# FY4/19 1Q <br> IR PRESENTATION 

## AIN HOLDINGS INC.

September 2018

## Results Overview

## Consolidated P/L

Net sales decreased $1.6 \%$ year on year to $¥ 65,013$ million, operating income declined $12.9 \%$ to $¥ 3,450$ million, ordinary income dropped $12.7 \%$ to $¥ 3,610$ million, and profit attributable to owners of parent decreased $12.7 \%$ to $¥ 1,851$ million.

| ( $¥$ million) | $\begin{gathered} \text { FY4/18 1Q } \\ \text { results } \end{gathered}$ | $\underset{\text { plan }}{\text { FY4/19 }}$ | $\begin{gathered} \text { FY4/19 1Q } \\ \text { results } \end{gathered}$ | YoY change | $\left\lvert\, \begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}\right.$ | $\begin{gathered} \text { Vs plan } \\ \text { (\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 66,095 | 65,900 | 65,013 | $(1,082)$ | (1.6) | (1.3) |
| Gross profit \% of net sales | $\begin{array}{r} 11,060 \\ 16.7 \end{array}$ | $\begin{array}{r} 10,980 \\ 16.7 \end{array}$ | $\begin{array}{r} 10,687 \\ 16.4 \end{array}$ | (373) | (3.4) | (2.7) |
| SG\&A expenses \% of net sales | $\begin{array}{r} 7,096 \\ 10.7 \end{array}$ | $\begin{array}{r} 7,670 \\ 11.6 \end{array}$ | $\begin{array}{r} 7,236 \\ 11.1 \end{array}$ | +140 | +2.0 | (5.7) |
| Operating income \% of net sales | $\begin{array}{r} 3,963 \\ 6.0 \end{array}$ | $\begin{array}{r} 3,310 \\ 5.0 \end{array}$ | $\begin{array}{r} 3,450 \\ 5.3 \end{array}$ | (513) | (12.9) | +4.2 |
| Ordinary income \% of net sales | $\begin{array}{r} 4,135 \\ 6.3 \end{array}$ | $\begin{array}{r} 3,430 \\ 5.2 \end{array}$ | $\begin{array}{r} 3,610 \\ 5.6 \end{array}$ | (525) | (12.7) | +5.2 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 2,120 \\ 3.2 \end{array}$ | $\begin{array}{r} 1,760 \\ 2.7 \end{array}$ | $\begin{array}{r} 1,851 \\ 2.8 \end{array}$ | (269) | (12.7) | +5.2 |
| Earnings per share $(\neq)$ | 66.88 | 49.68 | 52.27 | (14.61) | (21.8) | +5.2 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

In spite of contribution of stores that are opened in the previous year, net sales decreased 3.1 \% year on year and $1.7 \%$ against the plan due to the lagging of new store openings behind the plan. Segment income dropped $17.4 \%$ year on year and $6.7 \%$ against the plan due to dispensing fee revisions.

| ( $¥$ million) | $\begin{aligned} & \text { FY4/18 1Q } \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { FY4/19 1Q } \\ \text { plan } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { FY4/19 1Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 58,929 | 58,100 | 57,090 | $(1,839)$ | (3.1) | (1.7) |
| Gross profit | 8,218 | 7,880 | 7,416 | (802) | (9.8) | (5.9) |
| \% of net sales | 13.9 | 13.6 | 13.0 |  |  |  |
| SG\&A expenses | 3,577 | 3,770 | 3,576 | (1) | (0.0) | (5.1) |
| \% of net sales | 6.1 | 6.5 | 6.3 |  |  |  |
| Operating income | 4,640 | 4,110 | 3,839 | (801) | (17.3) | (6.6) |
| \% of net sales | 7.9 | 7.1 | 6.7 |  |  |  |
| Segment income | 4,821 | 4,270 | 3,984 | (837) | (17.4) | (6.7) |
| \% of net sales | 8.2 | 7.3 | 7.0 |  |  |  |
| Number of pharmacies | 1,054 | 1,044 | 1,024 | (30) | (2.8) | (1.9) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Prescription volume: $+0.2 \%$ YoY $>$ Average prescription price: $(2.9) \% \mathrm{YoY}$

## Cosmetic and Drug Store Business (Consolidated)

Net sales increased $11.6 \%$ year on year and $2.3 \%$ against the plan due to the contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income increasing 883.8\% year on year and 56.2\% against the plan due to improvement of gross margin by active development of original brand and by an overhaul of procurement activities.

| ( $¥$ million) | $\begin{gathered} \text { FY4/18 1Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 191 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{aligned} & \text { FY4/19 1Q } \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { YoY } \\ \text { change } \end{gathered}$ | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 5,827 | 6,360 | 6,505 | +678 | +11.6 | +2.3 |
| Gross profit | 2,105 | 2,340 | 2,403 | +298 | +14.2 | +2.7 |
| \% of net sales | 36.1 | 36.8 | 36.9 |  |  |  |
| SG\&A expenses | 2,077 | 2,110 | 2,057 | (20) | (1.0) | (2.5) |
| \% of net sales | 35.6 | 33.2 | 31.6 |  |  |  |
| Operating income | 27 | 230 | 345 | +318 | +1,177.8 | +50.0 |
| \% of net sales | 0.5 | 3.6 | 5.3 |  |  |  |
| Segment income | 37 | 233 | 364 | +327 | +883.8 | +56.2 |
| \% of net sales | 0.6 | 3.7 | 5.6 |  |  |  |
| Number of stores | 52 | 48 | 48 | (4) | (7.7) | 0.0 |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Number of customers: $+3.6 \%$ YoY $>$ Average spending per customer: $+7.8 \%$ YoY

## Consolidated B/S

Net cash was $¥ 43,281$ million and shareholders' equity ratio became $53.0 \%$. We are maintaining a sound financial structure.

| ( $¥$ million) |  |  |  | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/18 |  |  |  | End-FY4/19 1Q |  |  |  |
| Assets |  | Liabilities |  | Assets |  | Liabilities |  |
| Current assets <br> Cash on hand and in banks | $\begin{array}{r} 94,557 \\ 63,779 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 69,950 \\ 6,717 \\ 443 \end{array}$ | Current assets <br> Cash on hand and in banks | $\begin{array}{r} 94,685 \\ 61,725 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 70,739 \\ 7,486 \\ 399 \end{array}$ |
| Fixed assets <br> Investments in securities | $\begin{array}{r} 88,718 \\ 2,375 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 16,696 \\ 11,511 \\ 632 \end{array}$ | Fixed assets <br> Investments in securities | $\begin{array}{r} 87,885 \\ 2,320 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 15,106 \\ 10,052 \\ 504 \end{array}$ |
| Deferred assets | 103 | Total net assets | 96,733 | Deferred assets | 92 | Total net assets | 96,816 |
| Total assets | 183,380 | Total liabilities and net assets | 183,380 | Total assets | 182,663 | Total liabilities and net assets | 182,663 |
| Net cash |  |  | 44,474 | Net cash |  |  | 43,281 |
| Shareholders' ratio(\%) | equity |  | 52.7 | Shareholders' ratio(\%) | equity |  | 53.0 |
| Figures in the table are rounded down |  |  |  |  |  |  |  |
| $\checkmark$ Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations) |  |  |  |  |  |  |  |
| The company has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" from FY4/19. Results for the previous FY have been adjusted to reflect this change in presentation. <br> © 2018 AIN holdings inc. All Rights Reserved. |  |  |  |  |  |  |  |

## Assets

The balance of total assets decreased $¥ 717$ million from the end of the previous fiscal year due to the decreasing in cash on hand and in banks and in goodwill, though inventories increased.

| ( $¥$ million) | End-FY4/18 1Q | End-FY4/18 | End-FY4/19 1Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 29,500 | 63,779 | 61,725 | $(2,054)$ |
| Notes and accounts receivable | 9,656 | 10,466 | 11,511 | +1,045 |
| Inventories | 12,688 | 9,580 | 11,227 | +1,647 |
| Total current assets | 64,249 | 94,557 | 94,685 | +128 |
| Buildings and structures,net | 15,342 | 14,934 | 14,773 | (161) |
| Land | 9,871 | 10,041 | 10,197 | +156 |
| Lease assets | 1,122 | 824 | 733 | (91) |
| Total property,plant and equipment | 28,229 | 27,853 | 27,884 | +31 |
| Goodwill | 40,438 | 38,011 | 37,266 | (745) |
| Lease assets | 16 | 11 | 10 | (1) |
| Total intangible fixed assets | 42,583 | 40,132 | 39,285 | (847) |
| Investments in securities | 2,476 | 2,375 | 2,320 | (55) |
| Deferred tax assets | 3,305 | 3,772 | 3,819 | +47 |
| Deposits and guarantees | 10,763 | 11,339 | 11,414 | +75 |
| Total investments and other assets | 20,513 | 20,732 | 20,715 | (17) |
| Total fixed assets | 91,326 | 88,718 | 87,885 | (833) |
| Total deferred assets | - | 103 | 92 | (11) |
| Total assets | 155,576 | 183,380 | 182,663 | (717) |

Figures in the table are rounded down Change:End-FY4/19 1Q compared with End-FY4/18
Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 1,257$ million
The company has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" from FY4/19. Results for the previous FY have been adjusted to reflect this change in presentation.
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## Liabilities and Net Assets

The balance of liabilities decreased $¥ 800$ million from the end of the previous fiscal year due to the repayment of debts etc.

| ( $¥$ million) | End-FY4/18 1 Q | End-FY4/18 | End-FY4/19 1Q | Change |
| :--- | ---: | ---: | ---: | ---: |
| Accounts payable | 41,779 | 38,728 | 41,646 | $+2,918$ |
| Short-term debt | 8,520 | 6,717 | 7,486 | +769 |
| Lease obligations | 560 | 443 | 399 | $(44)$ |
| Total current liabilities | $\mathbf{7 3 , 2 1 3}$ | $\mathbf{6 9 , 9 5 0}$ | $\mathbf{7 0 , 7 3 9}$ | $\mathbf{+ 7 8 9}$ |
| Long-term debt | 16,376 | 11,511 | 10,052 | $(1,459)$ |
| Lease obligations | 911 | 632 | 504 | $(128)$ |
| Total long-term liabilities | $\mathbf{2 1 , 6 4 5}$ | $\mathbf{1 6 , 6 9 6}$ | $\mathbf{1 5 , 1 0 6}$ | $\mathbf{( 1 , 5 9 0 )}$ |
| Total liabilities | $\mathbf{9 4 , 8 5 8}$ | $\mathbf{8 6 , 6 4 6}$ | $\mathbf{8 5 , 8 4 6}$ | $\mathbf{( 8 0 0 )}$ |
| Common stock | $\mathbf{8 , 6 8 2}$ | 21,894 | 21,894 | 0 |
| Capital surplus | 6,367 | 20,500 | 20,500 | 0 |
| Retained earnings | $\mathbf{4 5 , 8 2 2}$ | 54,268 | 54,349 | $\mathbf{+ 8 1}$ |
| Total shareholders' equity | $\mathbf{6 0 , 4 5 3}$ | $\mathbf{9 6 , 6 6 2}$ | $\mathbf{9 6 , 7 4 3}$ | $\mathbf{+ 8 1}$ |
| Total net assets | $\mathbf{6 0 , 7 1 7}$ | $\mathbf{9 6 , 7 3 3}$ | $\mathbf{9 6 , 8 1 6}$ | $\mathbf{+ 8 3}$ |
| Total liabilities and net | $\mathbf{1 5 5 , 5 7 6}$ | $\mathbf{1 8 3 , 3 8 0}$ | $\mathbf{1 8 2 , 6 6 3}$ | $\mathbf{( 7 1 7 )}$ |
| assets |  |  |  |  |

Figures in the table are rounded down
$\rightarrow$ Change : End-FY4/19 1Q compared with End-FY4/18
The company has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" from FY4/19. Results for the previous FY have been adjusted to reflect this change in presentation.

## FY4/19 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2019 of 272,870 million, increase $1.7 \%$ year on year by openings new stores (100 pharmacies and 7 Cosmetic and drug stores), ordinary income decrease $10.6 \%$ due to the dispensing fee revisions.

| ( $¥$ million) | FY4/17 results | FY4/18 results | $\begin{gathered} \mathrm{FY} 4 / 19 \\ \text { plan } \end{gathered}$ | YoY change | $\begin{array}{\|c} \text { YoY } \\ \text { change (\%) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 268,385 | 272,870 | +4,485 | +1.7 |
| Gross profit | 42,092 | 47,993 | 48,040 | +47 | +0.1 |
| \% of net sales | 17.0 | 17.9 | 17.6 |  |  |
| SG\&A expenses | 27,529 | 28,370 | 30,540 | +2,170 | +7.6 |
| \% of net sales | 11.1 | 10.6 | 11.2 |  |  |
| Operating income | 14,563 | 19,622 | 17,500 | $(2,122)$ | (10.8) |
| \% of net sales | 5.9 | 7.3 | 6.4 |  |  |
| Ordinary income | 15,080 | 20,129 | 18,000 | $(2,129)$ | (10.6) |
| \% of net sales | 6.1 | 7.5 | 6.6 |  |  |
| Profit attributable to owners of parent | 7,949 | 10,567 | 9,260 | $(1,307)$ | (12.4) |
| \% of net sales | 3.2 | 3.9 | 3.4 |  |  |
| Earnings per share( $¥$ ) | 250.71 | 310.08 | 261.38 | (48.70) | (15.7) |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 55.00 | +5.00 | +10.0 |

## 1Q Review

## Review(1) (Vs FY4/18 Results)



## Review(2) (Vs plan)

- Net sales


FY4/19 1Q
results

## Top-Iine(1)

Although M\&A fell below the plan in FY4/19 1Q, the group has decided to acquire Kom-Medical and ABC Pharmacy in Sep 2018, and the group is expect to reach the 107 new store openings in this fiscal year.
■ Total number of stores
1,072 (Dispensing pharmacy:1,024 Cosmetic and drug store:48)
■ Plan

| Dispensing |
| :--- | :---: |
| Pharmacy | Organic | M\&A |  |
| :---: | :---: |
| Cosmetic and drug store |  |
| Total |  |


| FY4/19 1Q |  |
| :---: | :---: |
| Plan | Results |


| Close | Dispensing <br> Pharmacy | - | 10 |
| :---: | :---: | :---: | :---: |
|  | Cosmetic and <br> drug store | - | - |
| Total of closed store | - | 10 |  |


| Sep. 2018 | FY4/19 |
| :---: | :---: |
| Prospect | Plan |

Although M\&A

| 2 | 2 | 5 | 30 |
| ---: | ---: | ---: | ---: |
| 23 | 3 | 59 | 70 |
| - | - | 2 | 7 |
| 25 | 5 | 66 | 107 |


| 17 |
| ---: |
| 0 |
| 17 |



- Transition of dispensing pharmacies

|  | FY4/10 | FY4/11 | FY4/12 | FY4/13 | FY4/14 | FY4/15 | FY4/16 | FY4/17 | FY4/18 | FY4/191Q |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Organic | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 27 | 25 | 2 |
| M\&A | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 | 11 | 3 |
| EV/E | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.7 | 5.37 | 5.50 | 3.96 | 3.40 |
| Closed | 2 | 5 | 9 | 10 | 6 | 21 | 15 | 4 | 3 | 10 |
| No. of total stores | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,029 | 1,024 |
| EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization) $>$ No. of stores include temporary closed stores from FY4/11 <br> © 2018 AIN HOLDINGS INC. All Rights Reserved. |  |  |  |  |  |  |  |  |  |  |

## Correspondence to Dispensing Fee Revisions of 2018

Objects: 1,016 stores, which including same stores and stores that were opened in previous year

- Basic dispensing fee

| $\square$ Fee 1 (41pts) |  | $\begin{aligned} & \text { ■ Fee } 2 \text { (25pts) } \\ & \text { Fee SP (10pts) } \end{aligned}$ |
| :---: | :---: | :---: |
|  | II (15pts) |  |
| 100\% |  |  |
|  | 35.7\% | $35.7 \%$ $0.6 \%$ |
| 50\% | 62.4\% | 62.4\% |
| 0\% | 1.3\% | 1.3\% |
|  | Apr. 2018 | Jul. 2018 |

- GE premiums

| $\square$ No premiums$\square$ Premium 2 (22pts) |  | Premum 1 (18pts) $\square$ Premium 3 (26pts) |
| :---: | :---: | :---: |
| 100\% | 14.1\% | 21.4\% |
|  | 33.4\% | 35.3\% |
| 50\% | 22.5\% | 17.7\% |
| 0\% | 30.0\% | 25.6\% |
|  | Apr. 2018 | Jul. 2018 |
|  | are of GE | antity: 78.8\% (July 201 |

■ Community support system premiums



## FY4/19 Plan (Dispensing Pharmacy Business)

■ Net sales


## Expansion of AINZ \& TULPE

## HIGASHI IKEBKURO

|  | HIGASHI IKEBKURO |
| :---: | :---: |
| Location | Toshima-ku, Tokyo |
| Open | Aug 3, 2018 |
| Sales floor | $800 \mathrm{~m}^{2}$ |



|  | OLINAS <br> KINSHICHO |
| :---: | :---: |
| Location | Sumida-ku, Tokyo |
| Open | Sep 13,2018 <br> (plan) |
| Sales floor | $290 m^{2}$ |



## FY4/19 Plan (Cosmetic and Drug Store Business)



## Supplementary Information

## Dispensing fee revision of 2018

|  | Before revision | Point |
| :---: | :---: | :---: |
| Basic dispensing fee | 1 Except following | 41 |
|  | Over 4,000 times \& 70\% <br> or Over 2,000 times \& 90\% or Over 4,000 times from specific hospital | 25 |
|  | Same group over 40,000 times / <br> 3 month and over 95\% or Lease contract with medical institution | 20 |
| Standards for dispensing system premiums | Basic dispensing fee 41 points \& Inventory 1,200 items \& Home healthcare services(1 case / year) \& Notification of primary care pharmacists \& Supervising pharmacists having operational experience for at least 5 years and enrollment for at least 1 year | 32 |
| Generic drug dispensing systems Premiums | 65-75\% | 18 |
|  | Over 75\% | 22 |
|  | - |  |
| Drug use history management and guidance fee | Basic dispensing fee $1 \&$ Patients' handing over medication notebook \& Patients' visiting within 6 months | 38 |
|  | Except the above | 50 |
| Primary care pharmacists instruction fee | Operational experience for at least 3 years, Working over 32 per week, Belongs to pharmacy at least 0.5 year, Certified pharmacists, Participation of community activity | 70 |


| After revision |  | Point |
| :---: | :---: | :---: |
| Pharmacy which located at few medical resources area or except 2,3 \& $\mathbf{S}$ |  | 41 |
| Over 4,000 times \& 70\% <br> or Over 2,000 times \& 85\% <br> or Over 4,000 times from specific hospital(In the case of Medical mall or $\mathbf{2}^{\text {nd }}$ store, the prescriptions is added up) |  | 25 |
| I . Same group over 40,000 times / month and over $\mathbf{8 5 \%}$ or lease contract with medical institution <br> 3 II. Same group over 400,000 times / month and over $85 \%$ or lease contract with medical institution |  | 20 15 |
| SP Same premises(lease contract etc.) and over 95\% |  | 10 |
| Community support system premiums | Basic dispensing fee 1 : follow the standards for dispensing system Other than basic dispensing fee 1 have to fulfill all the following achievements per pharmacist <br> (1)Night • holiday addition 400 times <br> (2)Duplicate medication • Interaction prevention addition 40 times <br> (3Medication adjustment support addition 1 time <br> (4)Home healthcare services for single building 1 person only 12 times <br> (5)Medication information providing fee 60 times <br> (6Narcotic drug management guidance addition 10 times <br> (7)Primary care pharmacists instruction fee 40 times <br> (8)Outpatient medication support fee 12 times | 35 |
| 75-80\% |  | 18 |
| 80-85\% |  | 22 |
| Over 85\% |  | 26 |
| Basic dispensing fee 1 \& Patients' handing over medication notebook \& Patients' visiting within 6 months |  | 41 |
| Except the above |  | 53 |
| Operational experience for at least 3 years, Working over 32 hours(or 24 hours \& working more than 4 days) per week, Belongs to pharmacy at least 1 year, Certified pharmacists, Participation of community activity |  | 73 |

## Company Profile



Number of employees

## Group companies

## AIN HOLDINGS INC

Kiichi Otani，President and Representative Director
August 1969
$¥ 301,134$ million As of August 31， 2018
Net sales：$¥ 268,385$ million Operating income：$¥ 19,622$ million As of FY4／18
Dispensing Pharmacy ：$¥ 238,645$ million，Cosmetic and Drug Store ：$¥ 24,117$ million， Others：$¥ 5,623$ million

As of FY4／18
9，603（including pharmacists ：4，457）As of April 30， 2018
《Dispensing pharmacy》 AIN PHARMACIEZ Inc．and other 65 companies．
《Staffing services》 《Consulting services》 MEDIWEL Corp．，Medical Development Co．，Ltd．etc．
《Generic drug wholesales》 WHOLESALE STARS Co．，Ltd As of FY4／18
Number of stores
1，077（1，029 dispensing pharmacies， 48 cosmetic and drug stores）As of FY4／18


## Comparison to Other Companies



## Inquiries related to this presentation should be addressed to

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AIN GROUP

