

AIN GROUP

FY4/20

## Supplementary Materials

## 1. Consolidated Results



Figures in the table are rounded down

## ■ Vs Plan

|  | FY4/20 <br> revised plan | FY4/20 <br> results | Vs plan <br> change | Vs plan <br> change(\%) |
| :--- | ---: | :---: | :---: | :---: |
| Net sales | 293,230 | 292,615 | $(615)$ | $(0.2)$ |
| Gross profit <br> \% of net sales | 47,680 | 46,861 | $(819)$ | $(1.7)$ |
| SG\&A expenses | 16.3 | 16.0 |  | $(1.2)$ |
| \% of net sales | 31,180 | 30,793 | $(387)$ | $(20.6$ |

Figures in the table are rounded down
2. Segment Information(Dispensing Pharmacy Business)

| ■ Year-on-Year | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY4/19 results | FY4/20 results | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ |
| Net sales | 245,003 | 263,750 | +18,747 | +7.7 |
| Gross profit \% of net sales | $\begin{array}{r} 32,741 \\ 13.4 \end{array}$ | $\begin{array}{r} 34,960 \\ 13.3 \end{array}$ | +2,219 | +6.8 |
| SG\&A expenses $\%$ of net sales | $\begin{array}{r} 14,882 \\ 6.1 \end{array}$ | $\begin{array}{r} 14,664 \\ 5.6 \end{array}$ | (218) | (1.5) |
| Operating income \% of net sales | $\begin{array}{r} 17,859 \\ 7.3 \end{array}$ | $\begin{array}{r} 20,295 \\ 7.7 \end{array}$ | +2,436 | +13.6 |
| Segment income \% of net sales | $\begin{array}{r} 18,331 \\ 7.5 \end{array}$ | $\begin{array}{r} 20,850 \\ 7.9 \end{array}$ | +2,519 | +13.7 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the consolidated statements of income

| ■Vs Plan | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY4/20 revised plan | FY4/20 results | Vs plan change | Vs plan change(\%) |
| Net sales | 263,760 | 263,750 | (10) | (0.0) |
| Gross profit \% of net sales | $\begin{array}{r} 35,640 \\ 13.5 \end{array}$ | $\begin{array}{r} 34,960 \\ 13.3 \end{array}$ | (680) | (1.9) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 14,940 \\ 5.7 \end{array}$ | $\begin{array}{r} 14,664 \\ 5.6 \end{array}$ | (276) | (1.8) |
| Operating income \% of net sales | $\begin{array}{r} 20,700 \\ 7.8 \end{array}$ | $\begin{array}{r} 20,295 \\ 7.7 \end{array}$ | (405) | (2.0) |
| Segment income \% of net sales | $\begin{array}{r} 21,250 \\ 8.1 \end{array}$ | $\begin{array}{r} 20,850 \\ 7.9 \end{array}$ | (400) | (1.9) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the consolidated statements of income
3. Segment Information(Cosmetic and Drug Store Business)


Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the consolidated statements of income

| ■ Vs Plan | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \mathrm{FY} 4 / 20 \\ & \text { revised plan } \end{aligned}$ | FY4/20 results | Vs plan change | Vs plan change(\%) |
| Net sales | 25,400 | 24,701 | (699) | (2.8) |
| Gross profit \% of net sales | $\begin{array}{r} 9,980 \\ 39.3 \end{array}$ | 9,753 39.5 | (227) | (2.3) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 9,730 \\ 38.3 \end{array}$ | 9,596 38.8 | (134) | (1.4) |
| Operating income $\%$ of net sales | 250 1.0 | 157 0.6 | (93) | (37.2) |
| Segment income \% of net sales | 300 1.2 | $\begin{array}{r} 262 \\ 1.1 \end{array}$ | (38) | (12.7) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the consolidated statements of income

| ■ Dispensing P | Business (YoY) |  |  | ■ Dispensing Pharmacy Business(Vs Plan) (\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales | Prescription volume | Average prescription price |  | Net sales | Prescription volume | Average prescription price |
| Same store (926) | +1.1 | (3.8) | +5.1 | Same store (926) | (0.1) | (2.2) | +2.1 |
| Store openings in the previous year (144) | +145.4 | +127.2 | +8.6 | Store openings in the previous year (144) | +0.3 | (2.2) | +2.7 |
| Total ( 1,088 ) | +7.4 | +1.7 | +5.8 | Total (1,088) | (0.0) | (2.1) | +2.1 |


|  | Business(YoY) (\%) |  |  | $\square$ Cosmetic and D | Store | usiness | Plan) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales | Number of customers | $\begin{aligned} & \text { Average } \\ & \text { spending per } \\ & \text { customer } \end{aligned}$ |  | Net sales | Number of customers | Average spending per customer |
| Same store (41) | (8.7) | (1.8) | (7.0) | Same store (41) | (11.9) | (4.8) | (7.4) |
| Store openings in the previous year (7) | +128.2 | +167.0 | (14.5) | Store openings in the previous year (7) | (9.6) | +18.9 | (23.9) |
| Total (63) | (1.7) | +3.1 | (4.7) | Total (63) | (13.1) | (3.7) | (9.7) |

## 5. Consolidated Balance Sheet

| ■ Assets |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: |
|  | End-FY4/18 | End-FY4/19 | End-FY4/20 | Change |
| Cash on hand and in banks | 63,779 | 48,091 | 46,321 | $(1,770)$ |
| Notes and accounts receivable | 10,466 | 12,771 | 13,653 | +882 |
| Inventories | 9,580 | 12,898 | 15,322 | +2,424 |
| Total current assets | 94,557 | 85,446 | 87,802 | 2,356 |
| Buildings and structures, net | 14,934 | 16,352 | 16,609 | +257 |
| Land | 10,041 | 10,394 | 10,960 | +566 |
| Lease assets | 824 | 571 | 272 | (299) |
| Total property,plant and equipment | 27,853 | 30,186 | 30,874 | +688 |
| Goodwill | 38,011 | 45,249 | 42,123 | $(3,126)$ |
| Lease assets | 11 | 7 | 5 | (2) |
| Total intangible fixed assets | 40,132 | 47,577 | 44,916 | $(2,661)$ |
| Investments in securities | 2,375 | 1,795 | 2,295 | +500 |
| Deferred tax assets | 3,772 | 4,284 | 4,211 | (73) |
| Deposits and guarantees | 11,339 | 15,133 | 19,144 | +4,011 |
| Total investments and other assets | 20,732 | 25,751 | 29,841 | +4,090 |
| Total fixed assets | 88,718 | 103,515 | 105,632 | $(2,117)$ |
| Total deferred assets | 103 | 59 | 15 | (44) |
| Total assets | 183,380 | 189,021 | 193,451 | +4,430 |

[^0]| Accounts payable |
| :--- |
| Short-term debt |
| Lease obligations |
| Total current liabilities |
| Long-term debt |
| Lease obligations |
| Total long-term liabilities |
| Total liabilities |
| Common stock |
| Capital surplus |
| Retained earnings |
| Total shareholders' equity |
| Total net assets |
| Total liabilities and net assets |


| End-FY4/18 |
| ---: |
| 38,728 |
| 6,717 |
| 443 |
| 69,950 |
| 11,511 |
| 632 |
| 16,696 |
| 86,646 |
| 21,894 |
| 20,500 |
| 54,268 |
| 96,662 |
| 96,733 |
| 183,380 |

End-FY4/19
44,794
5,571
318
73,744
5,985
401
11,355
85,099
21,894
20,500
61,526
103,920
103,922
189,021

| End-FY4/20 | Change |
| ---: | ---: |
| 47,187 | $+2,393$ |
| 3,642 | $(1,929)$ |
| 193 | $(125)$ |
| $\mathbf{7 4 , 7 0 0}$ | +956 |
| 2,432 | $(3,553)$ |
| 154 | $(247)$ |
| 7,747 | $\mathbf{( 3 , 6 0 8 )}$ |
| $\mathbf{8 2 , 4 4 7}$ | $\mathbf{( 2 , 6 5 2 )}$ |
| 21,894 | - |
| 20,500 | - |
| 68,758 | $+7,232$ |
| $\mathbf{1 1 1 , 1 5 1}$ | $+7,231$ |
| $\mathbf{1 1 1 , 0 0 3}$ | $+7,081$ |
| $\mathbf{1 9 3 , 4 5 1}$ | $+4,430$ |

Figures in the table are rounded down

|  |  |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY4/19 results | FY4/20 results | $\begin{aligned} & \text { FY4/21 } \\ & \text { plan } \end{aligned}$ | YoY change | YoY change (\%) |
| Net sales | 275,596 | 292,615 | 311,000 | 18,385 | +6.3 |
| Gross profit \% of net sales | $\begin{array}{r} 45,363 \\ 16.5 \end{array}$ | $\begin{array}{r} 46,861 \\ 16.0 \end{array}$ | $\begin{array}{r} 51,070 \\ 16.4 \end{array}$ | 4,209 | +9.0 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 29,295 \\ 10.6 \end{array}$ | $\begin{array}{r} 30,793 \\ 10.5 \end{array}$ | $\begin{array}{r} 36,470 \\ 11.7 \end{array}$ | 5,677 | +18.4 |
| Operating income \% of net sales | $\begin{array}{r} 16,067 \\ 5.8 \end{array}$ | $\begin{array}{r} 16,068 \\ 5.5 \end{array}$ | $\begin{array}{r} 14,600 \\ 4.7 \end{array}$ | $(1,468)$ | (9.1) |
| Ordinary income \% of net sales | $\begin{array}{r} 16,637 \\ 6.0 \end{array}$ | $\begin{array}{r} 16,822 \\ 5.7 \end{array}$ | $\begin{array}{r} 15,000 \\ 4.8 \end{array}$ | $(1,822)$ | (10.8) |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 9,029 \\ 3.3 \end{array}$ | $\begin{array}{r} 9,179 \\ 3.1 \end{array}$ | $\begin{array}{r} 8,200 \\ 2.6 \end{array}$ | (979) | (10.7) |
| Earnings per share( $(\neq)$ | 254.87 | 259.11 | 231.46 | (27.65) | (10.7) |
| Annual dividend ( $¥$ ) | 55.00 | 55.00 | 55.00 | - | 0.0 |

$>$ Figures in the table are rounded down
Change:FY4/21 plan compared with FY4/20 results

## ■ Number of Store Openings in Dispensing Pharmacy Business

|  | FY4/12 | FY4/13 | FY4/14 | FY4/15 | FY4/16 | FY4/17 | FY4/18 | FY4/19 | FY4/20 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 27 | 38 | 36 | 40 | 32 | 27 | 25 | 23 | 14 |
| M\&A | 28 | 38 | 26 | 119 | 110 | 182 | 11 | 134 | 6 |
| Total | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,029 | 1,132 | 1,088 |

$■$ Number of Store Openings in Cosmetic and Drug Store Business

|  | FY4/12 | FY4/13 | FY4/14 | FY4/15 | FY4/16 | FY4/17 | FY4/18 | FY4/19 | FY4/20 |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
| Organic | 7 | 7 | 3 | 3 | 5 | 9 | 4 | 7 | 15 |
| Total | 56 | 61 | 59 | 56 | 52 | 52 | 48 | 54 | 63 |

Inquiries related to this presentation should be addressed to

> AIN HOLDINGS INC.
> Corporate Planning Division
> TEL(81)11-814-0010
> FAX(81)11-814-5550
> https://www.ainj.co.jp/

This document may not be reproduced or distributed to any third party without prior approval of AIN HOLDINGS INC. This document has been prepared for information purpose only and does not form part of a solicitation to sell or purchase any securities. Information contained herein may be changed or revised without prior notice. This document may contain forecasting statements as to future results of operations. No forecast statement can be guaranteed and actual results of operations may differ from those projected.


AIN GROUP


[^0]:    $\rightarrow$ Figures in the table are rounded down $>$ Change:End-FY4/20 compared with end-FY4/19
    Capital expenditures(Purchases of property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 10,536$ million

