{Q} \\ \text { results } \end{gathered}$ | Vs revised plan change | Vs revised plan change(\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 17,772 | 17,779 | +7 | +0.0 |
| Gross profit \% of net sales | $\begin{array}{r} 6,600 \\ 37.1 \end{array}$ | $\begin{array}{r} 6,647 \\ 37.4 \end{array}$ | +47 | +0.7 |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 6,361 \\ 35.8 \end{array}$ | $\begin{array}{r} 6,257 \\ 35.2 \end{array}$ | (104) | (1.6) |
| Operating income <br> \% of net sales | 238 1.3 | 390 2.2 | +152 | +63.9 |
| Segment income \% of net sales | $\begin{array}{r} 266 \\ 1.5 \end{array}$ | $\begin{array}{r} 425 \\ 2.4 \end{array}$ | +159 | +59.8 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

## 4. Sales Verification

■ Dispensing Pharmacy (YoY)
(\%) ■ Dispensing Pharmacy (Vs Revised Plan)

|  | Net sales | Prescription <br> volume | Average <br> prescription <br> price |  | Net sales | Prescription <br> volume | Average <br> prescription <br> price |
| :--- | ---: | ---: | :--- | :--- | :--- | :--- | :--- |
| Same store (819) | +1.6 | +0.2 | +1.5 | Same store (819) | +0.3 | +0.4 | $(0.1)$ |
| Store openings in the <br> previous year (193) | +191.2 | +188.6 | +1.3 | Store openings in the <br> previous year (193) | +0.9 | +0.8 | +0.1 |
| Total $(1,041)$ | +9.8 | +10.4 | (0.6) | Total (1,041) | +0.4 | +0.4 | $(0.1)$ |


| ■ Drug and Cosmetic Store (YoY) |  |  |  | ■ Drug and Cosmetic Store (Vs Revised Plan) (\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales | Number of customers | Average spending per customer |  | Net sales | Number of customers | Average spending per customer |
| Same store (37) | +7.2 | +2.7 | +4.4 | Same store (37) | +0.1 | +0.4 | (0.3) |
| Store openings in the previous year (9) | +576.8 | +423.2 | +29.4 | Store openings in the previous year (9) | +2.3 | +0.2 | +2.1 |
| Total (48) | +11.8 | +4.9 | +6.6 | Total (48) | +0.0 | +0.2 | (0.1) |

## 5. Consolidated Balance Sheet

| ■ Assets |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: |
|  | End-FY4/173Q | End-FY4/17 | End-FY4/18 3Q | Change |
| Cash on hand and in banks | 26,292 | 29,775 | 60,572 | +30,797 |
| Notes and accounts receivable | 9,178 | 9,990 | 10,269 | +279 |
| Inventories | 13,292 | 11,668 | 12,482 | +814 |
| Total current assets | 61,156 | 65,420 | 94,370 | +28,950 |
| Buildings and structures, net | 15,515 | 15,365 | 15,228 | (137) |
| Land | 10,021 | 9,958 | 10,150 | +192 |
| Lease assets | 1,256 | 1,166 | 941 | (225) |
| Total property,plant and equipment | 28,908 | 28,464 | 28,253 | (211) |
| Goodwill | 41,714 | 40,939 | 38,476 | $(2,463)$ |
| Lease assets | 12 | 8 | 12 | +4 |
| Total intangible fixed assets | 44,004 | 43,109 | 40,489 | $(2,620)$ |
| Investments in securities | 2,725 | 2,435 | 2,389 | (46) |
| Deferred tax assets | 2,206 | 2,167 | 2,041 | (126) |
| Deposits and guarantees | 10,515 | 10,443 | 10,740 | +297 |
| Total investments and other assets | 20,155 | 19,329 | 19,016 | (313) |
| Total fixed assets | 93,068 | 90,902 | 87,759 | $(3,143)$ |
| Total assets | 154,224 | 156,323 | 182,243 | +25,920 |

Figures in the table are rounded down Change( $¥$ ): End-FY4/18 3Q compared with end-FY4/17
Capital expenditures(Purchases of property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 3,150$ million

- Liabilities and Net Assets
( $¥$ million)

|  | End-FY4/17 30 | End-FY4/17 | End-FY4/1830 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Accounts payable | 41,032 | 39,325 | 41,351 | $+2,026$ |
| Short-term debt | 9,313 | 7,596 | 8,207 | +611 |
| Lease obligations | 621 | 594 | 475 | $(119)$ |
| Total current liabilities | $\mathbf{6 9 , 2 5 7}$ | $\mathbf{7 2 , 9 5 5}$ | $\mathbf{7 0 , 1 5 8}$ | $\mathbf{( 2 , 7 9 7 )}$ |
| Long-term debt | 22,249 | 18,254 | 13,012 | $(5,242)$ |
| Lease obligations | 1,036 | 958 | 734 | $(224)$ |
| Total long-term liabilities | $\mathbf{2 7 , 3 3 4}$ | $\mathbf{2 3 , 1 8 8}$ | $\mathbf{1 7 , 8 2 7}$ | $\mathbf{( 5 , 3 6 1 )}$ |
| Total liabilities | $\mathbf{9 6 , 5 9 1}$ | $\mathbf{9 6 , 1 4 4}$ | $\mathbf{8 7 , 9 8 5}$ | $\mathbf{( 8 , 1 5 9 )}$ |
| Common stock | 8,682 | 8,682 | 21,894 | $+13,212$ |
| Capital surplus | 6,367 | 6,367 | 20,500 | $+14,133$ |
| Retained earnings | 42,776 | 45,286 | 51,632 | $+6,346$ |
| Total shareholders' equity | $\mathbf{5 7 , 4 0 7}$ | $\mathbf{5 9 , 9 1 8}$ | $\mathbf{9 4 , 0 2 6}$ | $\mathbf{+ 3 4 , 1 0 8}$ |
| Total net assets | $\mathbf{5 7 , 6 3 2}$ | $\mathbf{6 0 , 1 7 8}$ | $\mathbf{9 4 , 2 5 7}$ | $\mathbf{+ 3 4 , 0 7 9}$ |
| Total liabilities and net assets | $\mathbf{1 5 4 , 2 2 4}$ | $\mathbf{1 5 6 , 3 2 3}$ | $\mathbf{1 8 2 , 2 4 3}$ | $\mathbf{+ 2 5 , 9 2 0}$ |

Figures in the table are rounded down

|  |  |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY4/16 results | FY4/17 results | FY4/18 revised plan | YoY change | YoY change (\%) |
| Net sales | 234,843 | 248,110 | 267,500 | +19,390 | +7.8 |
| Gross profit \% of net sales | $\begin{array}{r} 38,535 \\ 16.4 \end{array}$ | $\begin{array}{r} 42,092 \\ 17.0 \end{array}$ | $\begin{array}{r} 47,400 \\ 17.7 \end{array}$ | +5,308 | +12.6 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 23,915 \\ 10.2 \end{array}$ | $\begin{array}{r} 27,529 \\ 11.1 \end{array}$ | $\begin{array}{r} 29,400 \\ 11.0 \end{array}$ | +1,871 | +6.8 |
| Operating income \% of net sales | $\begin{array}{r} 14,619 \\ 6.2 \end{array}$ | $\begin{array}{r} 14,563 \\ 5.9 \end{array}$ | $\begin{array}{r} 18,000 \\ 6.7 \end{array}$ | +3,437 | +23.6 |
| Ordinary income \% of net sales | $\begin{array}{r} 15,158 \\ 6.5 \end{array}$ | $\begin{array}{r} 15,080 \\ 6.1 \end{array}$ | $18,500$ | +3,420 | +22.7 |
| Profit attributable to owners of parent <br> \% of net sales | $\begin{array}{r} 7,917 \\ 3.4 \end{array}$ | $\begin{array}{r} 7,949 \\ 3.2 \end{array}$ | $\begin{array}{r} 9,200 \\ 3.4 \end{array}$ | +1,251 | +15.7 |
| Earnings per share $(\neq)$ | 249.69 | 250.71 | 269.96 | +19.25 | +7.7 |
| Annual dividend ( $¥$ ) | 40.00 | 50.00 | 50.00 | (0.00) | (0.0) |

- Figures in the table are rounded down

Change $(¥)$ :FY4/18 revised plan compared with FY4/17 results
Earnings per share is calculated including new shares issued through a public offering $(2,820,000)$, A private placement $(270,000)$ and a private placement for a secondary offering using an over-allotment option $(450,000)$.

## ■ Number of Store Openings in Dispensing Pharmacy Business

|  | $F Y 4 / 10$ | $F Y 4 / 11$ | $F Y 4 / 12$ | $F Y 4 / 13$ | $F Y 4 / 14$ | $F Y 4 / 15$ | $F Y 4 / 16$ | $F Y 4 / 17$ | $F Y 4 / 18$ |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
| Organic | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 27 | 20 |
| M\&A | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 | 5 |
| Total | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,041 |

Total number of stores includes temporarily closed stores from FY4/11.

■ Number of Store Openings in Drug and Cosmetic Store Business

|  | $F Y 4 / 10$ | $F Y 4 / 11$ | $F Y 4 / 12$ | $F Y 4 / 13$ | $F Y 4 / 14$ | $F Y 4 / 15$ | $F Y 4 / 16$ | $F Y 4 / 17$ | $F Y 4 / 18$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 5 | 6 | 7 | 7 | 3 | 3 | 5 | 9 | 2 |
| Total | 49 | 53 | 56 | 61 | 59 | 56 | 52 | 52 | 48 |

## Inquiries related to this presentation should be addressed to

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