# FY4/18 3Q IR PRESENTATION

AIN HOLDINGS INC.
March 2018

# 3Q Results Overview



### Consolidated P/L

Net sales increased 9.9% year on year and 0.3% against the plan due to business growth in same stores and stores that were opened in previous year. Ordinary income increased 47.3% year on year and 7.0% against the plan due to the increase of net sales and the decrease of costs by improving operations.

(¥ million)	FY4/17 3Q results	FY4/18 3Q revised plan	FY4/18 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	182,100	199,518	200,043	+17,943	+9.9	+0.3
Gross profit % of net sales	30,092 16.5	37,721 17.4	35,193 17.6	+5,101	+17.0	+1.4
SG&A expenses % of net sales	20,501	21,335 10.7	20,883 10.4	+382	+1.9	(2.1)
Operating income % of net sales	9,591 5.3	13,386 6.7	14,310 7.2	+4,719	+49.2	+6.9
Ordinary income % of net sales	10,019 5.5	13,788 6.9	14,760 7.4	+4,741	+47.3	+7.0
Profit attributable to owners of parent <b>% of net sales</b>	5,438 3.0	6,986 3.5	7,931 4.0	+2,493	+45.8	+13.5
Earnings per share(¥)	171.53	207.66	235.74	+64.21	+37.4	+13.5

Figures in the table are rounded down



#### **Dispensing Pharmacy Business (Consolidated)**

Net sales increased 9.6% year on year and 0.4% against the plan due to the increase of prescription volume and average prescription price in same stores and stores that were opened in the previous year. Segment income increased 22.9% year on year and 4.3% against the plan due to the increase of net sales and the decrease of costs by improving operations.

(¥ million)	FY4/17 3Q results	FY4/18 3Q revised plan	FY4/18 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	162,599	177,483	178,136	+15,537	+9.6	+0.4
Gross profit % of net sales	22,657 13.9	25,740 14.5	26,273 14. <b>7</b>	+3,616	+16.0	+2.1
SG&A expenses % of net sales	10,022	10,842 6.1	10,747 6.0	+725	+7.2	(0.9)
Operating income % of net sales	12,635 7.8	14,898 8.4	15,525 8.7	+2,890	+22.9	+4.2
Segment income % of net sales	13,029	15,347 8.6	16,013 9.0	+2,984	+22.9	+4.3
Number of pharmacies	1,069	1,043	1,041	(28)	(2.6)	(0.2)

- Figures in the table are rounded down
- > Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
- ▶ Prescription volume: +10.4% YoY ▶ Average prescription price: (0.6)% YoY



#### **Drug and Cosmetic Store Business (Consolidated)**

Net sales increased 11.8% year on year and 0.0% against the plan due to contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income increasing ¥1,003million year on year to ¥425 million due to improvement of gross margin by active development of original brand and by an overhaul of procurement activities and due to the decrease of costs by raising operating efficiency.

(¥ million)	FY4/17 3Q results	FY4/18 3Q revised plan	FY4/18 3Q results	YoY change	YoY change(%)	Vs plan (%)
Net sales	15,907	17,772	17,779	+1,872	+11.8	+0.0
Gross profit % of net sales	5,764 36.2	6,600 37.1	6,647 37.4	+883	+15.3	+0.7
SG&A expenses % of net sales	6,396 40.2	6,361 35.8	6,257 35.2	(139)	(2.2)	(1.6)
Operating income % of net sales	(631) -	238 1.3	390 2.2	+1,021	-	+63.9
Segment income % of net sales	(578)	266 1.5	425 2.4	+1,003	-	+59.8
Number of stores	52	49	48	(4)	(7.7)	(2.0)

- Figures in the table are rounded down
- Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
- Number of customers: +4.9% YoY
- ▶ Average spending per customer: +6.6% YoY



#### **Consolidated B/S**

Net cash increased by ¥35,772 million to ¥38,143 million and shareholders' equity ratio became 51.7% by fund-raising through a public offering and private placements.

(¥ million)

(¥ million)

70,158

17,827

13,012

94,257

182,243

38,143

51.7

8,207

475

734

Liabilities

Current liabilities

Short-term debt Lease obligations

Long-term

Long-term debt Lease obligations

Total net assets

and net assets

			( + 1111111011)			
	End-F	Y4/17			End-FY	4/18 3Q
Asset	ts	Liabilit	ies	Asset	ī.S	l
Current assets  Cash on hand and in banks	65,420 29,775	Current liabilities Short-term debt Lease obligations	72,955 7,596 594	Current assets Cash on hand and in banks	94,370 60,572	Current lia Short-term Lease oblig
Fixed assets Investments in securities	90,902 2,435	Long-term liabilities Long-term debt Lease obligations	23,188 18,254 958	Fixed assets Investments in securities	87,759 2,389	Long-te liabiliti Long-term Lease oblig
Deferred assets	-	Total net assets	60,178	Deferred assets	114	Total net
Total assets	156,323	Total liabilities and net assets	156,323	Total assets	182,243	Total liab and net a
Net cash			2,371	Net cash		
Shareholders' ratio(%)	equity		38.4	Shareholders' ratio(%)	equity	

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Figures in the table are rounded	down

Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations)



Fundraising

#### **Assets**

The balance of total assets increased ¥25,920 million from the end of the previous fiscal year due to fund-raising through a public offering and private placements.

Tomas Tanamay and Congress planets		area processing		
(¥ million)	End-FY4/17 3Q	End-FY4/17	End-FY4/18 3Q	Change
Cash on hand and in banks	26,292	29,775	60,572	+30,797
Notes and accounts receivable	9,178	9,990	10,269	+279
Inventories	13,292	11,668	12,482	+814
Total current assets	61,156	65,420	94,370	+28,950
Buildings and structures,net	15,515	15,365	15,228	(137)
Land	10,021	9,958	10,150	+192
Lease assets	1,256	1,166	941	(225)
Total property,plant and equipment	28,908	28,464	28,253	(211)
Goodwill	41,714	40,939	38,476	(2,463)
Lease assets	12	8	12	+4
Total intangible fixed assets	44,004	43,109	40,489	(2,620)
Investments in securities	2,725	2,435	2,389	(46)
Deferred tax assets	2,206	2,167	2,041	(126)
Deposits and guarantees	10,515	10,443	10,740	+297
Total investments and other assets	20,155	19,329	19,016	(313)
Total fixed assets	93,068	90,902	87,759	(3,143)
Total assets	154,224	156,323	182,243	+25,920

Figures in the table are rounded down Change: End-FY4/18 3Q compared with End-FY4/17

Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled ¥3,150 million © 2018 AIN HOLDINGS INC. All Rights Reserved.



#### **Liabilities and Net Assets**

The balance of liabilities decreased ¥8,159 million from the end of the previous fiscal year due to the repayment of debts etc.

(¥ million)	End-FY4/17 3Q	End-FY4/17	End-FY4/18 3Q	Change
Accounts payable	41,032	39,325	41,351	+2,026
Short-term debt	9,313	7,596	8,207	+611
Lease obligations	621	594	475	(119)
Total current liabilities	69,257	72,955	70,158	(2,797)
Long-term debt	22,249	18,254	13,012	(5,242)
Lease obligations	1,036	958	734	(224)
Total long-term liabilities	27,334	23,188	17,827	(5,361)
Total liabilities	96,591	96,144	87,985	(8,159)
Common stock	8,682	8,682	21,894	+13,212
Capital surplus	6,367	6,367	20,500	+14,133
Retained earnings	42,776	45,286	51,632	+6,346
Total shareholders' equity	57,407	59,918	94,026	+34,108
Total net assets	57,632	60,178	94,257	+34,079
Total liabilities and net assets	154,224	156,323	182,243	+25,920

Figures in the table are rounded down

Change: End-FY4/18 3Q compared with End-FY4/17



#### FY4/18 Plan (Consolidated)

Net sales increase 7.8% year on year due to the both dispensing pharmacy business and drug and cosmetic store business have strong results in FY4/18 even though the close of unprofitable stores in preparation for the revision of this April. We also decided to revise up our forecasts that ordinary income increase 22.7% because same stores in drug and cosmetic store business are shifting well and operating efficiency is improving.

(¥ million)	FY4/16 results	FY4/17 results	FY4/18 revised plan	YoY change	YoY change (%)
Net sales	234,843	248,110	267,500	+19,390	+7.8
Gross profit % of net sales	38,535 16.4	42,092 17.0	47,400 17.7	+5,308	+12.6
SG&A expenses % of net sales	23,915	27,529 11.1	29,400 11.0	+1,871	+6.8
Operating income % of net sales	14,619 6.2	14,563 5.9	18,000 6.7	+3,437	+23.6
Ordinary income % of net sales	15,158 6.5	15,080 6.1	18,500 6.9	+3,420	+22.7
Profit attributable to owners of parent % of net sales	7,917 3.4	7,949 3.2	9,200	+1,251	+15.7
Earnings per share(¥)	249.69	250.71	269.96	+19.25	+7.7
Annual dividend (¥)	40.00	50.00	50.00	(0.00)	(0.0)

- Figures in the table are rounded down

  YoY change, YoY change(%):FY4/18 revised plan compared with FY4/17 results
- ▶ Earnings per share is calculated including new shares issued through a public offering (2,820,000) a private placement (270,000) and a private placement for a secondary offering using an over-allotment option (450,000).

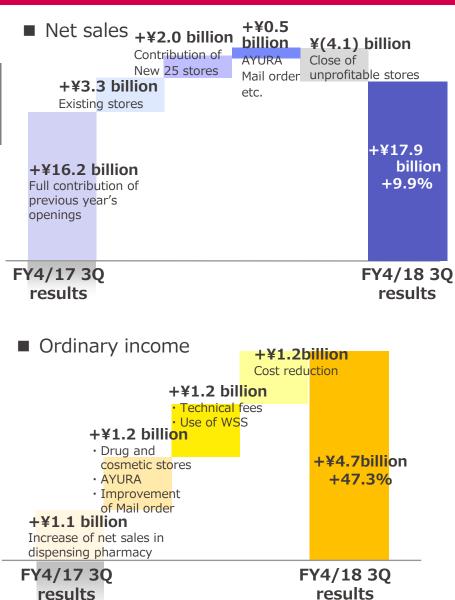
# 3QReview



#### Review① (Vs FY4/17 3Q Results)

(¥ million)	FY4/17 3Q results	FY4/18 3Q results	YoY change	YoY change (%)
Net sales	182,100	200,043	+17,943	+9.9
Gross profit % of net sales	30,092 16.5	35,193 17.6	+5,101	+17.0
SG&A expenses % of net sales	20,501 11.3	20,883 <b>10.4</b>	+382	+1.9
Operating income % of net sales	9,591 <b>5.3</b>	14,310 7.2	+4,719	+49.2
Ordinary income % of net sales	10,019 5.5	14,760 <b>7.4</b>	+4,741	+47.3

Figures in the table are rounded down

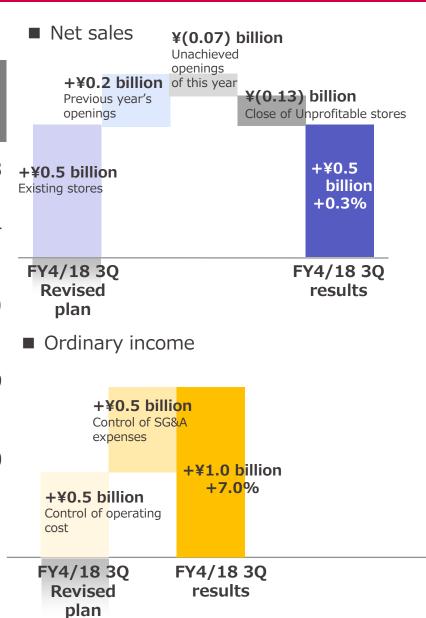




#### Review2 (Vs Plan)

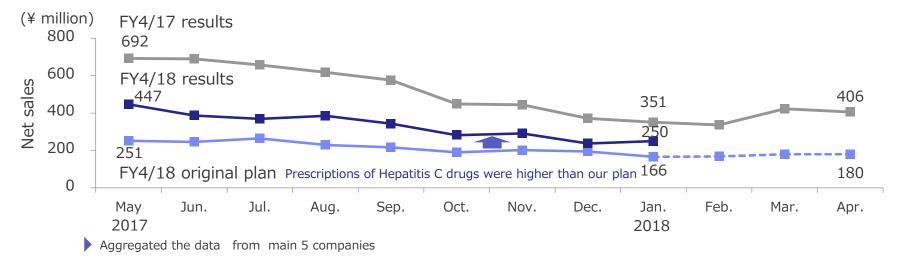
(¥ million)	FY4/18 3Q revised plan	FY4/18 3Q results	Vs plan	Vs plan (%)
Net sales	199,518	200,043	+525	+0.3
Gross profit % of net sales	34,721 17.4	35,193 17.6	+472	+1.4
SG&A expenses % of net sales	21,335 10.7	20,883 <b>10.4</b>	(452)	(2.1)
Operating income % of net sales	13,386 6.7	14,310 7.2	+924	+6.9
Ordinary income % of net sales	13,788 6.9	14,760 <b>7.</b> 4	+972	+7.0

Figures in the table are rounded down

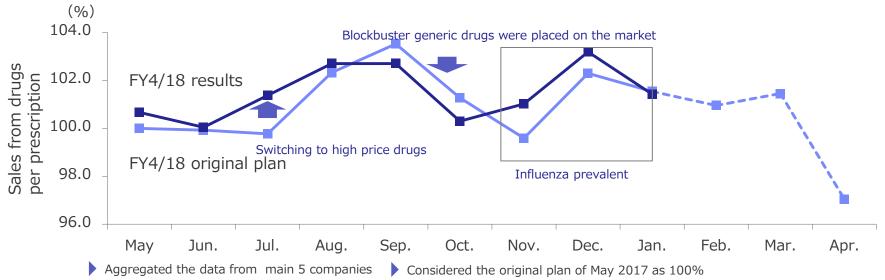


## Transition of Sales from Drugs per Prescription

■ Transition of Hepatitis C drugs' sales



■ Transition of increase-decrease rate of other drugs' sales per prescription (Except Hepatitis C drugs)





## **Response to Dispensing Fee Revisions of 2016** ①

Comparison of 578 pharmacies of 4 main existing companies

(¥)

		Contents of revisions	Points	March 2016	April 2016	Change	April 2017	Change	January 2018	Change
	1	Except following	41							
Basic dispensing fee	2	Over 4,000 times and over 70% or Over 2,000 times and over 90% or Over 4,000 times from specific hospital	25	382.6	313.3	(69.3)	337.3	(45.3)	345.7	(36.9)
iec	3	Same group over 40,000 times / month and over 95% or Lease contract with medical institution	20							
Standards for dispensing system premiums	1,2 cas pha	sic dispensing fee 41points & Inventory 200 items & Home healthcare services (1 se / year) & Notification of primary care armacists & Supervising pharmacists ving operational experience for at least 5 ars and enrollment for at least 1 year	32	146.6	118.5	(28.1)	174.8	+28.2	192.3	+45.7
Duami, mag fau										
Premiums for generic drug	65	-75%	18	101.2	147.2	(44.0)	10/1	(7.2)	102.4	12.1
generic drug dispensing systems		i-75% ver 75%	18 22	191.3	147.3	(44.0)	184.1	(7.2)	193.4	+2.1
generic drug dispensing	Ov Ba									
generic drug dispensing systems  Drug use history management and guidance	Ov Ba ha vis	ver 75% sic dispensing fee 41 points & Patients' nding over medication notebook & Patients'	22	382.5	434.8	+52.3	184.1	(7.2) +58.6	193.4	+2.1
generic drug dispensing systems  Drug use history management	Ov Baa haa vis	ver 75% sic dispensing fee 41 points & Patients' nding over medication notebook & Patients' siting within 6 months	<b>22</b> 38							
generic drug dispensing systems  Drug use history management and guidance	Ov Bar har vis Ex	ver 75% sic dispensing fee 41 points & Patients' nding over medication notebook & Patients' siting within 6 months cept the above	<b>22</b> 38 <b>50</b>							

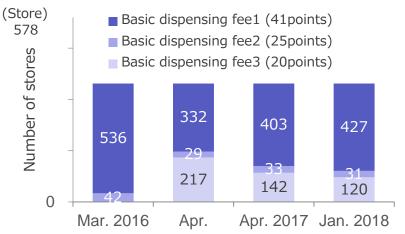
<sup>▶</sup> Items and requirements mentioned above are a part of revisions of 2016

<sup>▶</sup> Average prescription price per a reception ▶ Change: Compared to March 2016

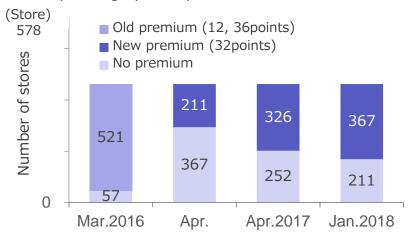
## **Response to Dispensing Fee Revisions of 2016 2**

#### Comparison of 578 pharmacies of 4 main existing companies

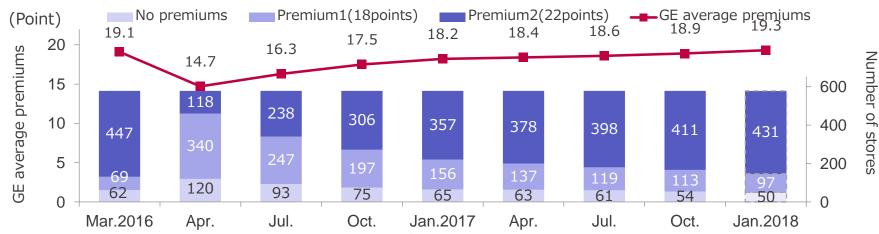
Ratio of pharmacies that receive basic dispensing fees



 Ratio of pharmacies that receive standards for dispensing system premiums



Progress of generic drugs



- Mar. 2016: Calculated by old standards of revisions of 2014
- ▶ GE drug share (volume) : 76.9% (As of Jan 2018)

- ▶ GE average premiums : Average points per reception
- Object :578 pharmacies of main 4 companies



### **Top-Line**

We opened 27 stores including M&As and closed 56 stores in FY4/18 3Q. We forecast 76 new stores opening by active new store openings and promotion of M&A and 67 store closings in full year.

■ Total number of stores

**1,089** (Dispensing pharmacy:1,041 Drug and cosmetic store:48)

■ Plan		FY4/1	L8 3Q	FY4/18
		Revised plan	Results	Revised plan
Dispensing	Organic	20	20	29
pharmacy	M&A	5	5	43
Drug and cos	metic store	2	2	4
Tot	al	27	27	76
	Dispensing pharmacy	48	50	60
Close	Drug and cosmetic store	5	6	7
Total of clos	sed stores	53	56	67

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121	
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Tohoku	<del>,</del>
139	
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	Hokuriku,Tokai,Kinki
200	253
Kyusyu,others	End EV4/19 20
138	End-FY4/18 3Q

▶ 52 properties are secured

■ Transition of dispensing pharmacies

	FY4/09	FY4/10	FY4/11	FY4/12	FY4/13	FY4/14	FY4/15	FY4/16	FY4/17	FY4/18 3Q
Organic	24	21	18	27	38	36	40	32	27	20
M&A	3	3	35	28	38	26	119	110	182	5
EV/EBITDA ratio	2.21	3.45	5.60	5.51	5.09	3.94	4.77	5.37	5.50	3.88
Close	8	2	5	9	10	6	21	15	24	50
No. of total stores	375	397	448	494	560	616	754	881	1,066	1,041

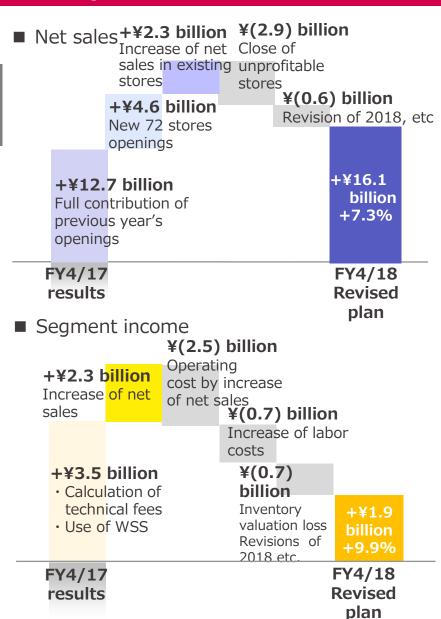
<sup>►</sup> EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization) ► No. of stores include temporary closed stores from FY4/11 © 2018 AIN HOLDINGS INC. All Rights Reserved.



#### FY4/18 Plan (Dispensing Pharmacy Business)

(¥ million)	FY4/17 results	FY4/18 Revised plan	YoY change	YoY change (%)
Net sales	221,801	237,900	+16,099	+7.3
Gross profit % of net sales	32,090 14.5	35,260 14.8	+3,170	+9.9
SG&A expenses % of net sales	13,432 6.1	14,860 6.2	+1,428	+10.6
Operating income  % of net sales	18,658 <b>8.4</b>	20,400	+1,742	+9.3
Segment income  % of net sales	19,110 8.6	21,000	+1,890	+9.9

Figures in the table are rounded down





#### **Expansion of AINZ & TULPE**

Stores that passed over 2 years got a lot of visibility and same stores has been shifting well by store renovations and measurement of sales promotion. Also, earning power has been improved by the review of procurement activities, operating efficiency and promotion expenses.

<b>Í</b> Resu	l+c '			
¥ mill		FY4/18 3Q	YoY change(%)	Vs revised plan(%)
Net sa	ales	17,779	+11.8	+0.0
S	ame store	15,186	+7.2	+0.1
	tore openings in the revious year and others	2,593	+49.2	(0.3)
Segm	ent income	425	-	+59.5
S	ame store	833	+482.6%	+14.5
	tore openings in the revious year	(66)	-	-
O	thers	(342)	-	-

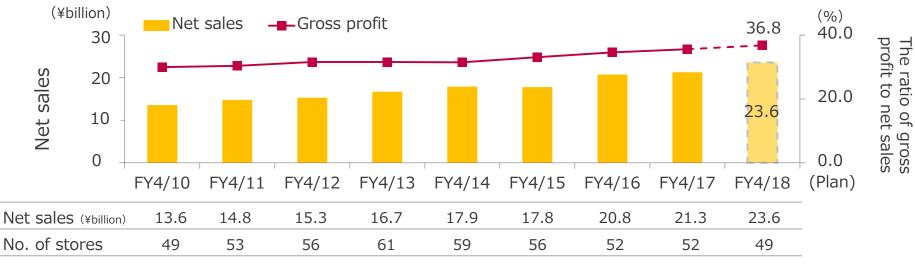
#### Net sales

- Effect of store renovation in same stores
- Acquisition of inbound demands
- Acquisition of new customers by sales promotion activities

#### Segment income

- Improvement of gross profit by expansion of original brand and an overhaul of procurement activities.
- Increase of operating efficiency and improvement of customer services
- Review of expenses such as store opening cost and sales promotion expenses, etc

■ Transition of net sales and the ratio of gross profit to net sales

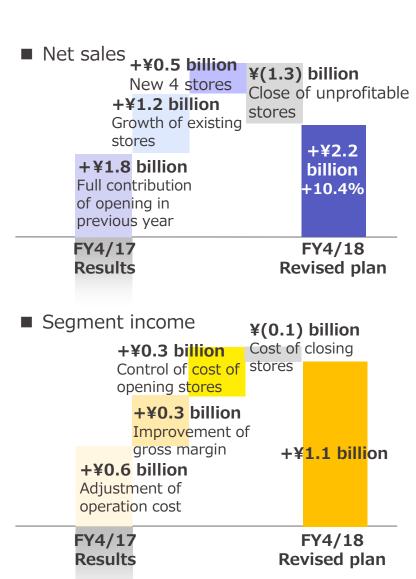




## FY4/18 Plan (Drug and Cosmetic Store Business)

(¥ million)	FY4/17 Results	FY4/18 Revised plan	YoY change	YoY change (%)
Net sales	21,383	23,600	2,217	+10.4
Gross profit % of net sales	7,623 <b>35.6</b>	8,680 <b>36.8</b>	1,057	+13.9
SG&A expenses % of net sales	8,583 <b>40.1</b>	8,430 <b>35.7</b>	(153)	(1.8)
Operating income % of net sales	(959) -	250 1.1	1,209	-
Segment income % of net sales	(866)	280 1.2	1,146	-

Figures in the table are rounded down





#### FY4/18 Plan (Consolidated)

Net sales increase 7.8% year on year due to the both dispensing pharmacy business and drug and cosmetic store business have strong results in FY4/18 even though the close of unprofitable stores in preparation for the revision of this April. We also decided to revise up our forecasts that ordinary income increase 22.7% because same stores in drug and cosmetic store business are shifting well and operating efficiency is improving.

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Ordinary income % of net sales	15,158 6.5	15,080 6.1	18,500 6.9	+3,420	+22.7
Profit attributable to owners of parent % of net sales	7,917 3.4	7,949 3.2	9,200	+1,251	+15.7
Earnings per share(¥)	249.69	250.71	269.96	+19.25	+7.7
Annual dividend (¥)	40.00	50.00	50.00	(0.00)	(0.0)

- Figures in the table are rounded down

  YoY change, YoY change(%):FY4/18 revised plan compared with FY4/17 results
- ▶ Earnings per share is calculated including new shares issued through a public offering (2,820,000) a private placement (270,000) and a private placement for a secondary offering using an over-allotment option (450,000).

# Supplementary Information

#### **Company Profile**



Trade name

AIN HOLDINGS INC.

Representative

Kiichi Otani, President and Representative Director

**Established** 

August 1969

Market capitalization

¥244,782 million As of April 30, 2017

Net sales and operating income

Sales composition

Net sales: ¥248,110 million Operating income: ¥14,563 million As of April 30, 2017

Others: ¥4,925 million

Dispensing Pharmacy: ¥221,801 million, Drug and Cosmetic Store: ¥21,383 million, As of April 30, 2017

9,774 (including pharmacists : 4,518) As of April 30, 2017

Number of employees

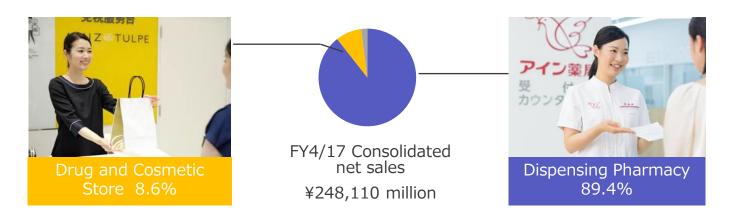
《Dispensing pharmacy》 AIN PHARMACIEZ Inc. and other 78 companies.

Group companies

(Staffing services) (Consulting services) MEDIWEL Corp., Medical Development Co., Ltd. etc. 《Generic drug wholesales》 WHOLESALE STARS Co., Ltd As of April 30, 2017

Number of stores

1,118 (1,066 dispensing pharmacies, 52 drug and cosmetic stores) As of April 30, 2017





## **Comparison to Other Companies**



- ▶ Based on each company's summary of financial statement for FY 3/17 (Our company: FY4/17)
- ▶ Size of circle is proportional to market capitalization on April 30, 2017



#### Inquiries related to this presentation should be addressed to

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