FY4/20 3Q IR PRESENTATION

AIN HOLDINGS INC.
March 2020

Results Overview



Consolidated P/L

Net sales increased 8.7% YoY and decreased 0.6% against the plan due to contribution of 26 stores opened(including M&A) in this fiscal year and store opened in previous year. Ordinary income up 4.7% YoY and declined 6.1% against the plan due to net sales lower than forecast and large-scale store opening cost increase.

(¥ million)	FY4/19 3Q results	FY4/20 3Q plan	FY4/20 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	202,522	221,320	220,085	+17,563	+8.7	(0.6)
Gross profit % of net sales	33,753 16.7	37,180 16.8	35,801 16.3	+2,048	+6.1	(3.7)
SG&A expenses % of net sales	21,844 10.8	23,710 10.7	23,353	+1,509	+6.9	(1.5)
Operating income % of net sales	11,909 5.9	13,470 6.1	12,447 5.7	+538	+4.5	(7.6)
Ordinary income % of net sales	12,425 6.1	13,860 6.3	13,008 5.9	+583	+4.7	(6.1)
Profit attributable to owners of parent % of net sales	6,781 3.3	7,330 3.3	7,110 3.2	+329	+4.9	(3.0)
Earnings per share(¥)	191.41	206.90	200.71	+9.3	+4.9	(3.0)

Figures in the table are rounded down



Dispensing Pharmacy Business (Consolidated)

Net sales increased 9.7% YoY and 0.1% against the plan due to the full contribution of stores opened in previous year and increase in average prescription price. Segment income up 15.4% YoY and declined 4.6% against the plan due to the large pharmacies opening cost increase.

(¥ million)	FY4/19 3Q results	FY4/20 3Q plan	FY4/20 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	179,397	196,460	196,753	+17,356	+9.7	+0.1
Gross profit % of net sales	24,216 13.5	27,170 13.8	26,248 13.3	+2,032	+8.4	(3.4)
SG&A expenses % of net sales	11,112	11,190 5.7	11,115 5.6	+3	+0.0	(0.7)
Operating income % of net sales	13,104 7.3	15,980 8.1	15,133 7.7	+2,029	+15.5	(5.3)
Segment income % of net sales	13,488 7.5	16,320 8.3	15,569 7.9	+2,081	+15.4	(4.6)
Number of pharmacies	1,083	1,163	1,101	+18	+1.7	(5.3)

- Figures in the table are rounded down
- > Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
- Prescription volume: +5.5% YoY
 Average prescription price: +3.9% YoY



Cosmetic and Drug Store Business (Consolidated)

Net sales increased 6.0% YoY due to the full contribution of stores opened in previous year and decreased 4.9% against the plan due to inclement weather and effect of inbound demand. Segment income decreased 22.4% YoY and 35.9% against the plan due to the cost in advance for actively opening new store.

(¥ million)	FY4/19 3Q results	FY4/20 3Q plan	FY4/20 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	18,927	21,100	20,071	+1,144	+6.0	(4.9)
Gross profit	7,085	8,060	7,828	+743	+10.5	(2.9)
% of net sales	37.4	38.2	39.0			
SG&A expenses	6,403	7,180	7,296	+893	+13.9	+1.6
% of net sales	33.8	34.0	36.4			
Operating income	682	880	531	(151)	(22.1)	(39.7)
% of net sales	3.6	4.2	2.6			
Segment income	741	897	575	(166)	(22.4)	(35.9)
% of net sales	3.9	4.3	2.9			
Number of stores	52	62	62	+10	+19.2	-

- Figures in the table are rounded down
- Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
- Number of customers: +9.4% YoY Ave
- Average spending per customer: (2.7)% YoY



Consolidated B/S

Net cash became ¥38,629million due to repayment of debts and shareholders' equity ratio became 58.0%. We are maintaining a sound financial structure.

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End-FY4/19				End-FY4/20 3Q					
	Asset	:S	Liabilit	ies		Assets		Liabilities	
	Current assets Cash on hand and in banks	85,446 48,091	Current liabilities Short-term debt Lease obligations	73,744 5,571 318		Current assets Cash on hand and in banks	84,746 46,276	Current liabilities Short-term debt Lease obligations	70,726 4,196 221
	Fixed assets Goodwill	103,515 45,249	Long-term liabilities Long-term debt Lease obligations	11,355 5,985 401		Fixed assets Goodwill	103,290 42,075	Long-term liabilities Long-term debt Lease obligations	8,262 3,009 218
	Deferred assets	59	Total net assets	103,922		Deferred assets	26	Total net assets	109,074
	Total assets	189,021	Total liabilities and net assets	189,021		Total assets	188,063	Total liabilities and net assets	188,063
	Net cash			35,814		Net cash			38,629
	Shareholders' ratio(%)	equity		54.9		Shareholders' ratio(%)	equity		58.0

Figures in the table are rounded down

[▶] Net cash = Cash on hand and in banks – Interest-bearing debt (Long-and short-term debt + Lease obligations)

Repayment of debts

Assets

The balance of total assets decreased ¥958 million from the end of the previous fiscal year. Mainly reflected an decrease in cash on hand and in banks and goodwill.

(¥ million)	End-FY4/19 3Q	End-FY4/19	End-FY4/20 3Q	Change
Cash on hand and in banks	53,494	48,091	46,276	(1,815)
Notes and accounts receivable	11,172	12,771	13,713	+942
Inventories	12,725	12,898	14,637	+1,739
Total current assets	88,391	85,446	84,746	(700)
Buildings and structures,net	15,978	16,352	16,705	+353
Land	10,368	10,394	11,039	+645
Lease assets	695	571	339	(232)
Total property,plant and equipment	29,660	30,186	31,028	+842
Goodwill	40,138	45,249	42,075	(3,174)
Lease assets	10	7	6	(1)
Total intangible fixed assets	42,352	47,577	44,767	(2,810)
Investments in securities	2,267	1,795	2,466	+671
Deferred tax assets	3,989	4,284	4,272	(12)
Deposits and guarantees	12,832	15,133	15,713	+580
Total investments and other assets	22,553	25,751	27,494	+1,743
Total fixed assets	94,567	103,515	103,290	(225)
Total deferred assets	70	59	26	(33)
Total assets	183,029	189,021	188,063	(958)

Figures in the table are rounded down Change: End-FY4/20 3Q compared with End-FY4/19

Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled ¥5,749 million



Liabilities and Net Assets

The balance of liabilities decreased $\pm 6,110$ million from the end of the previous fiscal year due to the repayment of debts etc.

(¥ million)	End-FY4/19 3Q	End-FY4/19	End-FY4/20 3Q	Change	
Accounts payable	43,016	44,794	46,784	+1,990	
Short-term debt	6,935	5,571	4,196	(1,375)	
Lease obligations	346	318	221	(97)	Repa
Total current liabilities	69,235	73,744	70,726	(3,018)	of de
Long-term debt	7,020	5,985	3,009	(2,976)	
Lease obligations	495	401	218	(183)	
Total long-term liabilities	12,118	11,355	8,262	(3,093)	
Total liabilities	81,354	85,099	78,989	(6,110)	
Common stock	21,894	21,894	21,894	-	
Capital surplus	20,500	20,500	20,500	-	
Retained earnings	59,278	61,526	66,689	+5,163	
Total shareholders' equity	101,672	103,920	109,082	+5,162	
Total net assets	101,674	103,922	109,074	+5,152	
Total liabilities and net assets	183,029	189,021	188,063	(958)	

- Figures in the table are rounded down
- ▶ Change : End-FY4/20 3Q compared with End-FY4/19

Revised Plan



FY4/20 Revised Plan (Consolidated)

The group has revise the forecast for the fiscal year ending April 30, 2020. Net sales increase 6.4% and ordinary income increase 3.4% YoY due to tightening the criteria for M&A deals and a slowdown in consumer spending amid the COVID-19 outbreak, as well as large-scale store opening

cost increase.

(¥ million)	FY4/19 results	FY4/20 original plan	FY4/20 revised plan	Vs original plan change (%)	YoY change (%)
Net sales	275,596	300,330	293,230	(2.4)	+6.4
Gross profit % of net sales	45,363 16.5	50,540 16.8	47,680 16.3	(5.7)	+5.1
SG&A expenses % of net sales	29,295 10.6	31,840 10.6	31,180 10.6	(2.1)	+6.4
Operating income % of net sales	16,067 5.8	18,700 6.2	16,500 5.6	(11.8)	+2.7
Ordinary income % of net sales	16,637 6.0	19,200 6.4	17,200 5.9	(10.4)	+3.4
Profit attributable to owners of parent % of net sales	9,029	10,130 3.4	9,250 3.2	(8.7)	+2.4
Earnings per share(¥)	254.87	285.94	261.10	(8.7)	+2.4
Annual dividend (¥)	55.00	55.00	55.00	0.0	0.0

Figures in the table are rounded down



FY4/20 Revised Plan (Dispensing Pharmacy Business)

(¥ million)	FY4/19 results	FY4/20 original plan	FY4/20 revised plan	Vs original plan change (%)	YoY change (%)
Net sales	245,003	266,850	263,760	(1.2)	+7.7
Gross profit	32,741	37,020	35,640	(3.7)	+8.9
% of net sales	13.4	13.9	13.5		
SG&A expenses	14,882	15,170	14,940	(1.5)	+0.4
% of net sales	6.1	5.7	5.7		
Operating income	17,859	21,850	20,700	(5.3)	+15.9
% of net sales	7.3	8.2	7.8		
Segment income	18,331	22,320	21,250	(4.8)	+15.9
% of net sales	7.5	8.4	8.1		
Number of stores	1,132	1,202	1,089	(9.4)	(3.8)

Figures in the table are rounded down

> Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income



FY4/20 Revised Plan (Cosmetic and Drug Store Business)

(¥ million)	FY4/19 results	FY4/20 original plan	FY4/20 revised plan	Vs original plan change (%)	YoY change (%)
Net sales	25,210	28,500	25,400	(10.9)	+0.8
Gross profit % of net sales	9,535 37.8	10,930 38.4	9,980 39.3	(8.7)	+4.7
SG&A expenses % of net sales	8,632 34.2	9,650 33.9	9,730 38.3	+0.8	+12.7
Operating income % of net sales	903 3.6	1,280 4.5	250 1.0	(80.5)	(72.3)
Segment income % of net sales	972 3.9	1,300 4.6	300	(76.9)	(69.1)
Number of stores	54	64	66	+3.1	+22.2

Figures in the table are rounded down

> Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

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