# FY4/18 <br> <br> IR PRESENTATION 

 <br> <br> IR PRESENTATION}

AIN HOLDINGS INC.
June 2018

## Results Overview

## Consolidated P/L

Net sales increased $8.2 \%$ year on year and $0.3 \%$ against the plan due to business growth in same stores and stores that were opened in previous year. Ordinary income increased $33.5 \%$ year on year and $8.8 \%$ against the plan due to the increase of net sales and the decrease of costs by improving operations.

| ( $¥$ million) | FY4/17 results | $\begin{gathered} \text { FY4/18 } \\ \text { plan } \end{gathered}$ | FY4/18 results | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 267,500 | 268,385 | +20,275 | +8.2 | +0.3 |
| Gross profit \% of net sales | $\begin{array}{r} 42,092 \\ 17.0 \end{array}$ | $\begin{array}{r} 47,400 \\ 17.7 \end{array}$ | $\begin{array}{r} 47,993 \\ 17.9 \end{array}$ | +5,901 | +14.0 | +1.3 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 27,529 \\ 11.1 \end{array}$ | $\begin{array}{r} 29,400 \\ 11.0 \end{array}$ | $\begin{array}{r} 28,370 \\ 10.6 \end{array}$ | +841 | +3.1 | (3.5) |
| Operating income \% of net sales | $\begin{array}{r} 14,563 \\ 5.9 \end{array}$ | $\begin{array}{r} 18,000 \\ 6.7 \end{array}$ | $\begin{array}{r} 19,622 \\ 7.3 \end{array}$ | +5,059 | +34.7 | +9.0 |
| Ordinary income \% of net sales | $\begin{array}{r} 15,080 \\ 6.1 \end{array}$ | $\begin{array}{r} 18,500 \\ 6.9 \end{array}$ | $\begin{array}{r} 20,129 \\ 7.5 \end{array}$ | +5,049 | +33.5 | +8.8 |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 7,949 \\ 3.2 \end{array}$ | $\begin{array}{r} 9,200 \\ 3.4 \end{array}$ | $\begin{array}{r} 10,567 \\ 3.9 \end{array}$ | +2,618 | +32.9 | +14.9 |
| Earnings per share( $¥$ ) | 250.71 | 269.96 | 310.08 | +59.37 | +23.7 | +14.9 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

Net sales increased $7.6 \%$ year on year and $0.3 \%$ against the plan due to the increase of prescription volume and average prescription price in same stores and stores that were opened in the previous year. Segment income increased 18.6\% year on year and $7.9 \%$ against the plan due to the increase of net sales and the decrease of costs by improving operations.

| ( $¥$ million) | FY4/17 results | $\begin{aligned} & \text { FY4/18 } \\ & \text { plan } \end{aligned}$ | FY4/18 results | YoY change | YoY change(\%) | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 221,801 | 237,900 | 238,645 | +16,844 | +7.6 | +0.3 |
| Gross profit \% of net sales | $32,090$ | $\begin{array}{r} 35,260 \\ 14.8 \end{array}$ | $\begin{array}{r} 36,030 \\ 15.1 \end{array}$ | +3,940 | +12.3 | +2.2 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 13,432 \\ 6.1 \end{array}$ | $14,860$ $6.2$ | $\begin{array}{r} 14,034 \\ 5.9 \end{array}$ | +602 | +4.5 | (5.6) |
| Operating income \% of net sales | $\begin{array}{r} 18,658 \\ 8.4 \end{array}$ | $\begin{array}{r} 20,400 \\ 8.6 \end{array}$ | $\begin{array}{r} 21,995 \\ 9.2 \end{array}$ | +3,337 | +17.9 | +7.8 |
| Segment income \% of net sales | $\begin{array}{r} 19,110 \\ 8.6 \\ \hline \end{array}$ | $\begin{array}{r} 21,000 \\ 8.8 \end{array}$ | $\begin{array}{r} 22,668 \\ 9.5 \end{array}$ | +3,558 | +18.6 | +7.9 |
| Number of pharmacies | 1,066 | 1,078 | 1,029 | (37) | (3.5) | (4.5) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rangle$ Prescription volume: $+7.6 \%$ YoY $\quad$ Average prescription price: $+0.2 \%$ YoY

## Cosmetic and Drug Store Business (Consolidated)

Net sales increased $12.8 \%$ year on year and $2.2 \%$ against the plan due to contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income increasing $¥ 1,523$ million year on year to $¥ 657$ million due to improvement of gross margin by active development of original brand and by an overhaul of procurement activities and due to the decrease of costs by raising operating efficiency.

| ( $¥$ million) | FY4/17 results | $\begin{gathered} \text { FY4/18 } \\ \text { Plan } \end{gathered}$ | FY4/18 | YoY change | YoY change(\%) | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 21,383 | 23,600 | 24,117 | +2,734 | +12.8 | +2.2 |
| Gross profit \% of net sales | $\begin{array}{r} 7,623 \\ 35.6 \end{array}$ | $\begin{array}{r} 8,680 \\ 36.8 \end{array}$ | $\begin{array}{r} 8,925 \\ 37.0 \end{array}$ | +1,302 | +17.1 | +2.8 |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 8,583 \\ 40.1 \end{array}$ | $\begin{array}{r} 8,430 \\ 35.7 \end{array}$ | $\begin{array}{r} 8,317 \\ 34.5 \end{array}$ | (266) | (3.1) | (1.3) |
| Operating income \% of net sales | (959) | 250 1.1 | 608 2.5 | +1,567 | - | +143.2 |
| Segment income \% of net sales | (866) | 280 1.2 | $\begin{array}{r} 657 \\ 2.7 \end{array}$ | +1,523 | - | +134.6 |
| Number of stores | 52 | 49 | 48 | (4) | (7.7) | (2.0) |

Figures in the table are rounded down
Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
$\rightarrow$ Number of customers: $+4.9 \%$ YoY $>$ Average spending per customer: $+7.5 \%$ YoY

## Consolidated B/S

Net cash increased by $¥ 42,103$ million to $¥ 44,474$ million and shareholders' equity ratio became $52.7 \%$ by fund-raising through a public offering and private placements.


## Assets

The balance of total assets increased $¥ 27,112$ million from the end of the previous fiscal year due to fund-raising through a public offering and private placements.

| ( $¥$ million) | End-FY4/16 | End-FY4/17 | End-FY4/18 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 22,647 | 29,775 | 63,779 | +34,004 |
| Notes and accounts receivable | 12,385 | 9,990 | 10,466 | +476 |
| Inventories | 10,984 | 11,668 | 9,580 | $(2,088)$ |
| Total current assets | 56,593 | 65,420 | 96,169 | +30,749 |
| Buildings and structures, net | 14,694 | 15,365 | 14,934 | (431) |
| Land | 9,537 | 9,958 | 10,041 | +83 |
| Lease assets | 1,352 | 1,166 | 824 | (342) |
| Total property,plant and equipment | 28,153 | 28,464 | 27,853 | (611) |
| Goodwill | 33,337 | 40,939 | 38,011 | $(2,928)$ |
| Lease assets | 13 | 8 | 11 | +3 |
| Total intangible fixed assets | 35,586 | 43,109 | 40,132 | $(2,977)$ |
| Investments in securities | 2,677 | 2,435 | 2,375 | (60) |
| Deferred tax assets | 2,038 | 2,167 | 2,216 | +49 |
| Deposits and guarantees | 10,013 | 10,443 | 11,339 | +896 |
| Total investments and other assets | 19,555 | 19,329 | 19,176 | (153) |
| Total fixed assets | 83,294 | 90,902 | 87,162 | $(3,740)$ |
| Total deferred assets | - | - | 103 | +103 |
| Total assets | 139,888 | 156,323 | 183,435 | +27,112 |

[^0]
## Liabilities and Net Assets

The balance of liabilities decreased $¥ 9,442$ million from the end of the previous fiscal year due to the repayment of debts etc.

| ( $¥$ million) | End-FY4/16 | End-FY4/17 | End-FY4/18 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 39,987 | 39,325 | 38,728 | (597) |  |
| Short-term debt | 5,690 | 7,596 | 6,717 | (879) | 7 |
| Lease obligations | 668 | 594 | 443 | (151) | Repayment |
| Total current liabilities | 66,744 | 72,955 | 70,235 | $(2,720)$ | of debts |
| Long-term debt | 14,854 | 18,254 | 11,511 | (6,743) |  |
| Lease obligations | 1,198 | 958 | 632 | (326) |  |
| Total long-term liabilities | 19,818 | 23,188 | 16,467 | $(6,721)$ |  |
| Total liabilities | 86,563 | 96,144 | 86,702 | $(9,442)$ |  |
| Common stock | 8,682 | 8,682 | 21,894 | +13,212 | Fund- |
| Capital surplus | 6,367 | 6,367 | 20,500 | $+14,133$ |  |
| Retained earnings | 38,605 | 45,286 | 54,268 | +8,982 |  |
| Total shareholders' equity | 53,237 | 59,918 | 96,662 | +36,744 |  |
| Total net assets | 53,324 | 60,178 | 96,733 | +36,555 |  |
| Total liabilities and net assets | 139,888 | 156,323 | 183,435 | +27,112 |  |

$\rightarrow$ Figures in the table are rounded down

- Change : End-FY4/18 compared with End-FY4/17


## Consolidated C/F

The change of net increase in cash and cash equivalents became $¥ 33,999$ million due to fundraising through a public offering and private placements, etc.
$\left.\begin{array}{l|r|r|r}\hline \text { ( } ¥ \text { million) } & F Y 4 / 17 & F Y 4 / 18 & \text { Change } \\ \hline \text { Net cash provided by operating activities } & \mathbf{1 8 , 4 0 9} & \mathbf{2 1 , 6 5 6} & \mathbf{+ 3 , 2 4 7} \\ \hline \text { Profit before income taxes } & 14,307 & 17,852 & +3,545 \\ \hline \text { Depreciation and amortization } & 3,687 & 3,596 & (91) \\ \hline \text { Amortization of goodwill } & 3,654 & 3,937 & +283 \\ \hline \text { (Increase) decrease in accounts receivable } & 5,369 & 449 & (25)\end{array}\right)(5,394)$

Figures in the table are rounded down
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|  | FY4/16 | FY4/17 | FY4/18 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Shareholders' equity ratio (\%) | 38.1 | 38.4 | 52.7 | +14.3 |
| Market value equity ratio (\%) | 121.0 | 156.6 | 141.0 | (15.6) |
| PER (times) | 21.39 | 30.79 | 23.54 | (7.25) |
| EPS ( $¥$ ) | 249.69 | 250.71 | 310.08 | +59.37 |
| PBR (times) | 3.19 | 4.09 | 2.67 | (1.42) |
| BPS ( $¥$ ) | 1,679.69 | 1,895.63 | 2,729.44 | +833.81 |
| ROA (\%) | 6.2 | 5.4 | 6.2 | +0.8 |
| ROE (\%) | 15.6 | 14.0 | 13.5 | (0.5) |
| EBITDA ( $\ddagger$ million) | 20,816 | 21,905 | 27,156 | +5,251 |
| EV/EBITDA (times) | 8.08 | 11.07 | 7.90 | (3.17) |
| Net D/E ratio (times) | (0.00) | (0.04) | (0.46) | (0.42) |
| Net cash ( $¥$ million) | 236 | 2,371 | 44,474 | +42,103 |
| Shareholders' value ( $¥$ million) | 168,520 | 244,828 | 258,928 | +14,100 |
| Market capitalization ( $¥$ million) | 169,318 | 244,782 | 258,620 | +13,838 |

$\rightarrow$ Figures in the table are rounded down $>$ Change : End-FY4/18 compared with End-FY4/17
$\rightarrow$ Net D/E ratio = (Interest-bearing debt - Cash on hand and in banks) / Shareholders' equity
Shareholders' value = EV - Net interest-bearing debt
$\rightarrow$ Market capitalization: Treasury stock is excepted

- Share prices used to calculate market capitalization:

End-FY4/16 $¥ 5,340$ (End-Apr,2016), End-FY4/17 $¥ 7,720$ (End-Apr,2017), End-FY4/18 $¥ 7,300$ (End-Apr,2018).
$\rightarrow$ Net cash $=$ Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations )

## FY4/19 Plan (Consolidated)

The group forecasts net sales for the fiscal year ending April 30, 2019 of 272,870 million, increase $1.7 \%$ year on year by openings new stores (100 pharmacies and 7 Cosmetic and drug stores), ordinary income decrease $10.6 \%$ due to the dispensing fee revisions.

| ( $¥$ million) | FY4/17 results | FY4/18 results | $\begin{gathered} \text { FY4/19 } \\ \text { plan } \end{gathered}$ | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 268,385 | 272,870 | +4,485 | +1.7 |
| Gross profit \% of net sales | $\begin{array}{r} 42,092 \\ 17.0 \end{array}$ | $\begin{array}{r} 47,993 \\ 17.9 \end{array}$ | $\begin{array}{r} 48,040 \\ 17.6 \end{array}$ | +47 | +0.1 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 27,529 \\ 11.1 \end{array}$ | $\begin{array}{r} 28,370 \\ 10.6 \end{array}$ | $\begin{array}{r} 30,540 \\ 11.2 \end{array}$ | +2,170 | +7.6 |
| Operating income $\%$ of net sales | $\begin{array}{r} 14,563 \\ 5.9 \end{array}$ | $\begin{array}{r} 19,622 \\ 7.3 \end{array}$ | $\begin{array}{r} 17,500 \\ 6.4 \end{array}$ | $(2,122)$ | (10.8) |
| Ordinary income \% of net sales | $\begin{array}{r} 15,080 \\ 6.1 \end{array}$ | $\begin{array}{r} 20,129 \\ 7.5 \end{array}$ | $\begin{array}{r} 18,000 \\ 6.6 \end{array}$ | $(2,129)$ | (10.6) |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 7,949 \\ 3.2 \end{array}$ | $\begin{array}{r} 10,567 \\ 3.9 \end{array}$ | $\begin{array}{r} 9,260 \\ 3.4 \end{array}$ | $(1,307)$ | (12.4) |
| Earnings per share ( $¥$ ) | 250.71 | 310.08 | 261.38 | (48.70) | (15.7) |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 55.00 | +5.00 | +10.0 |

## Review

## Revision of 2018

## Growth Strategy

Review

## Review(1) (Vs FY4/17 Results)



## Review(2) (Vs plan)

■ Net sales


## Revision of 2018

## Dispensing Fee Revisions of 2018

- Basic dispensing fee (New classification requirements)

141 pts
225 pts Over 4,000 times \& 70\% or Over 2,000 times \& Over 85\% or Over 4,000 times from specific hospital
3- I 20 pts Same group over 40,000 times / month \& Over $85 \%$ or lease contract with medical institution
3-II 15 pts Same group over 400,000 times / month \& Over $85 \%$ or lease contract with medical institution
S 10 pts Same premises (lease contract) \& Over 95\%
■ Community support system premiums (New) 35 pts

Companies with annual net sales of approximately 43 billion yen or more

Basic dispensing fee 1, Inventory 1,200 items \& Home healthcare services \& Primary care pharmacists \& Supervising pharmacist having experience 5 years, staying 1 year, 32h/week
Other than basic dispensing fee 1 , have to fulfill all the following achievements

- GE Premiums (Requirements changed) 75-80\% 18pts, 80-85\% 22pts, Over 85\% 26pts
- Drug use history management and guidance fee (3 classifications)
41pts BDF 41pts \& handing over medication notebook \& visiting within 6 months
53pts Except the above
13pts handing over medication notebook ratio under 50\%


## Per pharmacists per year

(1)Night • Holiday addition 400 times
(2) Narcotic drug management guidance addition 10 times
(3)Duplicate medication • Interaction prevention addition 40 times
(4)Primary care pharmacists instruction fee 40 times
(5)Outpatient medication support fee 12 times
(6)Medication adjustment support addition 1 time
(7) Home care services 12 times
(8)Medication information providing fee 60 times

■ Primary care pharmacists instruction fee (Requirements changed)
73pts Patient's consent \& 3 years experience • Staying 1 year • 32h/week, etc.

## Basic dispensing fee - Community support system premiums

Work actively to improve basic dispensing fee and community support system premiums due to increase prescriptions from other hospitals and clinics.

- Basic dispensing fee

|  | April 2018 | April 2019 | change |  |
| :--- | :--- | ---: | ---: | ---: |
| 1 | (41pts) | 362 stores | 409 stores | +47 |
| 2 | (25pts) | 4 stores | 4 stores | - |
| 3- I | (20pts) | 0 store | 0 store | - |
| 3- II | (15pts) | 639 stores | 596 stores | $(43)$ |
| S | (10pts) | 13 stores | 9 stores | $(4)$ |

- Object : 1,018 stores excluding the recent M\&A stores


## ■ Community support system premiums

Although the number of stores became 247 after the revisions, the group will undertakes such as satisfy the requirements for supervising pharmacists and accumulate the necessary achievements for the stores that other than basic dispensing fee 1, aim to increase 52 stores to 299 stores in April 2019.


## Generic drug dispensing system premiums

The GE average premiums fell from 17.7 to 14.8 points and the figure that excluding 4 main subsidiaries is 12.4 points. The group will keep going for promotion of the use of GE then try to recover to the pre-revision level as soon as possible.

- Transition of GE premium

- 4 main subsidiaries : AIN PHARMACIEZ, AIN MEDIO, DAICHIKU, ASAHI PHARMACY

|  | April 2018 | April 2019 | Change |
| :--- | :--- | ---: | ---: |
| 1 (18points) | 191 stores | 159 stores | $(32)$ |
| 2 (22points) | 319 stores | 371 stores | +52 |
| 3 (26points) | 149 stores | 259 stores | +110 |
| Total | 659 stores | 789 stores | +130 |

- Object : 1,018 stores excluding the recent M\&A stores


## Growth strategy

## Growth Process

The business environment and the role of dispensing pharmacy are changing greatly year by year. Our group continue to grow adapting to the changing environment with setting 4 followings as a growth strategy, to improve of Top-line, to strength the function of pharmacies, to recruit and train human resources and to expand AINZ \& TULPE.


## Topics

FY 4/95

- Opening stores in
prime location
- Securing pharmacists
- Construction of new
dispensing system
- Dispensing in
drugstores


## FY 4/01

- Nationwide network
- Restructuring of drug and cosmetic store business
- Safety and efficiency in dispensing pharmacy business


## FY 4/06

- Active new store openings and M\&As
- Boosting efficiency of pharmacy operation
- Wholesale stars
- Expansion of AINZ \& TULPE

FY 4/11

- Development sales model
- GE / automation / Yubari model
- Cost management

FY 4/19

- Top-line Opening stores in prime location / M\&A
- Strengthening the function of pharmacies
$■$ Recruiting and training human resources

■ Expansion of AINZ \& TULPE

## Growth Strategy

With a drastic reduction in drug prices and further reduction of points aimed at major dispensing pharmacy chains, the dispensing fee revisions in 2018 gotten severe. We will continue to strengthen pharmacy functions in anticipation of strict system changes and deregulation in the future.

## ■ Top-line

Expanding of business by active new store openings in prime location and by secure M\&As

## Strengthening the function of pharmacies

Strengthening the function of pharmacies focusing on KPI, evaluating the quality of the non-hospital dispensing, such as Community Support System and Primary Care Functions, etc.

## Recruiting and training human resources

Recruiting activity and development of human resources with the energy of the entire company

## ■ Growth of AINZ \& TULPE

Improving the ratio of original products and gross profit by active store openings in the metropolitan area and by strengthening our brand equity


## Top-line(1)

We opened 40 stores including M\&As and closed 81 stores in FY4/18. We forecast 107 new stores opening by active new store openings and promotion of M\&A and 17 stores closing in FY4/19.

■ Total number of stores
1,077 (Dispensing pharmacy:1,029 Cosmetic and drug store:48)

- Plan



End-FY4/18

- Transition of dispensing pharmacies

|  | FY4/09 | FY4/10 | FY4/11 | FY4/12 | FY4/13 | FY4/14 | FY4/15 | FY4/16 | FY4/17 | FY4/18 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 24 | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 27 | 25 |
| M\&A | 3 | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 | 11 |
| EV/EBITDA ratio | 2.21 | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 5.50 | 3.96 |
| Closed | 8 | 2 | 5 | 9 | 10 | 6 | 21 | 15 | 24 | 73 |
| No. of total stores | 375 | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,029 |
| EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization) | No. of stores include temporary closed stores from FY4/11 |  |  |  |  |  |  |  |  |  |

[^1]
## Top-line(2)

Due to the failure of successor, shortage of pharmacist, dispensing fee revisions in 2018 and anxiety about business continuity, the number of projects both of private and corporate pharmacy that meet our M\&A standards is increasing. We will continue aggressive M\&A towards expanding the top line.

- Transition of M\&A

|  | $F Y 4 / 09$ | $F Y 4 / 10$ | $F Y 4 / 11$ | $F Y 4 / 12$ | $F Y 4 / 13$ | $F Y 4 / 14$ | $F Y 4 / 15$ | $F Y 4 / 16$ | $F Y 4 / 17$ | $F Y 4 / 18$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| No. of M\&A | 3 | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 | 11 |
| EV/EBITDA ratio | 2.21 | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 5.50 | 3.96 |

- M\&A Targets and standards of AIN Group


|  | Our M\&A standards | FY4/19 Plan |
| :---: | :---: | :---: |
| Store size | Private pharmacy: <br> Annual net sales more than $¥ 200$ million | 70 Stores |
|  | Corporate pharmacy: <br> Annual net sales more than $¥ 120$ million | FY4/19 <br> Net sales up $¥ 10$ billion |
| EV/EBITDA ratio | 5 times - 7 times |  |
| Profit | Contribute from next FY | (FY4/20) <br> Net sales up |
| Risk | On-site pharmacy Compliance | $¥ 14$ billion |

Estimated by Recent trend of national dispensing medical expenses(2017) from Ministry of Health, Labor and Welfare

## Strengthening the function of pharmacies(1)



2006 Establishment of WSS 2009 "Yubari model" started 2016 Primary Care Services established

Strengthening the function for the GE use promotion


Strengthening the home-based healthcare function


Strengthening the primary care services function


## Strengthening the function of pharmacies(2)

■ The promotion of the use of generic drug (monthly)


## $\square$ Home-based health care (monthly)



■ Primary care pharmacist instruction fee (monthly)
(thousand)
(No. of '000 times)
200 Accumlated No


## Strengthening the function of pharmacies(3)

In terms of functions such as promotion of GE use, home-based health care and primary care services, which have been demanded by the country and patients, we have accumulated high achievements compared with national pharmacies. we will focus on strengthening medical cooperation by making full use of the strength of being close to medical institutions.

- Comparison of results (As of March 2018)

|  |  | Basic dispensing fee |  |  |  | Premiums for GE drug dispensing systems |  | No. of | No. of Home- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | stores | 1 (41) | 2 (25) | 3 (20) | system premiums <br> (32) | 1 (18) | 2 (22) | care pharmacists | times per year |
| Japan | 57,989 | 51,871 | 1,770 | 3,066 | 16,253 | 16,436 | 23,074 | 29,859 | 14,217 |
| \% |  | 89.4 | 3.1 | 5.3 | 31.3 | 28.3 | 39.8 | 51.5 | 24.5 |
| AIN Group | 1,018 | 747 | 43 | 228 | 546 | 163 | 695 | 910 | 716 |
| \% |  | 73.4 | 4.2 | 22.4 | 73.1 | 16.0 | 68.3 | 89.4 | 70.3 |

- The group estimated. \% of Standards for dispensing system premiums is from the No. of stores that applicable to Basic dispensing fee1


## - Medication adjustment support addition (125 pts)

(Requirements)
In the occasion that more than 6 types of internal medicine prescribed, if the pharmacist make a proposal document to medical institutions and two or more types of them have decreased, it is calculated only once a month.

In 2018 dispensing fee revisions, further collaboration with medical institutions is required. We will accumulate achievements of medical collaboration such as Medication adjustment support addition making full use of the strength of being close to medical institutions.

## Recruiting of Pharmacists

In April 2018, new 431 employees (pharmacists : 279, general staff : 152) joined our company. We plan to recruit 400-450 pharmacists and 210 general staff in April 2019.

■ The transition of No. of national examination passers and new qualified pharmacists in AIN Group

| (People) | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of newly qualified pharmacists hired in AIN Group | 97 | 42 | 189 | 251 | 251 | 229 | 375 | 307 | 279 | 400-450 |
| No. of pharmacists national examination passers (pass rate) | $\begin{aligned} & 3,787 \\ & (56.4 \%) \end{aligned}$ | $\begin{aligned} & 1,455 \\ & (44.4 \%) \end{aligned}$ | $\begin{gathered} 8,641 \\ (88.3 \%) \end{gathered}$ | $\begin{aligned} & 8,929 \\ & (79.1 \%) \end{aligned}$ | $\begin{gathered} 7,312 \\ (60.8 \%) \end{gathered}$ | $\begin{gathered} 9,044 \\ (63.2 \%) \end{gathered}$ | $\begin{aligned} & 11,488 \\ & (76.9 \%) \end{aligned}$ | $\begin{gathered} 9,479 \\ (71.6 \%) \end{gathered}$ | $\begin{gathered} 9,584 \\ (70.6 \%) \end{gathered}$ | ( - |
| Rate of newly qualified pharmacists hired in AIN Group | $\left.\begin{array}{c} 2.6 \% \\ -\quad \end{array}\right)$ | $\binom{2.9 \%}{-}$ | $\begin{gathered} 2.2 \% \\ (5.7 \%) \end{gathered}$ | $\begin{gathered} 2.8 \% \\ (7.0 \%) \end{gathered}$ | $\begin{gathered} 3.4 \% \\ (8.0 \%) \end{gathered}$ | $\begin{gathered} 2.5 \% \\ (8.0 \%) \end{gathered}$ | $\begin{gathered} 3.3 \% \\ (11.7 \%) \end{gathered}$ | $\begin{gathered} 3.2 \% \\ (10.0 \%) \end{gathered}$ | $\begin{gathered} 2.9 \% \\ \left(\begin{array}{c} 0 \end{array}\right) \end{gathered}$ | ( - ) |

Estimates : based on the result in AIN Group, and data from the Ministry of Health, Labor and Welfare, Council on Pharmaceutical Education.


## FY4/19 Plan (Dispensing Pharmacy Business)

■ Net sales


## Expansion of AINZ \& TULPE(1)

Existing store in Tokyo metropolitan area contributed significantly to the profitability in FY4/18. Earnings also improve by an increase in the gross margin due to active efforts to develop private brands and an overhaul of procurement activities.

- Area verify

| ( $¥$ million) | Hokkaido |  |  |  | Honshu (The main island) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY4/17 | FY4/18 | YoY change | YoY change(\%) | FY4/17 | FY4/18 | YoY change | YoY change(\%) |
| Net sales | 8,608 | 8,787 | +179 | +2.1 | 12,775 | 15,329 | +2,554 | +20.0 |
| Segment income | 378 | 659 | +281 | +74.3 | (586) | 334 | +920 | - |
| \% of net sales | 4.4 | 7.5 | - | - | - | 2.2 |  | - |

■ Development of private brands and improvement of gross margin


## Expansion of AINZ \& TULPE(2)

The group have been decided to open new store in Ikebukuro, Kinshicho and Shibuya until this 2Q of FY4/19. The group will actively seek to open AINZ \& TULPE in the area that can attract number of customers such as metropolitan area.

## Ikebukuro $2^{\text {nd }}$ store

Open

Sales floor
Annual net sales

Aug. 2018 (Plan)
800.3 m

1,500 million

## Kinshicho $2^{\text {nd }}$ store

Sep. 2018 (Plan)

$$
292.9 \mathrm{~m}^{2}
$$

700 million

Shibuya $2^{\text {nd }}$ store

Oct. 2018 (Plan)

## $465.1 \mathrm{~m}^{2}$ (2 floors)

1,500 million


## Expansion of AINZ \& TULPE(3)

Gross profit has been turn to profitability due to the expansion of net sales, reviews of procurement activities and greater operation efficiency in $\mathrm{FY} 4 / 18$. The group also stated its goal of reaching net sales $¥ 50$ billion, gross profit $42 \%$ and operating income $7 \%$ in FY4/22 through open new stores in metropolitan area.

- Mid-term plan



## FY4/19 Plan (Cosmetic and Drug Store Business)



## FY4/19 Plan (Consolidated)



Figures in the table are rounded down

## Supplementary Information

## Company Profile

| Trade name |
| :---: |
| Representative |
| Established |
| Market capitalization |
| Net sales and <br> operating income |
| Sales composition |

Number of employees

## Group companies

## AIN HOLDINGS INC

Kiichi Otani，President and Representative Director
August 1969
$¥ 265,003$ million As of June 7， 2018
Net sales：$¥ 268,385$ million Operating income：$¥ 19,622$ million As of April 30， 2018 Dispensing Pharmacy ：$¥ 238,645$ million，Cosmetic and Drug Store ：$¥ 24,117$ million， Others ：$¥ 5,623$ million

As of April 30， 2018 9，603（including pharmacists ：4，457）As of April 30， 2018《Dispensing pharmacy》 AIN PHARMACIEZ Inc．and other 65 companies．《Staffing services》 《Consulting services》 MEDIWEL Corp．，Medical Development Co．，Ltd．etc．《Generic drug wholesales》 WHOLESALE STARS Co．，Ltd As of April 30， 2018 1，077（1，029 dispensing pharmacies， 48 cosmetic and drug stores）As of April 30， 2018


## Comparison to Other Companies



## Inquiries related to this presentation should be addressed to

## AIN HOLDINGS INC. Corporate Planning Division <br> TEL(81)11-814-0010 <br> FAX(81)11-814-5550 http://www.ainj.co.jp/

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AIN GROUP


[^0]:    Figures in the table are rounded down $>$ Change:End-FY4/18 compared with End-FY4/17
    Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 5,311$ million © 2018 AIN HOLDINGS INC. All Rights Reserved.

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