# FY4/18 IR PRESENTATION

AIN HOLDINGS INC. June 2018

# **Results Overview**

# Consolidated P/L

Net sales increased 8.2% year on year and 0.3% against the plan due to business growth in same stores and stores that were opened in previous year. Ordinary income increased 33.5% year on year and 8.8% against the plan due to the increase of net sales and the decrease of costs by improving operations.

(¥ million)	FY4/17 results	FY4/18 plan	FY4/18 results	YoY change	YoY change(%)	Vs plan (%)
Net sales	248,110	267,500	268,385	+20,275	+8.2	+0.3
Gross profit % of net sales	42,092 17.0	47,400 17.7	47,993 17.9	+5,901	+14.0	+1.3
SG&A expenses % of net sales	27,529 11.1	29,400 11.0	28,370 10.6	+841	+3.1	(3.5)
Operating income % of net sales	14,563 5.9	18,000 6.7	19,622 7.3	+5,059	+34.7	+9.0
Ordinary income % of net sales	15,080 6.1	18,500 6.9	20,129 7.5	+5,049	+33.5	+8.8
Profit attributable to owners of parent % of net sales	7,949 3.2	9,200 3.4	10,567 3.9	+2,618	+32.9	+14.9
Earnings per share(¥)	250.71	269.96	310.08	+59.37	+23.7	+14.9

Figures in the table are rounded down



# **Dispensing Pharmacy Business (Consolidated)**

Net sales increased 7.6% year on year and 0.3% against the plan due to the increase of prescription volume and average prescription price in same stores and stores that were opened in the previous year. Segment income increased 18.6% year on year and 7.9% against the plan due to the increase of net sales and the decrease of costs by improving operations.

(¥ million)	FY4/17 results	FY4/18 plan	FY4/18 results	YoY change	YoY change(%)	Vs plan (%)
Net sales	221,801	237,900	238,645	+16,844	+7.6	+0.3
Gross profit % of net sales	32,090 14.5	35,260 14.8	36,030 15.1	+3,940	+12.3	+2.2
SG&A expenses % of net sales	13,432 6.1	14,860 6.2	14,034 5.9	+602	+4.5	(5.6)
Operating income % of net sales	18,658 8.4	20,400 8.6	21,995 <mark>9.2</mark>	+3,337	+17.9	+7.8
Segment income % of net sales	19,110 8.6	21,000 8.8	22,668 9.5	+3,558	+18.6	+7.9
Number of pharmacies	1,066	1,078	1,029	(37)	(3.5)	(4.5)

Figures in the table are rounded down

Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

Prescription volume: +7.6% YoY

Average prescription price: +0.2% YoY

# Cosmetic and Drug Store Business (Consolidated)

Net sales increased 12.8% year on year and 2.2% against the plan due to contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income increasing ¥1,523million year on year to ¥657 million due to improvement of gross margin by active development of original brand and by an overhaul of procurement activities and due to the decrease of costs by raising operating efficiency.

(¥ million)	FY4/17 results	FY4/18 plan	FY4/18 results	YoY change	YoY change(%)	Vs plan (%)
Net sales	21,383	23,600	24,117	+2,734	+12.8	+2.2
Gross profit % of net sales	7,623 35.6	8,680 36.8	8,925 37.0	+1,302	+17.1	+2.8
SG&A expenses % of net sales	8,583 40.1	8,430 <b>35.7</b>	8,317 <b>34.5</b>	(266)	(3.1)	(1.3)
Operating income % of net sales	(959) -	250 1.1	608 2.5	+1,567	-	+143.2
Segment income % of net sales	(866) -	280 1.2	657 2.7	+1,523	-	+134.6
Number of stores	52	49	48	(4)	(7.7)	(2.0)

Figures in the table are rounded down

Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

Number of customers: +4.9% YoY

Average spending per customer: +7.5% YoY

# **Consolidated B/S**

Net cash increased by ¥42,103 million to ¥44,474 million and shareholders' equity ratio became 52.7% by fund-raising through a public offering and private placements.

End-FY4/17					End-F	Y4/18	
Asse	ts	Liabilit	ies	Assets		Liabilities	
Current assets Cash on hand and in banks	65,420 29,775	Current liabilities Short-term debt Lease obligations	72,955 7,596 594	Current assets Cash on hand and in banks	96,169 63,779	Current liabilities Short-term debt Lease obligations	70,235 6,717 443
Fixed assets Investments in securities	90,902 2,435	Long-term liabilities Long-term debt Lease obligations	23,188 18,254 958	Fixed assets Investments in securities	87,162 2,375	Long-term liabilities Long-term debt Lease obligations	16,467 11,511 632
Deferred assets	-	Total net assets	60,178	Deferred assets	103	Total net assets	96,733
Total assets	156,323	Total liabilities and net assets	156,323	Total assets	183,435	Total liabilities and net assets	183,435
Net cash			2,371	Net cash			44,474
Shareholders' ratio(%)	equity		38.4	Shareholders' equity ratio(%)		52.	

(¥ million)

(¥ million)

Figures in the table are rounded down

Net cash = Cash on hand and in banks – Interest-bearing debt (Long- and short- term debt + Lease obligations)

### Assets

The balance of total assets increased ¥27,112 million from the end of the previous fiscal year due to fund-raising through a public offering and private placements.

(¥ million)	End-FY4/16	End-FY4/17	End-FY4/18	Change	
Cash on hand and in banks	22,647	29,775	63,779	+34,004	🛏 Fu
Notes and accounts receivable	12,385	9,990	10,466	+476	ra
Inventories	10,984	11,668	9,580	(2,088)	
Total current assets	56,593	65,420	96,169	+30,749	
Buildings and structures,net	14,694	15,365	14,934	(431)	
Land	9,537	9,958	10,041	+83	
Lease assets	1,352	1,166	824	(342)	
Total property,plant and equipment	28,153	28,464	27,853	(611)	
Goodwill	33,337	40,939	38,011	(2,928)	
Lease assets	13	8	11	+3	
Total intangible fixed assets	35,586	43,109	40,132	(2,977)	
Investments in securities	2,677	2,435	2,375	(60)	
Deferred tax assets	2,038	2,167	2,216	+49	
Deposits and guarantees	10,013	10,443	11,339	+896	
Total investments and other assets	19,555	19,329	19,176	(153)	
Total fixed assets	83,294	90,902	87,162	(3,740)	
Total deferred assets	-	-	103	+103	
Total assets	139,888	156,323	183,435	+27,112	

Figures in the table are rounded down
 Change:End-FY4/18 compared with End-FY4/17
 Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled ¥5,311 million © 2018 AIN HOLDINGS INC. All Rights Reserved.

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### **Liabilities and Net Assets**

The balance of liabilities decreased ¥9,442 million from the end of the previous fiscal year due to the repayment of debts etc.

(¥ million)	End-FY4/16	End-FY4/17	End-FY4/18	Change	
Accounts payable	39,987	39,325	38,728	(597)	
Short-term debt	5,690	7,596	6,717	(879)	· · · · · · · · · · · · · · · · · · ·
Lease obligations	668	594	443	(151)	Repayment
Total current liabilities	66,744	72,955	70,235	(2,720)	of debts
Long-term debt	14,854	18,254	11,511	(6,743)	<b>↑</b>
Lease obligations	1,198	958	632	(326)	
Total long-term liabilities	19,818	23,188	16,467	(6,721)	
Total liabilities	86,563	96,144	86,702	(9,442)	
Common stock	8,682	8,682	21,894	+13,212	Fund-
Capital surplus	6,367	6,367	20,500	+14,133	raising
Retained earnings	38,605	45,286	54,268	+8,982	
Total shareholders' equity	53,237	59,918	96,662	+36,744	
Total net assets	53,324	60,178	96,733	+36,555	
Total liabilities and net assets	139,888	156,323	183,435	+27,112	

Figures in the table are rounded down

Change : End-FY4/18 compared with End-FY4/17

# Consolidated C/F

The change of net increase in cash and cash equivalents became ¥33,999 million due to fundraising through a public offering and private placements, etc.

(¥ million)	FY4/17	FY4/18	Change
Net cash provided by operating activities	18,409	21,656	+3,247
Profit before income taxes	14,307	17,852	+3,545
Depreciation and amortization	3,687	3,596	(91)
Amortization of goodwill	3,654	3,937	+283
(Increase) decrease in accounts receivable	5,369	(25)	(5,394)
(Increase) decrease in inventories	449	2,278	+1,829
(Increase) decrease in other accounts receivable	(2,820)	1,685	+4,505
Increase (decrease) in accounts payable	(4,340)	(1,076)	+3,264
Net cash used in investing activities	(11,183)	(5,281)	+5,902
Payments for purchases of property, plant and equipment and intangible fixed assets	(3,448)	(3,709)	(261)
Purchase of subsidiaries' shares resulting in obtaining controls	(9,697)	(1,310)	+8,387
Net cash provided by financing activities	116	17,623	+17,507
Proceeds from issuance of common shares and sales of treasury shares	-	27,631	+27,631
Net increase in cash and cash equivalents	7,342	33,998	+26,656
Cash and cash equivalents at end of the year	29,234	63,233	+33,999

Figures in the table are rounded down

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### **Business Value Analysis**

	FY4/16	FY4/17	FY4/18	Change
Shareholders' equity ratio (%)	38.1	38.4	52.7	+14.3
Market value equity ratio (%)	121.0	156.6	141.0	(15.6)
PER (times)	21.39	30.79	23.54	(7.25)
EPS (¥)	249.69	250.71	310.08	+59.37
PBR (times)	3.19	4.09	2.67	(1.42)
BPS (¥)	1,679.69	1,895.63	2,729.44	+833.81
ROA (%)	6.2	5.4	6.2	+0.8
ROE (%)	15.6	14.0	13.5	(0.5)
EBITDA (¥ million)	20,816	21,905	27,156	+5,251
EV/EBITDA (times)	8.08	11.07	7.90	(3.17)
Net D/E ratio (times)	(0.00)	(0.04)	(0.46)	(0.42)
Net cash (¥ million)	236	2,371	44,474	+42,103
Shareholders' value (¥ million)	168,520	244,828	258,928	+14,100
Market capitalization (¥ million)	169,318	244,782	258,620	+13,838

▶ Figures in the table are rounded down ▶ Change : End-FY4/18 compared with End-FY4/17

▶ Net D/E ratio = (Interest-bearing debt – Cash on hand and in banks) / Shareholders' equity

Shareholders' value = EV – Net interest-bearing debt

Market capitalization : Treasury stock is excepted

Share prices used to calculate market capitalization: End-FY4/16 ¥5,340 (End-Apr,2016), End-FY4/17 ¥7,720 (End-Apr,2017), End-FY4/18 ¥7,300 (End-Apr,2018).

▶ Net cash = Cash on hand and in banks – Interest-bearing debt (Long- and short- term debt + Lease obligations )



# FY4/19 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2019 of 272,870 million, increase 1.7% year on year by openings new stores (100 pharmacies and 7 Cosmetic and drug stores), ordinary income decrease 10.6% due to the dispensing fee revisions.

(¥ million)	FY4/17 results	FY4/18 results	FY4/19 plan	YoY change	YoY change (%)
Net sales	248,110	268,385	272,870	+4,485	
Gross profit	42,092	47,993	48,040	+47	+0.1
% of net sales	17.0	17.9	17.6		
SG&A expenses	27,529	28,370	30,540	+2,170	+7.6
% of net sales	11.1	10.6	11.2		
Operating income	14,563	19,622	17,500	(2,122)	(10.8)
% of net sales	5.9	7.3	6.4		
Ordinary income	15,080	20,129	18,000	(2,129)	(10.6)
% of net sales	6.1	7.5	6.6		
Profit attributable to	7,949	10,567	9,260	(1,307)	(12.4)
owners of parent % of net sales	3.2	3.9	, 3.4		
Earnings per share(¥)	250.71	310.08	261.38	(48.70)	(15.7)
Annual dividend (¥)	50.00	50.00	55.00	+5.00	+10.0

Figures in the table are rounded down

> YoY change :FY4/19 plan compared with FY4/18 results

Review

# Revision of 2018

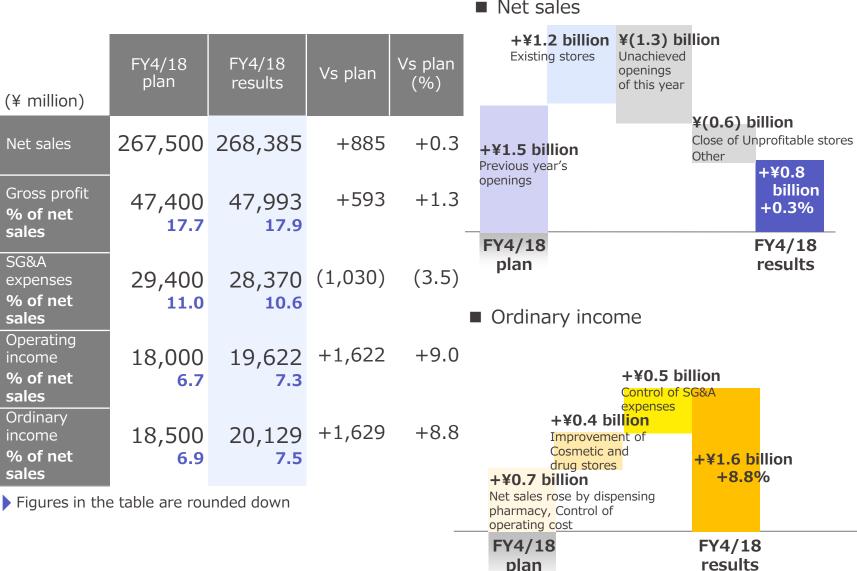
# Growth Strategy

# Review

Review 1 (Vs FY4/17 Results)

					■ Net sales +¥0.7 +¥3.8 billion billion ¥(5.2) billion
(¥ million)	FY4/17 results	FY4/18 results	YoY change	YoY change (%)	New stores     AYORA     Close of       +¥4.5 billion     Mail order     unprofitable stores       Existing stores     etc.
Net sales	248,110	268,385	+20,275	+8.2	+¥16.4 billion+¥20.2Full contribution of previous year'sbillion+8.2%
Gross profit % of net sales	42,092 <b>17.0</b>	47,993 <b>17.9</b>	+5,901	+14.0	
SG&A expenses <b>% of net</b>	27,529 11.1	28,370 <b>10.6</b>	+841	+3.1	FY4/17 results     FY4/18 results       Ordinary income
sales Operating income % of net sales	14,563 5.9	19,622 7.3	+5,059		+¥1.5 billion Improvement of Cosmetic and drug stores, AYURA,
Ordinary income % of net sales	15,080 6.1	20,129 <b>7.5</b>	+5,049	+33.5	increased by +33.5%
Figures in the	e table are rou	Inded down			pharmacy, etc.
					FY4/17FY4/18resultsresults

# **Review**<sup>(2)</sup> (Vs plan)



#### Net sales

# Revision of 2018

# **Dispensing Fee Revisions of 2018**

- Basic dispensing fee (New classification requirements )
- 1 41 pts
- 2 25 pts Over 4,000 times & 70% or Over 2,000 times & Over **85%** or Over 4,000 times from specific hospital
- 3- I 20 pts Same group over 40,000 times / month & Over 85% or lease contract with medical institution

# 3-II 15 pts Same group over 400,000 times / month & Over 85% or lease contract with medical institution

- S 10 pts Same premises (lease contract) & Over 95%
- Community support system premiums (New) 35 pts

Companies with annual net sales of approximately 43 billion yen or more

Basic dispensing fee 1, Inventory 1,200 items & Home healthcare services & Primary care pharmacists & Supervising pharmacist having experience 5 years, staying 1 year, 32h/week **Other than basic dispensing fee 1, have to fulfill all the following achievements** 

<ul> <li>GE Premiums (Requirements changed)</li> <li>75-80% 18pts, 80-85% 22pts, Over 85% 26pts</li> </ul>	Per pharmacists per year ①Night · Holiday addition 400 times ②Narcotic drug management guidance addition 10						
<ul> <li>Drug use history management and guidance fee (3 classifications)</li> <li>41pts BDF 41pts &amp; handing over medication notebook &amp; visiting within 6 months</li> <li>53pts Except the above</li> <li>13pts handing over medication notebook ratio under 50%</li> </ul>	times ③Duplicate medication · Interaction prevention addition 40 times ④Primary care pharmacists instruction fee 40 times ⑤Outpatient medication support fee 12 times ⑥Medication adjustment support addition 1 time ⑦Home care services 12 times ⑧Medication information providing fee 60 times						
Primary care pharmacists instruction fee (Requirements changed)							
73pts Patient's consent & 3 years experience • <b>Staying 1 year</b> • 32h/week, etc.							

# Basic dispensing fee · Community support system premiums

Work actively to improve basic dispensing fee and community support system premiums due to increase prescriptions from other hospitals and clinics.

#### Basic dispensing fee

	April 2018	April 2019	change
1 (41pts)	362 stores	409 stores	+47
2 (25pts)	4 stores	4 stores	-
3- I (20pts)	0 store	0 store	-
3-II(15pts)	639 stores	596 stores	(43)
S (10pts)	13 stores	9 stores	(4)

• Object : 1,018 stores excluding the recent M&A stores

#### Community support system premiums

Although the number of stores became 247 after the revisions, the group will undertakes such as satisfy the requirements for supervising pharmacists and accumulate the necessary achievements for the stores that other than basic dispensing fee 1, aim to increase 52 stores to 299 stores in April 2019.



# Generic drug dispensing system premiums

The GE average premiums fell from 17.7 to 14.8 points and the figure that excluding 4 main subsidiaries is 12.4 points. The group will keep going for promotion of the use of GE then try to recover to the pre-revision level as soon as possible.

#### Transition of GE premium (Points) -----The group **4** main subsidiaries ----Other 20.0 18.9 17.7average premiums 15.8 17.7 17.0 15.0 15.4 15.014.8 Щ 12.4 10.0 Jul Oct Jan. Mar. Apr. Jul. Oct. Jan. Apr. Apr. 2017 2018 2019 4 main subsidiaries : AIN PHARMACIEZ, AIN MEDIO, DAICHIKU, ASAHI PHARMACY April 2019 April 2018 Change (18points) 191 stores 159 stores (32)2 (22points) 319 stores 371 stores +523 (26points) 149 stores 259 stores +110

659 stores

789 stores

+130

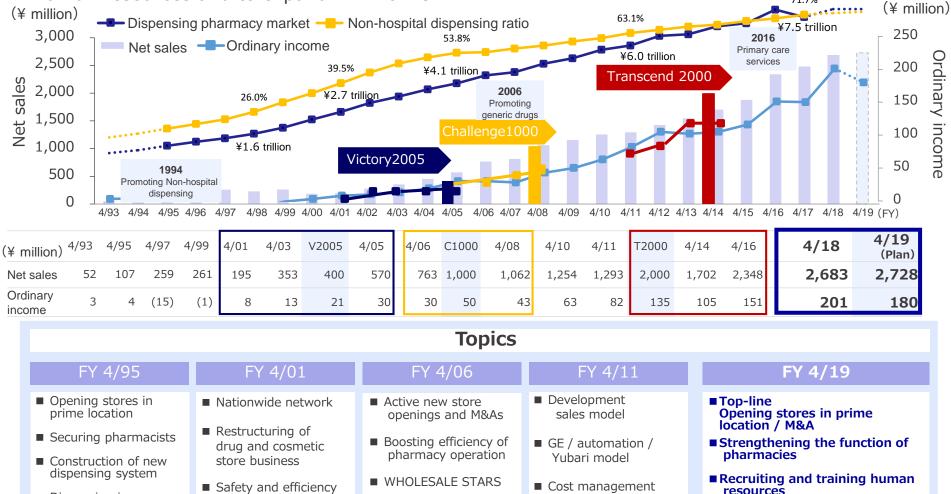
• Object : 1,018 stores excluding the recent M&A stores

Total

# Growth strategy

### **Growth Process**

The business environment and the role of dispensing pharmacy are changing greatly year by year. Our group continue to grow adapting to the changing environment with setting 4 followings as a growth strategy, to improve of Top-line, to strength the function of pharmacies, to recruit and train human resources and to expand AINZ & TULPE.



Expansion of AINZ &

TULPE

 Dispensing in drugstores

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in dispensing

pharmacy business

Expansion of AINZ & TULPE

# **Growth Strategy**

With a drastic reduction in drug prices and further reduction of points aimed at major dispensing pharmacy chains, the dispensing fee revisions in 2018 gotten severe. We will continue to strengthen pharmacy functions in anticipation of strict system changes and deregulation in the future.

### ■ Top-line

Expanding of business by active new store openings in prime location and by secure M&As

### Strengthening the function of pharmacies

Strengthening the function of pharmacies focusing on KPI, evaluating the quality of the non-hospital dispensing, such as Community Support System and Primary Care Functions, etc.

### Recruiting and training human resources

Recruiting activity and development of human resources with the energy of the entire company

### Growth of AINZ & TULPE

Improving the ratio of original products and gross profit by active store openings in the metropolitan area and by strengthening our brand equity







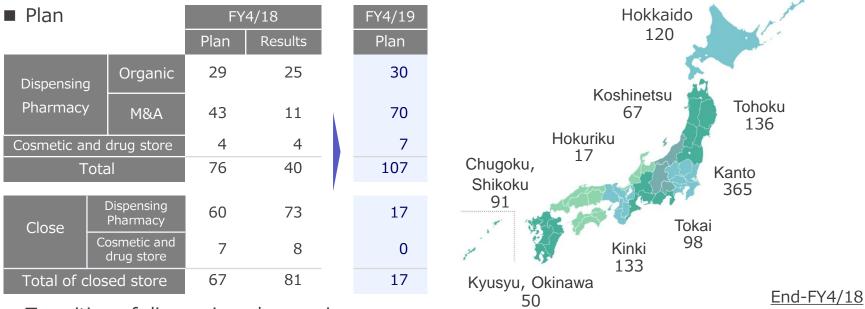
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# Top-line ①

We opened 40 stores including M&As and closed 81 stores in FY4/18. We forecast 107 new stores opening by active new store openings and promotion of M&A and 17 stores closing in FY4/19.

■ Total number of stores

**1,077** (Dispensing pharmacy:1,029 Cosmetic and drug store:48)



#### Transition of dispensing pharmacies

	FY4/09	FY4/10	FY4/11	FY4/12	FY4/13	FY4/14	FY4/15	FY4/16	FY4/17	FY4/18
Organic	24	21	18	27	38	36	40	32	27	25
M&A	3	3	35	28	38	26	119	110	182	11
EV/EBITDA ratio	2.21	3.45	5.60	5.51	5.09	3.94	4.77	5.37	5.50	3.96
Closed	8	2	5	9	10	6	21	15	24	73
No. of total stores	375	397	448	494	560	616	754	881	1,066	1,029

EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization)

No. of stores include temporary closed stores from FY4/11

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# **Top-line**

Due to the failure of successor, shortage of pharmacist, dispensing fee revisions in 2018 and anxiety about business continuity, the number of projects both of private and corporate pharmacy that meet our M&A standards is increasing. We will continue aggressive M&A towards expanding the top line.

Transition of M&A

	FY4/09	FY4/10	FY4/11	FY4/12	FY4/13	FY4/14	FY4/15	FY4/16	FY4/17	FY4/18
No. of M&A	3	3	35	28	38	26	119	110	182	11
EV/EBITDA ratio	2.21	3.45	5.60	5.51	5.09	3.94	4.77	5.37	5.50	3.96

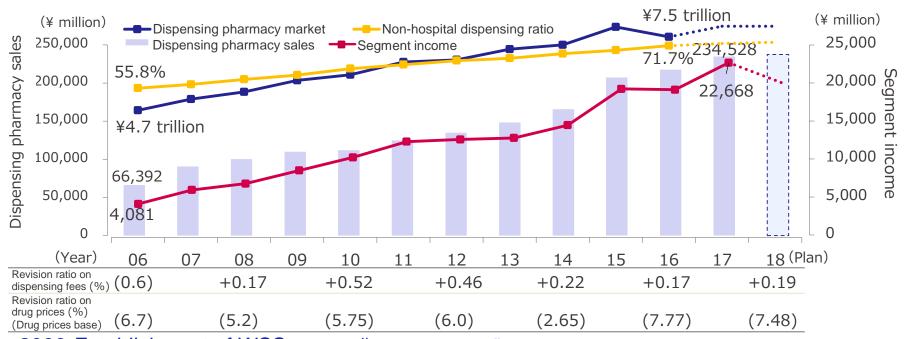
M&A Targets and standards of AIN Group

					Our M&A standards		FY4/19 Plan
		<b>Our targets</b> Annual net sales	t sales	Store size	Private pharmacy: Annual net sales more than ¥200 million		70 Stores
	nsing pharmacy market 100 pharmacies)	more than ¥120 million (26,000 pharmacies)	million		Corporate pharmacy: Annual net sales more than ¥120 million		FY4/19 Net sales up
		¥6.2 trillion		EV/EBITDA ratio	5 times - 7 times		¥10 billion
¥	7.5 trillion			Profit	Contribute from next FY		(FY4/20) Net sales up
		Annual net sales less than ¥120		Risk	On-site pharmacy Compliance		¥14 billion
		million (33,000 pharmacies) ¥1.3 trillion					

Estimated by Recent trend of national dispensing medical expenses(2017) from Ministry of Health, Labor and Welfare

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# Strengthening the function of pharmacies<sup>1</sup>



2006 Establishment of WSS Strengthening the function for the GE use promotion



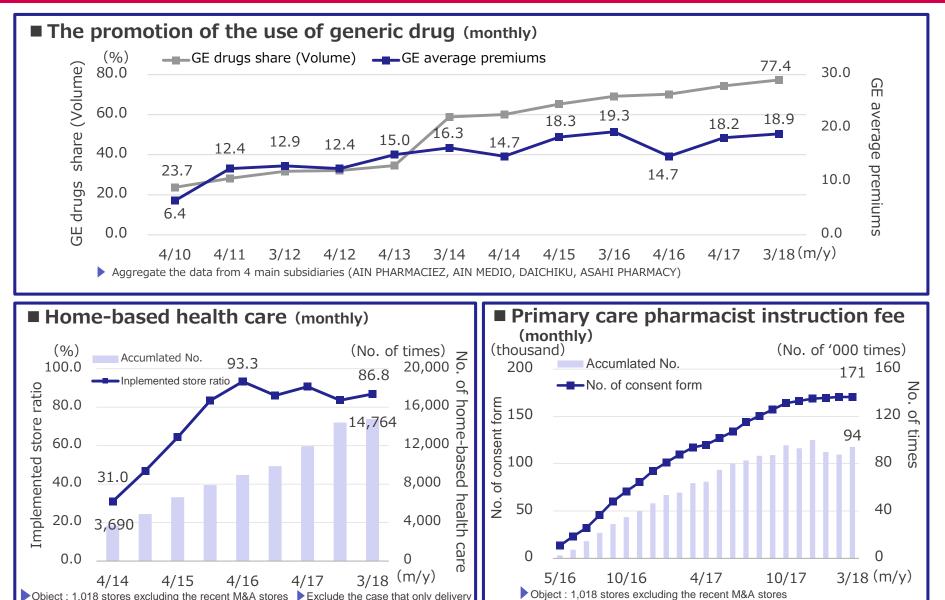
2009 "Yubari model" started Strengthening the home-based healthcare function

2016 Primary Care Services established Strengthening the primary care services function





# Strengthening the function of pharmacies<sup>2</sup>



# Strengthening the function of pharmacies<sup>3</sup>

In terms of functions such as promotion of GE use, home-based health care and primary care services, which have been demanded by the country and patients, we have accumulated high achievements compared with national pharmacies. we will focus on strengthening medical cooperation by making full use of the strength of being close to medical institutions.

#### Comparison of results (As of March 2018)

	No. of stores	Basic 1 (41)	c dispensing 2 (25)	g fee 3 (20)	Standards for dispensing system premiums (32)		for GE drug g systems 2 (22)		No. of Home- based health care Over 10 times per year
Japan	57,989	51,871	1,770	3,066	16,253	16,436	23,074	29,859	14,217
%		89.4	<sub>3.1</sub>	5.3	<sub>31.3</sub>	<sup>28.3</sup>	<sup>39.8</sup>	<sub>51.5</sub>	24.5
AIN Group	1,018	747	43	228	546	163	695	<b>910</b>	716
%		73.4	4.2	22.4	73.1	16.0	68.3	89.4	70.3

The group estimated. % of Standards for dispensing system premiums is from the No. of stores that applicable to Basic dispensing fee1

### Medication adjustment support addition (125 pts)

#### (Requirements)

In the occasion that more than 6 types of internal medicine prescribed, if the pharmacist make a proposal document to medical institutions and two or more types of them have decreased, it is calculated only once a month. In 2018 dispensing fee revisions, further collaboration with medical institutions is required. We will accumulate achievements of medical collaboration such as Medication adjustment support addition making full use of the strength of being close to medical institutions.



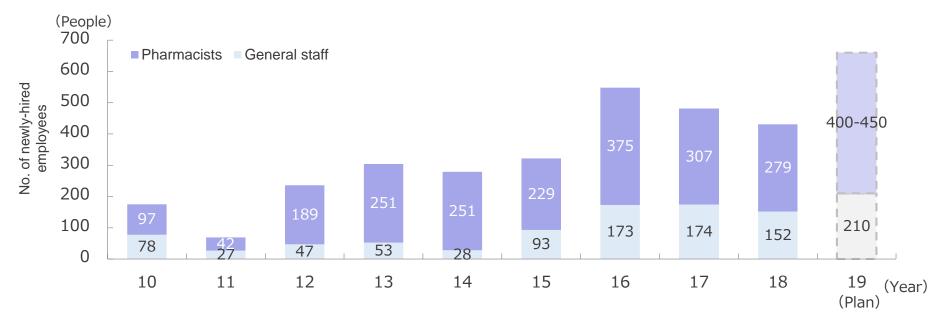
# **Recruiting of Pharmacists**

In April 2018, new 431 employees (pharmacists : 279, general staff : 152) joined our company. We plan to recruit 400-450 pharmacists and 210 general staff in April 2019.

■ The transition of No. of national examination passers and new qualified pharmacists in AIN Group

(People)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
No. of newly qualified pharmacists hired in AIN Group	97	42	189	251	251	229	375	307	279	400-450
No. of pharmacists' national examination passers (pass rate)	3,787 (56.4%)	1,455 (44.4%)	8,641 (88.3%)	8 <b>,929</b> (79.1%)	7,312 (60.8%)	9,044 (63.2%)	11,488 (76.9%)	9,479 (71.6%)	9,584 (70.6%)	( - )
Rate of newly qualified pharmacists hired in AIN Group	2.6% ( - )	2.9% ( - )	2.2% (5.7%)	2.8% (7.0%)	3.4% (8.0%)	2.5% (8.0%)	3.3% (11.7%)	3.2% (10.0%)	2.9% ( - )	( - )

Estimates : based on the result in AIN Group, and data from the Ministry of Health, Labor and Welfare, Council on Pharmaceutical Education.



# FY4/19 Plan (Dispensing Pharmacy Business)

(¥ million)	FY4/18 results	FY4/19 plan	YoY change	YoY change (%)	+¥12.1 billion New 100 store <b>¥(11.9)</b> billion Impact of revision	
Net sales	238,645	239,800	1,155	+0.5	<b>¥(4.0) billion</b> Store Closing in current	
Gross profit % of net sales	36,030 <b>15.1</b>	34,500 14.4	(1,530)	(4.2)	+¥4 9 billion and previous year	
SG&A expenses % of net sales	14,034 <b>5.9</b>		1,166	+8.3	FY4/18FY4/19resultsplanSegment income	
Operating income % of net sales	21,995 <mark>9.2</mark>	19,300 <mark>8.0</mark>	(2,695)	(12.3)	¥(2.3) billionImpact of revision¥(1.6) billion+¥6.3 billion	
Segment income % of net sales	22,668 <mark>9.5</mark>	20,000 8.3	(2,668)	(11.8)	Full contribution of stores that opened in previous year and previous year 	)
Figures in the ta	ble are round	ed down			FY4/18cost by recruitment and new store¥(2.6) billionresultsopening ¥(0.6)(11.8)%	

#### Net sales

billion Head office expense, etc.



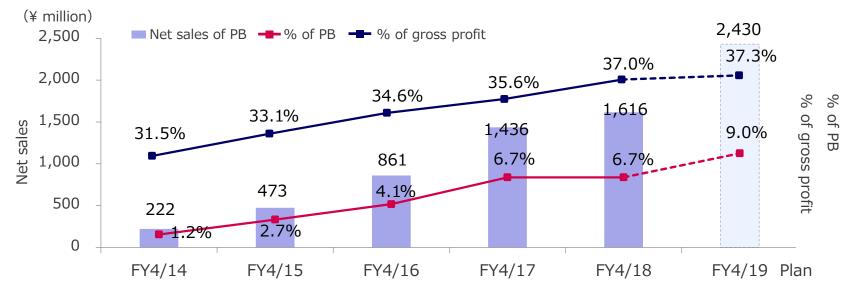
# **Expansion of AINZ & TULPE**(1)

Existing store in Tokyo metropolitan area contributed significantly to the profitability in FY4/18. Earnings also improve by an increase in the gross margin due to active efforts to develop private brands and an overhaul of procurement activities.

Area	verify
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		Hokk	aido		Honshu (The main island)				
(¥ million)	FY4/17	FY4/18	YoY change	YoY change(%)	FY4/17	FY4/18	YoY change	YoY change(%)	
Net sales	8,608	8,787	+179	+2.1	12,775	15,329	+2,554	+20.0	
Segment income	378	659	+281	+74.3	(586)	334	+920	-	
% of net sales	4.4	7.5	-	-	-	2.2	-	-	

Development of private brands and improvement of gross margin





### **Expansion of AINZ & TULPE**<sup>(2)</sup>

The group have been decided to open new store in Ikebukuro, Kinshicho and Shibuya until this 2Q of FY4/19. The group will actively seek to open AINZ & TULPE in the area that can attract number of customers such as metropolitan area.

	Ikebukuro 2 <sup>nd</sup> store	Kinshicho 2 <sup>nd</sup> store	Shibuya 2 <sup>nd</sup> store
Open	Aug.2018 (Plan)	Sep.2018 (Plan)	Oct.2018 (Plan)
Sales floor	800.3 m <sup>2</sup>	292.9 m <sup>2</sup>	465.1 m (2 floors)
Annual net sales	1,500 million	700 million	1,500 million



# **Expansion of AINZ & TULPE** ③

Gross profit has been turn to profitability due to the expansion of net sales, reviews of procurement activities and greater operation efficiency in FY4/18. The group also stated its goal of reaching net sales ¥50 billion, gross profit 42% and operating income 7% in FY4/22 through open new stores in metropolitan area.

- % (¥ billion) ç (%)Net sales — % of gross profit — % of operating income 50 50.0 42.0 gross profit, 37.3 37.0 34.6 40 40.0 31.6 31.5 30.0 50.0 Vet sales 30 30.0 27.0 24.1 20.8 operating 17.9 15.3 20 20.0 13.6 7.0 3.7 10.010 2.5 income 0.0 n 4/22 (FY) 4/14 4/15 4/16 4/104/11 4/12 4/13 4/17 4/18 4/19 4/20 4/21 Net 13.6 14.8 15.3 16.7 17.9 17.8 20.8 21.3 24.1 27.0 32.0 40.0 50.0 sales No. of **49** 53 61 100 56 **59** 56 52 52 48 55 65 80 Store
- Mid-term plan

# FY4/19 Plan (Cosmetic and Drug Store Business)

(¥ million)	FY4/18 results	FY4/19 plan	YoY change	YoY change (%)	<ul> <li>Net sales +¥1.2 billion New 7 stores ¥(0.7) billion Closed in previous year stores</li> <li>+¥0.7 billion</li> </ul>
Net sales	24,117	27,000	+2,883	+12.0	Full contribution of opening in previous year+¥2.8 Billion +12.0%
Gross profit % of net sales	8,925 <b>37.0</b>	10,060 <b>37.3</b>	+1,135	+12.7	Growth of existing stores FY4/18 FY4/19 results plan
SG&A expenses % of net sales	8,317 <b>34.5</b>	9,060 33.6	+743	+8.9	<ul> <li>Segment income</li> </ul>
Operating income % of net sales	608 2.5	1,000 3.7	+392	+64.5	+¥0.07 billion Improvement of gross margin ¥(0.78) billion Cost of new opening store Cost of product development
Segment income % of net sales	657 2.7	1,020 3.8	+363	+55.3	+¥1.07 billion +¥0.36 Growth of net sales billion +55.3%
Figures in the table	e are rounded	down			FY4/18 FY4/19 results plan

# FY4/19 Plan (Consolidated)

(¥ million)	FY4/18 results	FY4/19 plan	YoY change	YoY change (%)	Net sales +¥13.3 billion New 107 stores ¥(11.9) billion Impact of revision
Net sales	268,385	272,870	+4,485	+1.7	+¥5.6 billion Full contribution of previous year's openings stores +¥1.6 billion
Gross profit % of net sales	47,993 <b>17.9</b>	48,040 <b>17.6</b>	+47	+0.1	Growth of existing stores by Cosmetic and Drug Storebillion +1.7%FY4/18 resultsFY4/19 plan
SG&A expenses % of net sales	28,370 10.6	30,540 11.2	+2,170	+7.6	<ul> <li>Ordinary income</li> </ul>
Operating income % of net sales	19,622 7.3	17,500 6.4	(2,122)	(10.8)	+¥0.14 billion Mail-order, etc. +¥0.36 billion Cosmetic and Drug Store FY4/19 plan
Ordinary income % of net sales	20,129 <b>7.5</b>	6.6	(2,129)	(10.6)	FY4/18 results #(2.6) billion Impact of revision, etc.

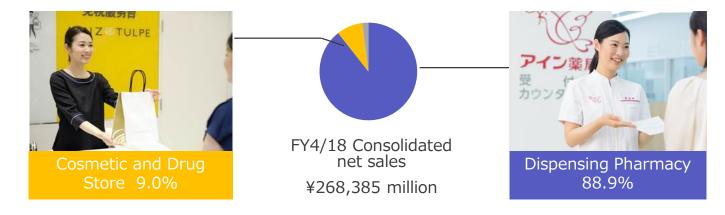
Figures in the table are rounded down

# Supplementary Information

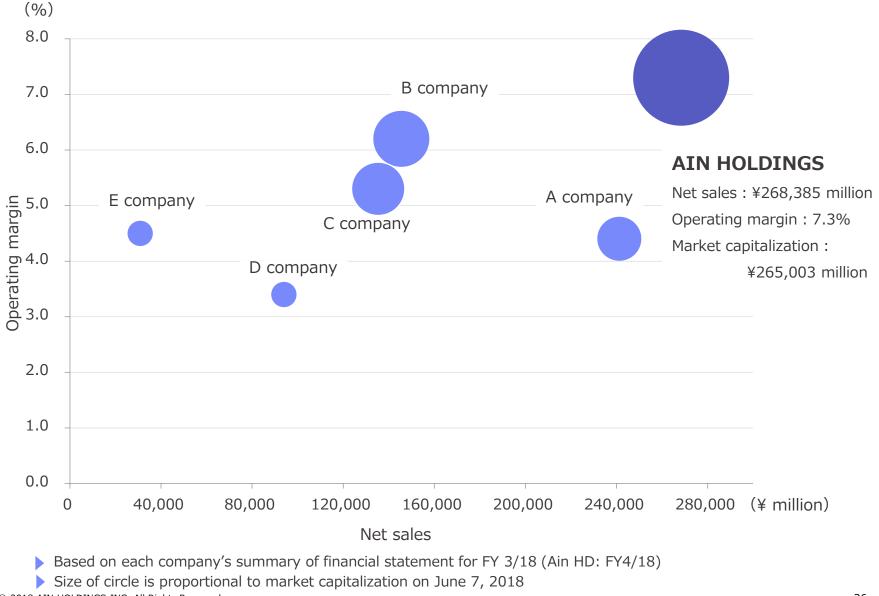
# **Company Profile**



Trade name	AIN HOLDINGS INC
Representative	Kiichi Otani, President and Representative Director
Established	August 1969
Market capitalization	¥265,003 million As of June 7, 2018
Net sales and operating income	Net sales: ¥268,385 million Operating income: ¥19,622 million As of April 30, 2018
Sales composition	Dispensing Pharmacy : ¥238,645 million, Cosmetic and Drug Store : ¥24,117 million, Others : ¥5,623 million <u>As of April 30, 2018</u>
Number of employees	9,603 (including pharmacists : 4,457) As of April 30, 2018
Group companies	《Dispensing pharmacy》 AIN PHARMACIEZ Inc. and other 65 companies. 《Staffing services》 《Consulting services》 MEDIWEL Corp., Medical Development Co., Ltd. etc. 《Generic drug wholesales》 WHOLESALE STARS Co., Ltd <u>As of April 30, 2018</u>
Number of stores	1,077 (1,029 dispensing pharmacies, 48 cosmetic and drug stores) As of April 30, 2018



# **Comparison to Other Companies**



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