# FY4/20 1Q <br> IR PRESENTATION 

## AIN HOLDINGS INC.

September 2019

## Results Overview

## Consolidated P/L

Net sales increased $11.5 \%$ year on year and $1.9 \%$ against the plan due to the steadily growth of stores that opened in the previous fiscal year and existing stores. Ordinary income up $16.7 \%$ year on year reflecting an increase in net sales, and $4.8 \%$ against the plan due to reduced costs in head office expense.

| ( $¥$ million) | FY4/19 1Q results | $\begin{gathered} \text { FY4/20 } 1 \mathrm{Q} \\ \text { plan } \end{gathered}$ | FY4/20 1Q | YoY change | YoY change(\%) | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 65,013 | 71,140 | 72,461 | +7,448 | +11.5 | +1.9 |
| Gross profit \% of net sales | $\begin{array}{r} 10,687 \\ 16.4 \end{array}$ | $\begin{array}{r} 11,590 \\ 16.3 \end{array}$ | $\begin{array}{r} 11,490 \\ 15.9 \end{array}$ | +803 | +7.5 | (0.9) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 7,236 \\ 11.1 \end{array}$ | $\begin{array}{r} 7,700 \\ 10.8 \end{array}$ | $\begin{array}{r} 7,568 \\ 10.4 \end{array}$ | +332 | +4.6 | (1.7) |
| Operating income \% of net sales | $\begin{array}{r} 3,450 \\ 5.3 \end{array}$ | $\begin{array}{r} 3,890 \\ 5.5 \end{array}$ | $\begin{array}{r} 3,921 \\ 5.4 \end{array}$ | +471 | +13.7 | +0.8 |
| Ordinary income \% of net sales | $\begin{array}{r} 3,610 \\ 5.6 \end{array}$ | $\begin{array}{r} 4,020 \\ 5.7 \end{array}$ | $\begin{array}{r} 4,212 \\ 5.8 \end{array}$ | +602 | +16.7 | +4.8 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 1,851 \\ 2.8 \end{array}$ | $\begin{array}{r} 2,100 \\ 3.0 \end{array}$ | $\begin{array}{r} 2,240 \\ 3.1 \end{array}$ | +389 | +21.0 | +6.7 |
| Earnings per share( $¥$ ) | 52.27 | 59.28 | 63.24 | +10.97 | +21.0 | +6.7 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

Net sales increased 13.5\% year on year and $3.1 \%$ against the plan due to the full contribution of stores opened in the previous fiscal year and increasing of average prescription price. Segment income up $20.6 \%$ year on year with increasing of net sales, and declined $0.1 \%$ against the plan due to the excess of SG\&A expenses.

| ( $¥$ million) | FY4/19 1Q results | $\begin{gathered} \mathrm{FY} 4 / 201 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/20 1Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 57,090 | 62,880 | 64,800 | +7,710 | +13.5 | +3.1 |
| Gross profit | 7,416 | 8,310 | 8,409 | +993 | +13.4 | +1.2 |
| \% of net sales | 13.0 | 13.2 | 13.0 |  |  |  |
| SG\&A expenses | 3,576 | 3,610 | 3,738 | +162 | +4.5 | +3.5 |
| \% of net sales | 6.3 | 5.7 | 5.8 |  |  |  |
| Operating income | 3,839 | 4,700 | 4,671 | +832 | +21.7 | (0.6) |
| \% of net sales | 6.7 | 7.5 | 7.2 |  |  |  |
| Segment income | 3,984 | 4,810 | 4,804 | +820 | +20.6 | (0.1) |
| \% of net sales | 7.0 | 7.6 | 7.4 |  |  |  |
| Number of pharmacies | 1,024 | 1,122 | 1,120 | +96 | +9.4 | (0.2) |

- Figures in the table are rounded down
- Segment income is adjusted to ordinary income shown on the consolidated statements of income
- Prescription volume: $+9.8 \%$ YoY $\quad$ Average prescription price: $+3.4 \%$ YoY


## Cosmetic and Drug Store Business (Consolidated)

Net sales increased $0.8 \%$ year on year and decreased $6.3 \%$ against the plan in spite of the contribution of new opening stores and stores opened in last year. Segment income decreased $36.8 \%$ year on year due to the cost in advance for new opening stores, and $21.5 \%$ against the plan because of unachieved net sales.

| ( $¥$ million) | $\begin{aligned} & \text { FY4/19 1Q } \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { FY4/20 } 1 Q \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/20 } 1 \mathrm{Q} \\ \text { results } \end{gathered}$ | YoY change | YoY change(\%) | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 6,505 | 7,000 | 6,560 | +55 | +0.8 | (6.3) |
| Gross profit \% of net sales | $\begin{array}{r} 2,403 \\ 36.9 \end{array}$ | $\begin{array}{r} 2,620 \\ 37.4 \end{array}$ | $\begin{array}{r} 2,495 \\ 38.0 \end{array}$ | +92 | +3.8 | (4.8) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 2,057 \\ 31.6 \end{array}$ | $\begin{array}{r} 2,330 \\ 33.3 \end{array}$ | $\begin{array}{r} 2,277 \\ 34.7 \end{array}$ | +220 | +10.7 | (2.3) |
| Operating income \% of net sales | $\begin{array}{r} 345 \\ 5.3 \end{array}$ | $\begin{array}{r} 290 \\ 4.1 \end{array}$ | $\begin{array}{r} 217 \\ 3.3 \end{array}$ | (128) | (37.1) | (25.2) |
| Segment income \% of net sales | $\begin{array}{r} 364 \\ 5.6 \end{array}$ | $\begin{array}{r} 293 \\ 4.2 \end{array}$ | $\begin{array}{r} 230 \\ 3.5 \end{array}$ | (134) | (36.8) | (21.5) |
| Number of stores | 48 | 55 | 55 | +7 | +14.6 | 0.0 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the consolidated statements of income
$\rightarrow$ Number of customers: $+5.6 \%$ YoY $>$ Average spending per customer: (4.5) \% YoY

## Consolidated B/S

Net cash was $¥ 30,077$ million and shareholders' equity ratio became $55.8 \%$. We are maintaining a sound financial structure.

|  |  | ( $¥$ million) |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/19 |  |  | End-FY4/20 1Q |  |  |  |
| Assets | Liabilities |  | Assets |  | Liabilities |  |
| Current assets 85,446 <br> Cash on hand and <br> in banks 48,091 | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 73,744 \\ 5,571 \\ 318 \end{array}$ | Current assets <br> Cash on hand and in banks | $\begin{array}{r} 83,311 \\ 40,753 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 71,967 \\ 5,045 \\ 286 \end{array}$ |
| Fixed assets 103,515 <br> Goodwill 45,249 | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 11,355 \\ 5,985 \\ 401 \end{array}$ | Fixed assets Goodwill | $\begin{array}{r} 103,184 \\ 44,216 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 10,421 \\ 5,014 \\ 330 \end{array}$ |
| Deferred assets | Total net assets | 103,922 | Deferred assets | 48 | Total net assets | 104,154 |
| Total assets 189,021 | Total liabilities and net assets | 189,021 | Total assets | 186,543 | Total liabilities and net assets | 186,543 |
| Net cash |  | 35,814 | Net cash |  |  | 30,077 |
| Shareholders' equity ratio(\%) |  | 54.9 | Shareholders' ratio(\%) | equity |  | 55.8 |

Figures in the table are rounded down
$\rightarrow$ Net cash $=$ Cash on hand and in banks - Interest-bearing debt (Long-and short-term debt + Lease obligations)

## Assets

The balance of total assets decreased $¥ 2,478$ million from the end of the previous fiscal year. Mainly reflected an increase in accounts receivable and inventories against decreases in cash on hand and in banks and goodwill.

| ( $¥$ million) | End-FY4/19 1Q | End-FY4/19 | End-FY4/20 1Q | Change |
| :--- | ---: | ---: | ---: | ---: |
| Cash on hand and in banks | 61,725 | 48,091 | 40,753 | $(7,338)$ |
| Notes and accounts receivable | 11,511 | 12,771 | 15,940 | $+3,169$ |
| Inventories | 11,227 | 12,898 | 13,987 | $+1,089$ |
| Total current assets | $\mathbf{9 4 , 6 8 5}$ | $\mathbf{8 5 , 4 4 6}$ | $\mathbf{8 3 , 3 1 1}$ | $\mathbf{( 2 , 1 3 5 )}$ |
| Buildings and structures,net | 14,773 | 16,352 | 16,355 | +3 |
| Land | 10,197 | 10,394 | 10,484 | +90 |
| Lease assets | 733 | 571 | 487 | $(84)$ |
| Total property,plant and | $\mathbf{2 7 , 8 8 4}$ | $\mathbf{3 0 , 1 8 6}$ | $\mathbf{3 0 , 2 1 6}$ | $\mathbf{+ 3 0}$ |
| equipment | 37,266 | 45,249 | 44,216 | $(1,033)$ |
| Goodwill | 10 | 7 | 6 | $(1)$ |
| Lease assets | $\mathbf{3 9 , 2 8 5}$ | $\mathbf{4 7 , 5 7 7}$ | $\mathbf{4 6 , 6 3 0}$ | $\mathbf{( 9 4 7 )}$ |
| Total intangible fixed assets | 2,320 | 1,795 | 1,820 | $\mathbf{+ 2 5}$ |
| Investments in securities | 3,819 | 4,284 | 4,276 | $(8)$ |
| Deferred tax assets | 11,414 | 15,133 | 15,078 | $\mathbf{( 5 5 )}$ |
| Deposits and guarantees | $\mathbf{2 0 , 7 1 5}$ | $\mathbf{2 5 , 7 5 1}$ | $\mathbf{2 6 , 3 3 6}$ | $\mathbf{+ 5 8 5}$ |
| Total investments and other | $\mathbf{8 7 , 8 8 5}$ | $\mathbf{1 0 3 , 5 1 5}$ | $\mathbf{1 0 3 , 1 8 4}$ | $\mathbf{( 3 3 1 )}$ |
| assets | $\mathbf{9 2}$ | $\mathbf{5 9}$ | $\mathbf{4 8}$ | $\mathbf{( 1 1 )}$ |
| Total fixed assets | $\mathbf{1 8 2 , 6 6 3}$ | $\mathbf{1 8 9 , 0 2 1}$ | $\mathbf{1 8 6 , 5 4 3}$ | $\mathbf{( 2 , 4 7 8 )}$ |
| Total deferred assets |  |  |  |  |
| Total assets |  |  |  |  |

Figures in the table are rounded down $>$ Change:End-FY4/20 1Q compared with End-FY4/19
$>$ Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 1,102$ million

## Liabilities and Net Assets

The balance of liabilities decreased $¥ 2,710$ million from the end of the previous fiscal year due to the repayment of debts etc.

| ( $¥$ million) | End-FY4/19 1Q | End-FY4/19 | End-FY4/20 1Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 41,646 | 44,794 | 46,194 | +1,400 |
| Short-term debt | 7,486 | 5,571 | 5,045 | (526) |
| Lease obligations | 399 | 318 | 286 | (32) |
| Total current liabilities | 70,739 | 73,744 | 71,967 | $(1,777)$ |
| Long-term debt | 10,052 | 5,985 | 5,014 | (971) |
| Lease obligations | 504 | 401 | 330 | (71) |
| Total long-term liabilities | 15,106 | 11,355 | 10,421 | (934) |
| Total liabilities | 85,846 | 85,099 | 82,389 | $(2,710)$ |
| Common stock | 21,894 | 21,894 | 21,894 | - |
| Capital surplus | 20,500 | 20,500 | 20,500 | - |
| Retained earnings | 54,349 | 61,526 | 61,818 | +292 |
| Total shareholders' equity | 96,743 | 103,920 | 104,212 | +292 |
| Total net assets | 96,816 | 103,922 | 104,154 | +232 |
| Total liabilities and net assets | 182,663 | 189,021 | 186,543 | $(2,478)$ |

Figures in the table are rounded down
$\rightarrow$ Change : End-FY4/20 1Q compared with End-FY4/19

## FY4/20 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2020 of 300,330 million, increase $9.0 \%$ year on year and ordinary income increase $15.4 \%$ year on year by open new stores (100 dispensing pharmacies and 15 cosmetic and drug stores).

| ( $¥$ million) | FY4/18 results | $\begin{aligned} & \text { FY4/19 } \\ & \text { results } \end{aligned}$ | $\begin{aligned} & \text { FY4/20 } \\ & \text { plan } \end{aligned}$ | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 268,385 | 275,596 | 300,330 | +24,734 | +9.0 |
| Gross profit \% of net sales | 47,993 | 45,363 | 50,540 | +5,177 | +11.4 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 28,370 \\ 10.6 \end{array}$ | $\begin{array}{r} 29,295 \\ 10.6 \end{array}$ | $\begin{array}{r} 31,840 \\ 10.6 \end{array}$ | +2,545 | +8.7 |
| Operating income \% of net sales | $\begin{array}{r} 19,622 \\ 7.3 \end{array}$ | $\begin{array}{r} 16,067 \\ 5.8 \end{array}$ | $\begin{array}{r} 18,700 \\ 6.2 \end{array}$ | +2,633 | +16.4 |
| Ordinary income \% of net sales | $\begin{array}{r} 7.5 \\ 20,129 \end{array}$ | $\begin{array}{r} 16,637 \\ 6.0 \end{array}$ | $\begin{array}{r} 19,200 \\ 6.4 \end{array}$ | +2,563 | +15.4 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 10,567 \\ 3.9 \end{array}$ | $\begin{array}{r} 9,029 \\ 3.3 \end{array}$ | $\begin{array}{r} 10,130 \\ 3.4 \end{array}$ | +1,101 | +12.2 |
| Earnings per share( $¥$ ) | 310.08 | 254.87 | 285.94 | +31.07 | +12.2 |
| Annual dividend ( $¥$ ) | 50.00 | 55.00 | 55.00 | - | 0.0 |

## 1Q Review

## Review (YoY)

Net sales increased due to the expanding of existing dispensing pharmacies. Ordinary income increased $16.7 \%$ year on year, reflecting the increasing of net sales.

## Net sales



## Review (Vs plan)

Net sales achieved the plan due to expanding of existing stores in the dispensing pharmacy business. Ordinary income also achieved the plan due to sales increase and reduced costs in head office expense.

## Net sales

Ordinary income

| ¥71.1 billion | ¥72.4 billion |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Existing } \\ & \text { stores }\end{aligned} \quad+¥ 1.6$ billion | $¥ 4.0$ billion | $¥ 4.2$ billion |  |
| Dispensing Pharmacy <br> $¥ 62.9$ billion | Dispensing Pharmacy $¥ 64.8$ billion | Stores <br> opened in $+¥ 0.2$ billion <br> last FY <br> Others $+¥ 0.1$ billion | Dispensing Pharmacy | Dispensing Pharmacy |  |
| $¥ 62.9$ billion | $¥ 64.8$ bilirion | +¥1.9 billion | $¥ 4.8$ billion | $¥ 4.8$ billion | $\begin{aligned} & \text { Operation } \\ & \text { costs } \end{aligned} \quad(0.1) \text { billion }$ |
| Cosmetic and Drug Store $\neq 7.0$ billion | Cosmetic and Drug Store $¥ 6.5$ billion |  |  |  | SG\&A + $\quad$ 0.3billion |
|  |  | $\begin{aligned} & \text { Closing } \\ & \text { stores }\end{aligned} \quad \neq(0.1)$ billion | Cosmetic and Drug Store | Cosmetic and Drug Store | +¥0.2 billion |
| Others $¥ 1.2$ billion | Others $¥ 1.1$ billion | $¥(0.5)$ billion | $¥ 0.3$ billion | $¥ 0.2$ billion |  |
| $\begin{aligned} & \mathrm{FY} 4 / 201 \mathrm{Q} \\ & \text { plan } \end{aligned}$ | $\begin{aligned} & \text { FY4/20 1Q } \\ & \text { results } \end{aligned}$ |  | Others $¥(0.2)$ billion | Others $¥(0.1)$ billion |  |
|  |  |  | Head office expense $\neq(0.9)$ billion | Head office expense $¥(0.7)$ billion |  |
|  |  |  | $\begin{gathered} \mathrm{FY} 4 / 201 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 201 \mathrm{Q} \\ \text { results } \end{gathered}$ |  |

## Top-Iine

We plan to open 115 and close 35 stores, resulting in a total of 1,266 stores at the end of the $\mathrm{FY} 4 / 20$.
■ Total number of stores
$\mathbf{1 , 1 7 5}$ (Dispensing pharmacy:1,120, Cosmetic and drug store:55)

| - Plan |  | FY4/20 1Q |  | FY4/20 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Plan | Results | Plan |
|  | Dispensing Pharmacy | 5 | 5 | 100 |
|  | Organic | 3 | 3 | 25 |
|  | M\&A | 2 | 2 | 75 |
|  | Cosmetic and drug store | 3 | 3 | 15 |
| Total |  | 8 | 8 | 115 |
| $\begin{aligned} & \text { ত } \\ & \text { W } \\ & \hline \stackrel{0}{U} \end{aligned}$ | Dispensing Pharmacy | 15 | 17 | 30 |
|  | Cosmetic and drug store | 2 | 2 | 5 |
|  | Total | 17 | 19 | 35 |

- Transition of dispensing pharmacies

42
End-FY4/20 1Q

|  | $\mathrm{FY} 4 / 12$ | $\mathrm{FY} 4 / 13$ | $\mathrm{FY} 4 / 14$ | $\mathrm{FY} 4 / 15$ | $\mathrm{FY} 4 / 16$ | $\mathrm{FY} 4 / 17$ | $\mathrm{FY} 4 / 18$ | $\mathrm{FY} 4 / 19$ | $\mathrm{FY} 4 / 20$ 1Q |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 27 | 38 | 36 | 40 | 32 | 27 | 25 | 23 | 3 |
| M\&A |  | 28 | 38 | 26 | 119 | 110 | 182 | 11 | 134 |
| EV/EBITDA ratio | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 5.50 | 3.96 | 4.88 | 3.44 |
| Closed |  | 9 | 10 | 6 | 21 | 15 | 24 | 73 | 54 |
|  | Sold | - | - | 1 | 1 | 1 | 2 | 32 | 30 |
| No. of total stores | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,029 | 1,132 | 1,120 |

- EV/EBITDA ratio $=E V($ Purchase price)/EBITDA(Operating income + Depreciation and amortization) © 2019 AIN HOLDINGS INC. All Rights Reserved.


## Responsive to revision of 2018

## Object: 960 existing stores

- Basic dispensing fee

- Community support system premiums


In general, change of classification once a year (April)

- GE premiums

| $\square$ No premiums $\quad 1$ (18pts) $\square 2(22$ pts $) \square 3(26 \mathrm{pts})$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,000 130 |  |  |  |  |  |
|  |  |  |  |  | \% |
| 先 500 | 327 | 328 |  |  | $\stackrel{\square}{\bar{\nu}}$ |
|  | 222 | 328 | 286 | 282 | - |
|  |  | 157 | 130 | 129 | U |
|  | 281 | 223 | 189 | 171 |  |
| 0 | 4/18 | 10 | 4/19 | 7 | (mm/yy) |

- Transition of GE premiums


Average of GE premiums per a reception

- GE drugs share (volume) : 80.7\% (As of July 2019)


## FY4/20 Plan (Dispensing Pharmacy Business)

The group forecasts net sales for the fiscal year ending April 30, 2020 of 266,850 million, up $8.9 \%$ year on year, Segment income of 22,320 million up $21.8 \%$ by open 100 new stores including M\&A and close 30 stores.

| ( $\ddagger$ million) | FY4/18 results | FY4/19 results | $\begin{gathered} \text { FY4/20 } \\ \text { plan } \end{gathered}$ | Yor change | $\begin{gathered} \text { YoY } \\ \text { change (\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 238,645 | 245,003 | 266,850 | +21,847 | +8.9 |
| Gross profit | 36,030 | 32,741 | 37,020 | +4,279 | +13.1 |
| \% of net sales | 15.1 | 13.4 | 13.9 |  |  |
| SG\&A expenses | 14,034 | 14,882 | 15,170 | +288 | +1.9 |
| \% of net sales | 5.9 | 6.1 | 5.7 |  |  |
| Operating incom | 21,995 | 17,859 | 21,850 | +3,991 | +22.3 |
| \% of net sales | 9.2 | 7.3 | 8.2 |  |  |
| Segment income | 22,668 | 18,331 | 22,320 | +3,989 | +21.8 |
| \% of net sales | 9.5 | 7.5 | 8.4 |  |  |
| Number of stores | 1,029 | 1,132 | 1,202 | +70 | +6.2 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

## Expansion of ainz \& tulpe(1)

In this period, even though the decline in net sales of existing stores had an impact, gross profit margin increased due to the strengthen merchandise lineups and overhaul of procurement activities. The group will continue to increase profits by opening new stores and cost control.

- Results review

| ( $¥$ million) | FY4/19 1Q | FY4/20 1Q | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 6,505 | 6,560 | +55 | +0.8 |
| Existing Stores | 6,335 | 6,058 | (277) | (4.4) |
| Gross profit margin | 36.9 | 38.0 |  |  |

Although net sales of existing stores were below the previous year due to temporary effects such as inclement weather and inbound demand, it has been recovered steady in and after August.

■ ainz \& tulpe bono SAGAMIONO

| Open | May 30, 2019 |
| :---: | :---: |
| Sales floor | $258 \mathrm{~m}^{2}$ |
| S K U | 10,000 |

■ ainz \& tulpe ASAKUSA ROX

| Open | June 21, 20 |
| :---: | :---: |
| Sales floor | $238 \mathrm{~m}^{2}$ |
| S K U | 10,000 |



## Expansion of ainz \& tulpe(2)

The plan for new store opening is all on schedule. We plan to continue opening stores in urban retail facilities where has great abilities at attracting customers.


## FY4/20 Plan (Cosmetic and Drug Store Business)

The group forecasts net sales for the fiscal year ending April 30, 2020 of 28,500 million, increase $13.1 \%$ year on year and Segment income of 1,300 million, increase 33.7\% year on year by open 15 new stores and close 5 stores.

|  | FY4/18 <br> results | FY4/19 <br> results | FY4/20 <br> plan | YoY <br> change | YoY <br> change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| ( million) | 24,117 | 25,210 | 28,500 | $+3,290$ | +13.1 |
| Net sales | 8,925 | 9,535 | 10,930 | $+1,395$ | +14.6 |
| Gross profit | 37.0 | 37.8 | 38.4 |  |  |
| \% of net sales | 8,317 | 8,632 | 9,650 | $+1,018$ | +11.8 |
| SG\&A expenses | 34.5 | 34.2 | 33.9 |  |  |
| \% of net sales | 608 | 903 | 1,280 | +377 | +41.7 |
| Operating income | 2.5 | 3.6 | 4.5 |  |  |
| \% of net sales | 657 | 972 | 1,300 | +328 | +33.7 |
| Segment income | 2.7 | 3.9 | 4.6 |  |  |
| \% of net sales | 48 | 54 | 64 | +10 | +18.5 |
| Number of stores |  |  |  |  |  |

[^0]Segment income is adjusted to ordinary income shown on the consolidated statements of income

## FY4/20 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2020 of 300,330 million, increase $9.0 \%$ year on year and ordinary income increase $15.4 \%$ year on year by open new stores (100 dispensing pharmacies and 15 Cosmetic and drug stores).

| ( $¥$ million) | FY4/18 results | FY4/19 results | $\begin{gathered} \text { FY4/20 } \\ \text { plan } \end{gathered}$ | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 268,385 | 275,596 | 300,330 | +24,734 | +9.0 |
| Gross profit \% of net sales | $47,993$ | 45,363 | 50,540 | +5,177 | +11.4 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 28,370 \\ 10.6 \end{array}$ | $\begin{array}{r} 29,295 \\ 10.6 \end{array}$ | $\begin{array}{r} 31,840 \\ 10.6 \end{array}$ | +2,545 | +8.7 |
| Operating income \% of net sales | $\begin{array}{r} 19,622 \\ 7.3 \end{array}$ | $\begin{array}{r} 16,067 \\ 5.8 \end{array}$ | $\begin{array}{r} 18,700 \\ 6.2 \end{array}$ | +2,633 | +16.4 |
| Ordinary income \% of net sales | $\begin{array}{r} 20,129 \\ 7.5 \end{array}$ | $\begin{array}{r} 16,637 \\ 6.0 \end{array}$ | $\begin{array}{r} 6.4 \\ \hline \end{array}$ | +2,563 | +15.4 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 10,567 \\ 3.9 \end{array}$ | $\begin{array}{r} 9,029 \\ 3.3 \end{array}$ | $\begin{array}{r} 10,130 \\ 3.4 \end{array}$ | +1,101 | +12.2 |
| Earnings per share( $¥$ ) | 310.08 | 254.87 | 285.94 | +31.07 | +12.2 |
| Annual dividend ( $¥$ ) | 50.00 | 55.00 | 55.00 | - | 0.0 |

## Inquiries related to this presentation should be addressed to

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[^0]:    - Figures in the table are rounded down

