# FY4/19 3Q <br> IR PRESENTATION 

AIN HOLDINGS INC.<br>March 2019

## Results Overview

## Consolidated P/L

Net sales increased $1.2 \%$ year on year to $¥ 202,522$ million, operating income declined $16.8 \%$ to $¥ 11,909$ million, ordinary income dropped $15.8 \%$ to $¥ 12,425$ million, and profit attributable to owners of parent decreased $14.5 \%$ to $¥ 6,781$ million.

| ( $¥$ million) | $\begin{gathered} \mathrm{FY} 4 / 183 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 193 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{aligned} & \text { FY4/19 3Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 200,043 | 202,890 | 202,522 | +2,479 | +1.2 | (0.2) |
| Gross profit \% of net sales | $\begin{array}{r} 35,193 \\ 17.6 \end{array}$ | $\begin{array}{r} 35,110 \\ 17.3 \end{array}$ | $\begin{array}{r} 33,753 \\ 16.7 \end{array}$ | $(1,440)$ | (4.1) | (3.9) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 20,883 \\ 10.4 \end{array}$ | $\begin{array}{r} 22,850 \\ 11.3 \end{array}$ | $\begin{array}{r} 21,844 \\ 10.8 \end{array}$ | +961 | +4.6 | (4.4) |
| Operating income \% of net sales | $\begin{array}{r} 14,310 \\ 7.2 \end{array}$ | $\begin{array}{r} 12,260 \\ 6.0 \end{array}$ | $\begin{array}{r} 11,909 \\ 5.9 \end{array}$ | $(2,401)$ | (16.8) | (2.9) |
| Ordinary income \% of net sales | $14,760$ | $12,630$ | $\begin{array}{r} 12,425 \\ 6.1 \end{array}$ | $(2,335)$ | (15.8) | (1.6) |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 7,931 \\ 4.0 \end{array}$ | $\begin{array}{r} 6,650 \\ 3.3 \end{array}$ | $\begin{array}{r} 6,781 \\ 3.3 \end{array}$ | $(1,150)$ | (14.5) | +2.0 |
| Earnings per share ( $¥$ ) | 235.74 | 187.71 | 191.41 | (44.33) | (18.8) | +2.0 |

- Figures in the table are rounded down


## Dispensing Pharmacy Business (Consolidated)

Net sales increased 0.7\% year on year and $0.7 \%$ against the plan due to the drug price that exceed the expectation and stores opened in the previous fiscal year made a significant contribution to sales. Segment income decreased 5.3\% against the plan due to the shortness for making up the upfront investment for new store openings.

| ( $¥$ million) | $\begin{gathered} \text { FY4/18 } 3 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/19 3Q } \\ \text { plan } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY4/19 3Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { change(\%) } \end{array}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 178,136 | 178,220 | 179,397 | +1,261 | +0.7 | +0.7 |
| Gross profit \% of net sales | $\begin{array}{r} 26,273 \\ 14.7 \end{array}$ | $\begin{array}{r} 25,090 \\ 14.1 \end{array}$ | $\begin{array}{r} 24,216 \\ 13.5 \end{array}$ | $(2,057)$ | (7.8) | (3.5) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 10,747 \\ 6.0 \end{array}$ | $\begin{array}{r} 11,360 \\ 6.4 \end{array}$ | $11,112$ | +365 | +3.4 | (2.2) |
| Operating income \% of net sales | $15,525$ | $\begin{array}{r} 13,730 \\ 7.7 \end{array}$ | $\begin{array}{r} 13,104 \\ 7.3 \end{array}$ | $(2,421)$ | (15.6) | (4.6) |
| Segment income \% of net sales | $\begin{array}{r} 16,013 \\ 9.0 \end{array}$ | $\begin{array}{r} 14,240 \\ 8.0 \end{array}$ | $\begin{array}{r} 13,488 \\ 7.5 \end{array}$ | $(2,525)$ | (15.8) | (5.3) |
| Number of pharmacies | 1,041 | 1,092 | 1,083 | +42 | +4.0 | (0.8) |

- Figures in the table are rounded down
- Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

Prescription volume: $+4.2 \%$ YoY Average prescription price: (3.1)\%YoY

## Cosmetic and Drug Store Business (Consolidated)

Although the net sales of existing stores has showing steadily growth, net sales increased 6.5 \% year on year and decreased $6.0 \%$ against the plan due to the series of natural disaster. Segment income decreased $9.1 \%$ against the plan due to net sales unachieved.

| ( $¥$ million) | $\begin{gathered} \text { FY4/18 3Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/19 3Q } \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/19 3Q } \\ \text { results } \end{gathered}$ | YoY change | YoY change(\%) | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 17,779 | 20,140 | 18,927 | +1,148 | +6.5 | (6.0) |
| Gross profit | 6,647 | 7,510 | 7,085 | +438 | +6.6 | (5.7) |
| \% of net sales | 37.4 | 37.3 | 37.4 |  |  |  |
| SG\&A expenses | 6,257 | 6,710 | 6,403 | +146 | +2.3 | (4.6) |
| \% of net sales | 35.2 | 33.3 | 33.8 |  |  |  |
| Operating income | 390 | 800 | 682 | +292 | +74.9 | (14.7) |
| \% of net sales | 2.2 | 4.0 | 3.6 |  |  |  |
| Segment income | 425 | 815 | 741 | +316 | +74.4 | (9.1) |
| \% of net sales | 2.4 | 4.0 | 3.9 |  |  |  |
| Number of stores | 48 | 52 | 52 | +4 | +8.3 | 0.0 |

- Figures in the table are rounded down

Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Number of customers: $+3.0 \%$ YoY $>$ Average spending per customer: $+3.4 \%$ YoY

## Consolidated B/S

Net cash was $¥ 38,696$ million and shareholders' equity ratio became $55.5 \%$. We are maintaining a sound financial structure.

| ( $¥$ million) |  |  |  | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/18 |  |  |  | End-FY4/19 3Q |  |  |  |
| Assets |  | Liabilities |  | Assets |  | Liabilities |  |
| Current assets Cash on hand and in banks | $\begin{array}{r} 94,557 \\ 63,779 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 69,950 \\ 6,717 \\ 443 \end{array}$ | Current assets <br> Cash on hand and in banks | $\begin{array}{r} 88,391 \\ 53,494 \end{array}$ | Current liabilities Short-term debt Lease obligations | $\begin{array}{r} 69,235 \\ 6,935 \\ 346 \end{array}$ |
| Fixed assets <br> Investments in securities | $\begin{array}{r} 88,718 \\ 2,375 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 16,696 \\ 11,511 \\ 632 \end{array}$ | Fixed assets <br> Investments in securities | $\begin{array}{r} 94,567 \\ 2,267 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 12,118 \\ 7,020 \\ 495 \end{array}$ |
| Deferred assets | 103 | Total net assets | 96,733 | Deferred assets | 70 | Total net assets | 101,674 |
| Total assets | 183,380 | Total liabilities and net assets | 183,380 | Total assets | 183,029 | Total liabilities and net assets | 183,029 |
| Net cash |  |  | 44,474 | Net cash |  |  | 38,696 |
| Shareholders ratio(\%) | equity |  | 52.7 | Shareholders' ratio(\%) | equity |  | 55.5 |
| Figures in the table are rounded down |  |  |  | Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations) |  |  |  |

## Assets

The balance of total assets decreased $¥ 351$ million from the end of the previous fiscal year due to the decrease of cash on hand and in banks while inventories has increased.

| ( $¥$ million) | End-FY4/18 3Q | End-FY4/18 | End-FY4/19 3Q | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 60,572 | 63,779 | 53,494 | (10,285) | Repayment |
| Notes and accounts receivable | 10,269 | 10,466 | 11,172 | +706 | of debts |
| Inventories | 12,482 | 9,580 | 12,725 | +3,145 | New store |
| Total current assets | 92,976 | 94,557 | 88,391 | $(6,166)$ | openings |
| Buildings and structures, net | 15,228 | 14,934 | 15,978 | +1,044 |  |
| Land | 10,150 | 10,041 | 10,368 | +327 |  |
| Lease assets | 941 | 824 | 695 | (129) |  |
| Total property,plant and equipment | 28,253 | 27,853 | 29,660 | +1,807 |  |
| Goodwill | 38,476 | 38,011 | 40,138 | +2,127 | M\&A |
| Lease assets | 12 | 11 | 10 | (1) |  |
| Total intangible fixed assets | 40,489 | 40,132 | 42,352 | +2,220 |  |
| Investments in securities | 2,389 | 2,375 | 2,267 | (108) |  |
| Deferred tax assets | 3,369 | 3,772 | 3,989 | +217 |  |
| Deposits and guarantees | 10,740 | 11,339 | 12,832 | +1,493 |  |
| Total investments and other assets | 20,344 | 20,732 | 22,553 | +1,821 |  |
| Total fixed assets | 89,087 | 88,718 | 94,567 | +5,849 |  |
| Total deferred assets | 114 | 103 | 70 | (33) |  |
| Total assets | 182,178 | 183,380 | 183,029 | (351) |  |

Figures in the table are rounded down $>$ Change:End-FY4/19 3Q compared with End-FY4/18
Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 5,766$ million

## Liabilities and Net Assets

The balance of liabilities decreased $¥ 5,292$ million from the end of the previous fiscal year due to the repayment of debts etc.


Figures in the table are rounded down
$\rightarrow$ Change : End-FY4/19 3Q compared with End-FY4/18

## FY4/19 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2019 of 272,870 million, increase $1.7 \%$ year on year by openings new stores (100 pharmacies and 7 Cosmetic and drug stores) , ordinary income decrease $10.6 \%$ due to the dispensing fee revisions.

| ( $¥$ million) | FY4/17 results | $\begin{aligned} & \text { FY4/18 } \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { FY4/19 } \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { YoY } \\ \text { change } \end{gathered}$ | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 268,385 | 272,870 | +4,485 | +1.7 |
| Gross profit \% of net sales | $\begin{array}{r} 42,092 \\ 17.0 \end{array}$ | $\begin{array}{r} 47,993 \\ 17.9 \end{array}$ | $\begin{array}{r} 48,040 \\ 17.6 \end{array}$ | +47 | +0.1 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 27,529 \\ 11.1 \end{array}$ | $\begin{array}{r} 28,370 \\ 10.6 \end{array}$ | $\begin{array}{r} 30,540 \\ 11.2 \end{array}$ | +2,170 | +7.6 |
| Operating income \% of net sales | $\begin{array}{r} 14,563 \\ 5.9 \end{array}$ | $\begin{array}{r} 19,622 \\ 7.3 \end{array}$ | $\begin{array}{r} 17,500 \\ 6.4 \end{array}$ | $(2,122)$ | (10.8) |
| Ordinary income \% of net sales | $\begin{array}{r} 15,080 \\ 6.1 \end{array}$ | $\begin{array}{r} 7.5 \\ 20,129 \end{array}$ | $\begin{array}{r} 18,000 \\ 6.6 \end{array}$ | $(2,129)$ | (10.6) |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 7,949 \\ 3.2 \end{array}$ | $\begin{array}{r} 10,567 \\ 3.9 \end{array}$ | $\begin{array}{r} 9,260 \\ 3.4 \end{array}$ | $(1,307)$ | (12.4) |
| Earnings per share $(\neq)$ | 250.71 | 310.08 | 261.38 | (48.70) | (15.7) |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 55.00 | +5.00 | +10.0 |

## 3Q Review

## Review(1) (YoY)

- Net sales

| ( $¥$ million) | $\begin{gathered} \mathrm{FY} 4 / 183 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 193 Q \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change (\%) } \end{gathered}$ |  | $+¥ 6.8$ billion <br> New stores | $¥(6.7)$ <br> billion <br> Existing st |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 200,043 | 202,522 | 2,479 | +1.2 | $+¥ 4.9$ <br> billion |  |  | $¥(2.5)$ billion |  |
| Gross profit \% of net | 35,193 | 33,753 | $(1,440)$ | (4.1) | Full contribu that opened fiscal year | ution of store in previous $\qquad$ |  | unprofitable stores | $\begin{aligned} & \hline ¥ 2.5 \\ & \text { billion } \\ & 1.2 \% \end{aligned}$ |
| sales | 17.6 | 16.7 |  |  | $\begin{gathered} \text { FY4/18 } 3 \\ \text { results } \end{gathered}$ |  |  |  | $\begin{aligned} & =\mathrm{Y} 4 / 193 \mathrm{Q} \\ & \text { results } \end{aligned}$ |
| SG\&A expenses | 20,883 | 21,844 | +961 | +4.6 |  |  |  |  |  |
| \% of net sales | 10.4 | 10.8 |  |  | - Ordin | ary inco | me |  |  |
| Operating income | 14,310 | 11,909 | $(2,401)$ | (16.8) | $\begin{aligned} & +¥ 0.3 \\ & \text { billion } \end{aligned}$ | $\begin{aligned} & +¥ 0.2 \\ & \text { billion } \end{aligned}$ |  |  |  |
| \% of net <br> sales <br> Ordinary | 7.2 | 5.9 |  |  | provement of metic and <br> g store | Improveme of AYURA $\qquad$ | ent $¥(2.5)$ |  | Y4/19 3Q results |
| income <br> \% of net sales | $\begin{array}{r} 14,760 \\ 7.4 \end{array}$ | $\begin{array}{r} 12,425 \\ 6.1 \end{array}$ | $(2,335)$ | (15.8) | FY4/18 results | 3Q | billion <br> Impact of revision |  |  |
| - Figures in the table are rounded down |  |  |  |  |  |  |  | $¥(0.3)$ <br> billion <br> Increase of <br> head office <br> expense | $\begin{aligned} & \text { pillion } \\ & \text { 15.8)\% } \end{aligned}$ |

## Review(2) (Vs plan)



## Response to revision of 2018

Object: 988 stores, which including existing stores and stores opening in FY4/18

- Basic dispensing fee

| 1,000 | - 1 (41 pts) |  | $\square 2(25 \mathrm{pts})$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | - 3-II (15 pts) |  | $\square \mathrm{S}$ (10 pts) |  |
|  |  |  |  |  |
|  | 359 | 358 | 358 | 357 |
|  | 610 | 611 | 611 | 612 |
| 0 | 13 | 13 | 13 | 13 |
|  | 4/18 | 7/18 | 10/18 | 1/19 |

■ Community support system premiums


- Transition of GE premiums



## Top-line

The group has achieved the initial plan of M\&A in end of the third quarter. Total number of store opening in end-FY4/19 will greatly exceeds the initial plan since the group is intend to acquire TSUCHIYA YAKUHIN INC. on March 28, 2019, which operates 36 dispensing pharmacies in Nagano Prefecture.

■ Total number of stores
1,135 (Dispensing pharmacy:1,083 Cosmetic and drug store:52)

- Plan


$>$ FY4/17-FY4/18 The number of closure store in dispensing pharmacy: closed 63, sold 34
EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization)


## FY4/19 Plan (Dispensing Pharmacy Business)

- Net sales



## Expansion of AINZ \& TULPE

|  | ABENO HOOP |
| :---: | :---: |
| Location | Abeno-ku, Osaka |
| Open | Apr 10, 2019 |
| (plan) |  |
| Sales floor | $301 \mathrm{~m}^{2}$ |



## Expansion of AINZ \& TULPE



## FY4/19 Plan (Cosmetic and Drug Store Business)



## FY4/19 Plan (Consolidated)

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| Earnings per share $(\neq)$ | 250.71 | 310.08 | 261.38 | (48.70) | (15.7) |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 55.00 | +5.00 | +10.0 |

## Supplementary Information

## Dispensing Fee Revisions of 2018

- Basic dispensing fee (New classification requirements )

141 pts
225 pts Over 4,000 times \& 70\% or Over 2,000 times \& Over 85\% or Over 4,000 times from specific hospital
3- I 20 pts Same group over 40,000 times / month \& Over 85\% or lease contract with medical institution
3-II 15 pts Same group over 400,000 times / month \& Over $85 \%$ or lease contract with medical institution
S 10 pts Same premises (lease contract) \& Over 95\%
■ Community support system premiums (New) 35 pts

Companies with annual net sales of approximately 43 billion yen or above

Basic dispensing fee 1, Inventory 1,200 items \& Home healthcare services \& Primary care pharmacists \& Supervising pharmacist having experience 5 years, staying 1 year, 32h/week
Other than basic dispensing fee 1, have to fulfill all the following achievements

- GE Premiums (Requirements changed) 75-80\% 18pts, 80-85\% 22pts, Over 85\% 26pts
- Drug use history management and guidance fee (3 classifications)
41pts BDF 41pts \& handing over medication notebook \& visiting within 6 months
53pts Except the above
13pts handing over medication notebook ratio under 50\%


## Per pharmacists per year

(1)Night • Holiday addition 400 times
(2) Narcotic drug management guidance addition 10 times
(3)Duplicate medication • Interaction prevention addition 40 times
(4)Primary care pharmacists instruction fee 40 times
(5)Outpatient medication support fee 12 times
(6)Medication adjustment support addition 1 times
(7)Home care services 12 times
(8)Medication information providing fee 60 times

■ Primary care pharmacists instruction fee (Requirements changed)
73pts Patient's consent \& 3 years experience $\cdot$ Staying 1 year $\cdot 32 \mathrm{~h} /$ week, etc.

## Company Profile

| Trade name |
| :---: |
| Representative |
| Established |
| Market capitalization |
| Net sales and <br> operating income <br> Sales composition （erer |

Number of employees

## Group companies

## AIN HOLDINGS INC

Kiichi Otani，President and Representative Director
August 1969
$¥ 274,214$ million As of Mar 4， 2019
Net sales：$¥ 268,385$ million Operating income：$¥ 19,622$ million As of FY4／18
Dispensing Pharmacy ：$¥ 238,645$ million，Cosmetic and Drug Store ：$¥ 24,117$ million， Others ：$¥ 5,623$ million As of FY4／18
9，603（including pharmacists ：4，457）As of Apr 30， 2018
《Dispensing pharmacy》 AIN PHARMACIEZ Inc．and other 65 companies．
《Staffing services》 《Consulting services》 MEDIWEL Corp．，Medical Development Co．，Ltd．etc．
《Generic drug wholesales》 WHOLESALE STARS Co．，Ltd As of FY4／18
Number of stores
1，077（1，029 dispensing pharmacies， 48 cosmetic and drug stores）As of FY4／18


## Comparison to Other Companies



## Inquiries related to this presentation should be addressed to

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