# FY4/20 3Q <br> IR PRESENTATION 

AIN HOLDINGS INC.
March 2020

## Results Overview

## Consolidated P/L

Net sales increased $8.7 \%$ YoY and decreased $0.6 \%$ against the plan due to contribution of 26 stores opened(including M\&A) in this fiscal year and store opened in previous year. Ordinary income up 4.7\% YoY and declined $6.1 \%$ against the plan due to net sales lower than forecast and large-scale store opening cost increase.

| ( $\ddagger$ million) | $\begin{gathered} \text { FY4/19 3Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/20 } 3 Q \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/20 3Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 202,522 | 221,320 | 220,085 | +17,563 | +8.7 | (0.6) |
| Gross profit \% of net sales | $\begin{array}{r} 33,753 \\ 16.7 \end{array}$ | $\begin{array}{r} 37,180 \\ 16.8 \end{array}$ | $\begin{array}{r} 35,801 \\ 16.3 \end{array}$ | +2,048 | $+6.1$ | (3.7) |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 21,844 \\ 10.8 \end{array}$ | $\begin{array}{r} 23,710 \\ 10.7 \end{array}$ | $\begin{array}{r} 23,353 \\ 10.6 \end{array}$ | +1,509 | +6.9 | (1.5) |
| Operating income <br> \% of net sales | $\begin{array}{r} 11,909 \\ 5.9 \end{array}$ | $\begin{array}{r} 13,470 \\ 6.1 \end{array}$ | $\begin{array}{r} 12,447 \\ 5.7 \end{array}$ | +538 | $+4.5$ | (7.6) |
| Ordinary income \% of net sales | $\begin{array}{r} 12,425 \\ 6.1 \end{array}$ | $\begin{array}{r} 13,860 \\ 6.3 \end{array}$ | $\begin{array}{r} 13,008 \\ 5.9 \end{array}$ | +583 | $+4.7$ | (6.1) |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 6,781 \\ 3.3 \end{array}$ | $\begin{array}{r} 7,330 \\ 3.3 \end{array}$ | $\begin{array}{r} 7,110 \\ 3.2 \end{array}$ | +329 | +4.9 | (3.0) |
| Earnings per share $(\neq$ ) | 191.41 | 206.90 | 200.71 | +9.3 | +4.9 | (3.0) |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

Net sales increased $9.7 \%$ YoY and $0.1 \%$ against the plan due to the full contribution of stores opened in previous year and increase in average prescription price. Segment income up $15.4 \%$ YoY and declined $4.6 \%$ against the plan due to the large pharmacies opening cost increase.

| ( $¥$ million) | $\begin{gathered} \text { FY4/19 3Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 203 \mathrm{Q} \\ \text { plan } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { FY4/20 3Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 179,397 | 196,460 | 196,753 | +17,356 | +9.7 | +0.1 |
| Gross profit \% of net sales | $\begin{array}{r} 24,216 \\ 13.5 \end{array}$ | $\begin{array}{r} 27,170 \\ 13.8 \end{array}$ | $\begin{array}{r} 26,248 \\ 13.3 \end{array}$ | +2,032 | +8.4 | (3.4) |
| SG\&A expenses \% of net sales | $11,112$ $6.2$ | $\begin{array}{r} 11,190 \\ 5.7 \end{array}$ | $\begin{array}{r} 11,115 \\ 5.6 \end{array}$ | +3 | +0.0 | (0.7) |
| Operating income \% of net sales | $\begin{array}{r} 13,104 \\ 7.3 \end{array}$ | $\begin{array}{r} 15,980 \\ 8.1 \end{array}$ | $\begin{array}{r} 15,133 \\ 7.7 \end{array}$ | +2,029 | +15.5 | (5.3) |
| Segment income \% of net sales | $\begin{array}{r} 13,488 \\ 7.5 \end{array}$ | $\begin{array}{r} 16,320 \\ 8.3 \end{array}$ | $\begin{array}{r} 15,569 \\ 7.9 \end{array}$ | +2,081 | +15.4 | (4.6) |
| Number of pharmacies | 1,083 | 1,163 | 1,101 | +18 | +1.7 | (5.3) |

- Figures in the table are rounded down

Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Prescription volume: $+5.5 \%$ YoY $\quad$ Average prescription price: $+3.9 \%$ YoY

## Cosmetic and Drug Store Business (Consolidated)

Net sales increased $6.0 \%$ YoY due to the full contribution of stores opened in previous year and decreased 4.9\% against the plan due to inclement weather and effect of inbound demand. Segment income decreased $22.4 \%$ YoY and $35.9 \%$ against the plan due to the cost in advance for actively opening new store.

| ( $¥$ million) | $\begin{gathered} \text { FY4/19 3Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/20 } 3 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/20 3Q } \\ \text { results } \end{gathered}$ | YoY change | YoY change(\%) | $\begin{gathered} \text { Vs plan } \\ (\%) \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 18,927 | 21,100 | 20,071 | +1,144 | +6.0 | (4.9) |
| Gross profit $\%$ of net sales | $\begin{array}{r} 7,085 \\ 37.4 \end{array}$ | $\begin{array}{r} 8,060 \\ 38.2 \end{array}$ | $\begin{array}{r} 7,828 \\ 39.0 \end{array}$ | +743 | +10.5 | (2.9) |
| SG\&A expenses <br> $\%$ of net sales | $\begin{array}{r} 6,403 \\ 33.8 \end{array}$ | $\begin{array}{r} 7,180 \\ 34.0 \end{array}$ | $\begin{array}{r} 7,296 \\ 36.4 \end{array}$ | +893 | +13.9 | +1.6 |
| Operating income $\%$ of net sales | $\begin{array}{r} 682 \\ 3.6 \end{array}$ | 880 4.2 | $\begin{array}{r} 531 \\ 2.6 \end{array}$ | (151) | (22.1) | (39.7) |
| Segment income $\%$ of net sales | $\begin{array}{r} 741 \\ 3.9 \end{array}$ | $\begin{array}{r} 897 \\ 4.3 \end{array}$ | $\begin{array}{r} 575 \\ 2.9 \end{array}$ | (166) | (22.4) | (35.9) |
| Number of stores | 52 | 62 | 62 | +10 | +19.2 | - |

- Figures in the table are rounded down

Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Number of customers: $+9.4 \%$ YoY $\quad$ Average spending per customer: (2.7)\% YoY

## Consolidated B/S

Net cash became $¥ 38,629$ million due to repayment of debts and shareholders' equity ratio became 58.0\%. We are maintaining a sound financial structure.

| ( $¥$ million) |  |  | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/19 |  |  | End-FY4/20 3Q |  |  |  |
| Assets | Liabilities |  | Assets |  | Liabilities |  |
| Current assets 85,446 <br> Cash on hand and <br> in banks 48,091 | Current liabilities Short-term debt Lease obligations | $\begin{array}{r} 73,744 \\ 5,571 \\ 318 \end{array}$ | Current assets Cash on hand and in banks | $\begin{array}{r} 84,746 \\ 46,276 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 70,726 \\ 4,196 \\ 221 \end{array}$ |
| Fixed assets 103,515 <br> Goodwill 45,249 | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 11,355 \\ 5,985 \\ 401 \end{array}$ | Fixed assets Goodwill | $\begin{array}{r} 103,290 \\ 42,075 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 8,262 \\ 3,009 \\ 218 \end{array}$ |
| Deferred assets | Total net assets | 103,922 | Deferred assets | 26 | Total net assets | 109,074 |
| Total assets 189,021 | Total liabilities and net assets | 189,021 | Total assets | 188,063 | Total liabilities and net assets | 188,063 |
| Net cash |  | 35,814 | Net cash |  |  | 38,629 |
| Shareholders' equity ratio(\%) |  | 54.9 | Shareholders' ratio(\%) | equity |  | 58.0 |

Figures in the table are rounded down
Net cash = Cash on hand and in banks - Interest-bearing debt (Long-and short-term debt + Lease obligations)

## Assets

The balance of total assets decreased $¥ 958$ million from the end of the previous fiscal year. Mainly reflected an decrease in cash on hand and in banks and goodwill.

| ( $¥$ million) | End-FY4/19 3Q | End-FY4/19 | End-FY4/20 3Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 53,494 | 48,091 | 46,276 | $(1,815)$ |
| Notes and accounts receivable | 11,172 | 12,771 | 13,713 | +942 |
| Inventories | 12,725 | 12,898 | 14,637 | +1,739 |
| Total current assets | 88,391 | 85,446 | 84,746 | (700) |
| Buildings and structures,net | 15,978 | 16,352 | 16,705 | +353 |
| Land | 10,368 | 10,394 | 11,039 | +645 |
| Lease assets | 695 | 571 | 339 | (232) |
| Total property,plant and equipment | 29,660 | 30,186 | 31,028 | +842 |
| Goodwill | 40,138 | 45,249 | 42,075 | $(3,174)$ |
| Lease assets | 10 | 7 | 6 | (1) |
| Total intangible fixed assets | 42,352 | 47,577 | 44,767 | $(2,810)$ |
| Investments in securities | 2,267 | 1,795 | 2,466 | +671 |
| Deferred tax assets | 3,989 | 4,284 | 4,272 | (12) |
| Deposits and guarantees | 12,832 | 15,133 | 15,713 | +580 |
| Total investments and other assets | 22,553 | 25,751 | 27,494 | +1,743 |
| Total fixed assets | 94,567 | 103,515 | 103,290 | (225) |
| Total deferred assets | 70 | 59 | 26 | (33) |
| Total assets | 183,029 | 189,021 | 188,063 | (958) |

Figures in the table are rounded down $>$ Change:End-FY4/20 3Q compared with End-FY4/19
$\rightarrow$ Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 5,749$ million

## Liabilities and Net Assets

The balance of liabilities decreased $¥ 6,110$ million from the end of the previous fiscal year due to the repayment of debts etc.
\(\left.\begin{array}{|c|r|r|r|r|}\hline ( ¥ million) \& End-FY4/19 3Q \& End-FY4/19 \& End-FY4/20 3Q \& Change <br>
\hline Accounts payable \& 43,016 \& 44,794 \& 46,784 \& +1,990 <br>
\hline Short-term debt \& 6,935 \& 5,571 \& 4,196 \& (1,375) <br>
\hline Lease obligations \& 346 \& 318 \& 221 \& (97) <br>
\hline Total current liabilities \& \mathbf{6 9 , 2 3 5} \& \mathbf{7 3 , 7 4 4} \& \mathbf{7 0 , 7 2 6} \& \mathbf{( 3 , 0 1 8 )} <br>
\hline Long-term debt \& 7,020 \& 5,985 \& 3,009 \& (2,976) <br>
\hline Lease obligations \& 495 \& 401 \& 218 \& (183) <br>
\hline Rotal long-term liabilities \& \mathbf{1 2 , 1 1 8} \& \mathbf{1 1 , 3 5 5} \& \mathbf{8 , 2 6 2} \& \mathbf{( 3 , 0 9 3 )} <br>

\hline of debts\end{array}\right]\)| Total liabilities |
| :--- |
| Common stock |

Figures in the table are rounded down

- Change : End-FY4/20 3Q compared with End-FY4/19


## Revised Plan

## FY4/20 Revised Plan (Consolidated)

The group has revise the forecast for the fiscal year ending April 30, 2020. Net sales increase 6.4\% and ordinary income increase $3.4 \%$ YoY due to tightening the criteria for M\&A deals and a slowdown in consumer spending amid the COVID-19 outbreak, as well as large-scale store opening cost increase.

| $\text { ( } ¥ \text { million) }$ | $\begin{aligned} & \text { FY4/19 } \\ & \text { results } \end{aligned}$ | FY4/20 <br> original plan | FY4/20 revised plan | Vs original plan change (\%) | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 275,596 | 300,330 | 293,230 | (2.4) | +6.4 |
| Gross profit \% of net sales | $\begin{array}{r} 45,363 \\ 16.5 \end{array}$ | $\begin{array}{r} 50,540 \\ 16.8 \end{array}$ | $\begin{array}{r} 47,680 \\ 16.3 \end{array}$ | (5.7) | +5.1 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 29,295 \\ 10.6 \end{array}$ | $\begin{array}{r} 31,840 \\ 10.6 \end{array}$ | $\begin{array}{r} 31,180 \\ 10.6 \end{array}$ | (2.1) | +6.4 |
| Operating income $\%$ of net sales | $\begin{array}{r} 16,067 \\ 5.8 \end{array}$ | $\begin{array}{r} 18,700 \\ 6.2 \end{array}$ | $\begin{array}{r} 16,500 \\ 5.6 \end{array}$ | (11.8) | +2.7 |
| Ordinary income \% of net sales | $16,637$ | $\begin{array}{r} 19,200 \\ 6.4 \end{array}$ | $\begin{array}{r} 17,200 \\ 5.9 \end{array}$ | (10.4) | +3.4 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 9,029 \\ 3.3 \end{array}$ | $\begin{array}{r} 10,130 \\ 3.4 \end{array}$ | $\begin{array}{r} 9,250 \\ 3.2 \end{array}$ | (8.7) | +2.4 |
| Earnings per share $(\neq)$ | 254.87 | 285.94 | 261.10 | (8.7) | +2.4 |
| Annual dividend ( $¥$ ) | 55.00 | 55.00 | 55.00 | 0.0 | 0.0 |
| - Figures in the table are ro © 2020 AIN HOLDINGS INC. All Rights | own |  |  |  |  |

## FY4/20 Revised Plan (Dispensing Pharmacy Business)

| ( $¥$ million) | FY4/19 results | FY4/20 original plan | FY4/20 revised plan | Vs original plan change (\%) | YoY <br> change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 245,003 | 266,850 | 263,760 | (1.2) | +7.7 |
| Gross profit \% of net sales | $\begin{array}{r} 32,741 \\ 13.4 \end{array}$ | $\begin{array}{r} 37,020 \\ 13.9 \end{array}$ | $\begin{array}{r} 35,640 \\ 13.5 \end{array}$ | (3.7) | +8.9 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 14,882 \\ 6.1 \end{array}$ | $\begin{array}{r} 15,170 \\ 5.7 \end{array}$ | $\begin{array}{r} 14,940 \\ 5.7 \end{array}$ | (1.5) | +0.4 |
| Operating income \% of net sales | $\begin{array}{r} 17,859 \\ 7.3 \end{array}$ | $\begin{array}{r} 21,850 \\ 8.2 \end{array}$ | $\begin{array}{r} 20,700 \\ 7.8 \end{array}$ | (5.3) | +15.9 |
| Segment income \% of net sales | $\begin{array}{r} 18,331 \\ 7.5 \\ \hline \end{array}$ | $\begin{array}{r} 22,320 \\ 8.4 \\ \hline \end{array}$ | $\begin{array}{r} 21,250 \\ 8.1 \end{array}$ | (4.8) | +15.9 |
| Number of stores | 1,132 | 1,202 | 1,089 | (9.4) | (3.8) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

## FY4/20 Revised Plan (Cosmetic and Drug Store Business)

| ( $¥$ million) | $\begin{aligned} & \text { FY4/19 } \\ & \text { results } \end{aligned}$ | FY4/20 original plan | $\begin{aligned} & \mathrm{FY} 4 / 20 \\ & \text { revised plan } \end{aligned}$ | Vs original plan change (\%) | $\begin{gathered} \text { YoY } \\ \text { change (\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 25,210 | 28,500 | 25,400 | (10.9) | +0.8 |
| Gross profit \% of net sales | $\begin{array}{r} 9,535 \\ 37.8 \end{array}$ | $\begin{array}{r} 38.4 \end{array}$ | $\begin{array}{r} 9,980 \\ 39.3 \end{array}$ | (8.7) | +4.7 |
| SG\&A expenses $\%$ of net sales | $\begin{array}{r} 8,632 \\ 34.2 \end{array}$ | $\begin{array}{r} 9,650 \\ 33.9 \end{array}$ | $\begin{array}{r} 9,730 \\ 38.3 \end{array}$ | +0.8 | +12.7 |
| Operating income \% of net sales | $\begin{array}{r} 903 \\ 3.6 \end{array}$ | $\begin{array}{r} 4.5 \end{array}$ | $\begin{array}{r} 250 \\ 1.0 \end{array}$ | (80.5) | (72.3) |
| Segment income \% of net sales | $\begin{array}{r} 972 \\ 3.9 \end{array}$ | $\begin{array}{r} 1,300 \\ 4.6 \end{array}$ | $\begin{array}{r} 300 \\ 1.2 \end{array}$ | (76.9) | (69.1) |
| Number of stores | 54 | 64 | 66 | +3.1 | +22.2 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

## Inquiries related to this presentation should be addressed to

## AIN HOLDINGS INC. Corporate Planning Division <br> TEL(81)11-814-0010 <br> FAX(81)11-814-5550 <br> https://www.ainj.co.jp/

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