# FY4/18 2Q <br> IR PRESENTATION 

AIN HOLDINGS INC.
December 2017

## 2Q Results Overview

## Consolidated P/L

Net sales increased 13.3\% year on year and 2.3\% against the plan due to firm growth in same stores and stores that were opened in previous year. Ordinary income increased $62.1 \%$ year on year and $25.6 \%$ against the plan due to the increase of net sales and the decrease of costs by improving

| operations. <br> ( $¥$ million) | $\begin{gathered} \text { FY4/17 2Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 182 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/18 2Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { change(\%) } \end{array}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 116,844 | 129,400 | 132,342 | +15,498 | +13.3 | +2.3 |
| Gross profit \% of net sales | $\begin{array}{r} 18,365 \\ 15.7 \end{array}$ | $\begin{array}{r} 21,380 \\ 16.5 \end{array}$ | $\begin{array}{r} 22,390 \\ 16.9 \end{array}$ | +4,025 | +21.9 | +4.7 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 13,315 \\ 11.4 \end{array}$ | $\begin{array}{r} 14,680 \\ 11.3 \end{array}$ | $\begin{array}{r} 14,022 \\ 10.6 \end{array}$ | +707 | +5.3 | (4.5) |
| Operating income \% of net sales | 5,049 4.3 | $\begin{array}{r} 6,700 \\ 5.2 \end{array}$ | $\begin{array}{r} 8,367 \\ 6.3 \end{array}$ | +3,318 | +65.7 | +24.9 |
| Ordinary income \% of net sales | $\begin{array}{r} 5,346 \\ 4.6 \end{array}$ | $\begin{array}{r} 6,900 \\ 5.3 \end{array}$ | $\begin{array}{r} 8,665 \\ 6.5 \end{array}$ | +3,319 | +62.1 | +25.6 |
| Profit attributable to owners of parent \% of net sales | $\begin{array}{r} 2,855 \\ 2.4 \end{array}$ | $\begin{array}{r} 3,600 \\ 2.8 \end{array}$ | $\begin{array}{r} 4,418 \\ 3.3 \end{array}$ | +1,563 | +54.7 | +22.7 |
| Earnings per share $(\neq)$ | 90.07 | 109.91 | 134.91 | +44.84 | +49.8 | +22.7 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

Net sales increased 13.1\% year on year and 2.2\% against the plan due to the increase of prescription volume and average prescription price in same stores and stores that were opened in the previous year. Segment income increased 29.5\% year on year and 9.9\% against the plan due to the increase of net sales and the decrease of costs by improving operations.

| (¥ million) | $\begin{aligned} & \text { FY4/17 2Q } \\ & \text { results } \end{aligned}$ | $\begin{aligned} & \text { FY4/18 } 2 \mathrm{Q} \\ & \text { plan } \end{aligned}$ | $\begin{aligned} & \text { FY4/182Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 104,297 | 115,400 | 117,991 | +13,694 | +13.1 | +2.2 |
| Gross profit | 13,620 | 15,670 | 16,541 | +2,921 | +21.4 | +5.6 |
| SG\&A expenses $\%$ of net sales | $\begin{array}{r} 6,401 \\ 6.1 \end{array}$ | $\begin{array}{r} 7,040 \\ 6.1 \end{array}$ | $\begin{array}{r} 7,160 \\ 6.1 \end{array}$ | +759 | +11.9 | +1.7 |
| Operating income \% of net sales | $\begin{array}{r} 7,218 \\ 6.9 \end{array}$ | $\begin{array}{r} 8,630 \\ 7.5 \end{array}$ | $\begin{array}{r} 9,380 \\ 7.9 \end{array}$ | +2,162 | +30.0 | +8.7 |
| Segment income \% of net sales | $\begin{array}{r} 7,494 \\ 7.2 \end{array}$ | $\begin{array}{r} 8,830 \\ 7.7 \end{array}$ | $\begin{array}{r} 9,702 \\ 8.2 \end{array}$ | +2,208 | +29.5 | +9.9 |
| Number of pharmacies | 917 | 1,071 | 1,045 | +128 | +14.0 | (2.4) |

[^0]
## Drug and Cosmetic Store Business (Consolidated)

Net sales increased 12.4\% year on year and 3.6\% against the plan due to contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income turned positive to $¥ 163$ million due to improvement of gross margin by active development of original brand and by an overhaul of procurement activities and due to the decrease of costs by raising operating efficiency.

| ( $¥$ million) | $\begin{aligned} & \mathrm{FY} 4 / 172 \mathrm{Q} \\ & \text { results } \end{aligned}$ | $\begin{gathered} \mathrm{FY} 4 / 182 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{aligned} & \text { FY4/18 2Q } \\ & \text { results } \end{aligned}$ | YoY change | $\left\lvert\, \begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}\right.$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 10,288 | 11,160 | 11,566 | +1,278 | +12.4 | +3.6 |
| Gross profit \% of net sales | $\begin{array}{r} 3,723 \\ 36.2 \end{array}$ | $\begin{array}{r} 4,120 \\ 36.9 \end{array}$ | $\begin{array}{r} 4,320 \\ 37.4 \end{array}$ | +597 | +16.0 | +4.9 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 4,136 \\ 40.2 \end{array}$ | $\begin{array}{r} 4,390 \\ 39.3 \end{array}$ | $\begin{array}{r} 4,177 \\ 36.1 \end{array}$ | +41 | +1.0 | (4.9) |
| Operating income \% of net sales | (412) | (270) | 143 1.2 | +555 | - | - |
| Segment income \% of net sales | (384) | (210) | $\begin{array}{r} 163 \\ 1.4 \end{array}$ | +547 | - | - |
| Number of stores | 51 | 50 | 50 | (1) | (2.0) | (0.0) |
| Figures in the tab Segment income Number of custo | unded down <br> ed to ordinary in .2\% YoY | me shown on the verage spending | quarterly consolid er customer: +6. | ed statement \% YoY | ts of income |  |

## Consolidated B/S

Net cash increased by $¥ 31,266$ million to $¥ 33,637$ million and shareholders' equity ratio became $50.2 \%$ by fund-raising through a public offering and private placements.

| ( $¥$ million) |  |  |  | ( $¥$ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/17 |  |  |  | End-FY4/18 2Q |  |  |  |
| Assets |  | Liabilities |  | Assets |  | Liabilities |  |
| Current assets <br> Cash on hand and in banks | $\begin{array}{r} 65,420 \\ 29,775 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 72,955 \\ 7,596 \\ 594 \end{array}$ | Current assets Cash on hand and in banks | $\begin{array}{r} 91,711 \\ 57,059 \end{array}$ | Current liabilities <br> Short-term debt Lease obligations | $\begin{array}{r} 70,285 \\ 7,457 \\ 520 \end{array}$ |
| Fixed assets Investments in securities | $\begin{array}{r} 90,902 \\ 2,435 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 23,188 \\ 18,254 \\ 958 \end{array}$ | Fixed assets <br> Investments in securities | $\begin{array}{r} 88,700 \\ 2,438 \end{array}$ | Long-term liabilities Long-term debt Lease obligations | $\begin{array}{r} 19,472 \\ 14,608 \\ 834 \end{array}$ |
| Deferred assets | - | Total net assets | 60,178 | Deferred assets | 125 | Total net assets | 90,779 |
| Total assets | 156,323 | Total liabilities and net assets | 156,323 | Total assets | 180,537 | Total liabilities and net assets | 180,537 |
| Net cash |  |  | 2,371 | Net cash |  |  | 33,637 |
| Shareholders' equity ratio(\%) |  |  | 38.4 | Shareholders' ratio(\%) | equity |  | 50.2 |

[^1]
## Assets

The balance of total assets increased by $¥ 24,214$ million compared to those in the fiscal year ended April 2017 due to fund-raising through a public offering and private placements.

| ( $¥$ million) | End-FY4/17 2Q | End-FY4/17 | End-FY4/18 2Q | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 23,012 | 29,775 | 57,059 | +27,284 | Fundraising |
| Notes and accounts receivable | 7,214 | 9,990 | 10,250 | +260 |  |
| Inventories | 11,823 | 11,668 | 12,337 | +669 |  |
| Total current assets | 53,295 | 65,420 | 91,711 | +26,291 |  |
| Buildings and structures,net | 14,680 | 15,365 | 15,180 | (185) |  |
| Land | 9,525 | 9,958 | 9,784 | (174) |  |
| Lease assets | 1,285 | 1,166 | 1,040 | (126) |  |
| Total property,plant and equipment | 27,749 | 28,464 | 27,931 | (533) |  |
| Goodwill | 33,776 | 40,939 | 39,494 | $(1,445)$ |  |
| Lease assets | 12 | 8 | 13 | +5 |  |
| Total intangible fixed assets | 36,113 | 43,109 | 41,569 | $(1,540)$ |  |
| Investments in securities | 2,565 | 2,435 | 2,438 | +3 |  |
| Deferred tax assets | 2,163 | 2,167 | 2,071 | (96) |  |
| Deposits and guarantees | 10,287 | 10,443 | 10,697 | +254 |  |
| Total investments and other assets | 19,688 | 19,329 | 19,199 | (130) |  |
| Total fixed assets | 83,552 | 90,902 | 88,700 | $(2,202)$ |  |
| Total assets | 136,847 | 156,323 | 180,537 | +24,214 |  |

$\rightarrow$ Figures in the table are rounded down $>$ Change:End-FY4/18 2Q compared with End-FY4/17
$\rightarrow$ Capital expenditures (Property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 1,772$ million

## Liabilities and Net Assets

The balance of liabilities decreased by $¥ 6,387$ million compared to those in the fiscal year ended April 2017 due to the repayment of debts etc.

| ( $¥$ million) | End-FY4/17 2Q | End-FY4/17 | End-FY4/18 2Q | Change |
| :--- | ---: | ---: | ---: | ---: |
| Accounts payable | 37,693 | 39,325 | 40,326 | $+1,001$ |
| Short-term debt | 7,584 | 7,596 | 7,457 | $(139)$ |
| Lease obligations | 641 | 594 | 520 | $(74)$ |
| Total current liabilities | $\mathbf{6 4 , 7 0 7}$ | $\mathbf{7 2 , 9 5 5}$ | $\mathbf{7 0 , 2 8 5}$ | $\mathbf{( 2 , 6 7 0 )}$ |
| Long-term debt | 12,138 | 18,254 | 14,608 | $(3,646)$ |
| Lease obligations | 1,087 | 958 | 834 | $(124)$ |
| Total long-term liabilities | $\mathbf{1 7 , 1 7 7}$ | $\mathbf{2 3 , 1 8 8}$ | $\mathbf{1 9 , 4 7 2}$ | $\mathbf{( 3 , 7 1 6 )}$ |
| Total liabilities | $\mathbf{8 1 , 8 8 5}$ | $\mathbf{9 6 , 1 4 4}$ | $\mathbf{8 9 , 7 5 7}$ | $\mathbf{( 6 , 3 8 7 )}$ |
| Common stock | 8,682 | 8,682 | 21,894 | $+13,212$ |
| Capital surplus | 6,367 | 6,367 | 20,500 | $+14,133$ |
| Retained earnings | 40,193 | 45,286 | 48,120 | $+2,834$ |
| Total shareholders' equity | 54,824 | 59,918 | $\mathbf{9 0 , 5 1 4}$ | $\mathbf{+ 3 0 , 5 9 6}$ |
| Total net assets | $\mathbf{5 4 , 9 6 1}$ | $\mathbf{6 0 , 1 7 8}$ | $\mathbf{9 0 , 7 7 9}$ | $\mathbf{+ 3 0 , 6 0 1}$ |
| Total liabilities and net | $\mathbf{1 3 6 , 8 4 7}$ | $\mathbf{1 5 6 , 3 2 3}$ | $\mathbf{1 8 0 , 5 3 7}$ | $\mathbf{+ 2 4 , 2 1 4}$ |
| assets |  |  |  |  |

Figures in the table are rounded down
$\rightarrow$ Change : End-FY4/18 2Q compared with End-FY4/17

## Consolidated C/F

The change of net increase in cash and cash equivalents became $¥ 27,376$ million due to fund-raising through a public offering and private placements, etc.

| ( $¥$ million) | End-FY4/17 2Q | End-FY4/18 2Q | Change |
| :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | 6,090 | 6,886 | +796 |
| Profit before income taxes | 5,298 | 8,104 | +2,806 |
| Depreciation and amortization | 1,753 | 1,735 | (18) |
| Amortization of goodwill | 1,660 | 1,983 | +323 |
| (Decrease) increase in accounts receivable | 5,733 | (92) | $(5,825)$ |
| Increase in inventories | (651) | (583) | +68 |
| Increase in other accounts receivable | $(1,525)$ | 1,265 | +2,790 |
| Increase (decrease) increase in accounts payable | $(2,918)$ | 806 | +3,724 |
| Net cash used in investing activities | $(3,053)$ | $(1,279)$ | +1,774 |
| Payments for purchases of property, plant and equipment and intangible fixed assets | $(1,544)$ | $(1,247)$ | +297 |
| Purchase of subsidiaries' shares resulting in obtaining controls | $(2,293)$ | (418) | +1,875 |
| Net cash provided by financing activities | $(2,616)$ | 21,769 | +24,385 |
| Proceeds from issuance of common shares and sales of treasury shares | - | 27,635 | +27,635 |
| Net increase in cash and cash equivalents | 420 | 27,376 | +26,956 |
| Cash and cash equivalents at end of the year | 22,312 | 56,611 | +34,299 |

Figures in the table are rounded down
© 2017 AIN HOLDINGS INC. All Rights Reserved.

|  | End-FY4/17 2Q | End-FY4/17 | End-FY4/18 2Q | Change |
| :--- | ---: | ---: | ---: | ---: |
| Shareholders' equity ratio (\%) | 40.1 | 38.4 | 50.2 | +10.1 |
| Market value equity ratio (\%) | 164.3 | 156.6 | 152.1 | $(12.2)$ |
| PER (times) | 39.36 | 30.79 | 28.72 | $(10.64)$ |
| EPS (¥) | 90.07 | 250.71 | 134.91 | +44.84 |
| PBR (times) | 4.11 | 4.09 | 3.02 | $(1.09)$ |
| BPS (¥) | $1,731.65$ | $1,895.63$ | $2,560.59$ | +828.94 |
| ROA (\%) | - | 5.4 | - | - |
| ROE (\%) | - | 14.0 | - | - |
| EBITDA ( $¥$ million) | - | 21,905 | - | - |
| EV/EBITDA (times) | - | 11.07 | - |  |
| Net D/E ratio (times) | $(0.03)$ | $(0.04)$ | $(0.37)$ | $(0.34)$ |
| Net cash ( $¥$ million) | 1,559 | 2,371 | 33,637 | 32,078 |
| Shareholders' value ( $¥$ million) | - | 244,828 | - | - |
| Market capitalization ( $¥$ million) | 224,806 | 244,782 | 274,563 | 49,757 |

$\rightarrow$ Figures in the table are rounded down $>$ Change : End-FY4/18 2Q compared with End-FY4/17 2Q
$\rightarrow$ Net D/E ratio = (Interest-bearing debt - Cash on hand and in banks) / Shareholders' equity
Shareholders' value = EV - Net interest-bearing debt

- Market capitalization : Treasury stock is excepted
$\rightarrow$ Share prices used to calculate market capitalization:
End-FY4/17 2Q $¥ 7,090$ (End-Oct,2016), End-FY4/17 $¥ 7,720$ (End-Apr,2017), End-FY4/18 2Q $¥ 7,750$ (End-Oct,2017).
$\rightarrow$ Net cash $=$ Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations )


## FY4/18 Revised Plan (Consolidated)

Net sales went according to original plan reflecting the close of unprofitable stores in preparation for the revision of April 2018, even though both dispensing pharmacy business and drug and cosmetic store business went strong in $\mathrm{FY} 4 / 18$. We also decided to revise up our forecasts that ordinary income increase $22.7 \%$ because same stores in drug and cosmetic store business are shifting well and operating efficiency is improving.

| ( $\ddagger$ million) | $\begin{aligned} & \text { FY4/17 } \\ & \text { results } \end{aligned}$ | FY4/18 <br> original plan | FY4/18 revised plan | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 267,500 | 267,500 | +19,390 | +7.8 |
| Gross profit | 42,092 | 46,530 | 47,400 | +5,308 | +12.6 |
| \% of net sales | 17.0 | 17.4 | 17.7 | +,308 |  |
| SG\&A expenses | 27,529 | 29,930 | 29,400 | +1,871 | +6.8 |
| \% of net sales | 11.1 | 11.2 | 11.0 | 1,871 |  |
| Operating income | 14,563 | 16,600 | 18,000 | +3,437 | +23.6 |
| \% of net sales | 5.9 | 6.2 | 6.7 | +3,437 | +23.6 |
| Ordinary income | 15,080 | 17,000 | 18,500 | +3,420 | +22.7 |
| \% of net sales | 6.1 | 6.4 | 6.9 | +3,420 | +22.7 |
| Profit attributable to owners of parent | 7,949 | 8,900 | 9,200 | +1,251 | +15.7 |
| \% of net sales | 3.2 | 3.3 | 3.4 |  |  |
| Earnings per share ( $¥$ ) | 250.71 | 261.15 | 269.96 | +19.25 | +7.7 |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 50.00 | (0.00) | (0.0) |

[^2]
## 2QReview

## Growth Strategy

## 2QReview

## Review(1) (Vs FY4/17 2Q Results)



## Review(2) (Vs Plan)

| ( $¥$ million) | $\underset{\text { plan }}{\mathrm{FY} 4 / 18} 2 \mathrm{Q}$ | $\begin{gathered} \mathrm{FY} 4 / 182 \mathrm{Q} \\ \text { results } \end{gathered}$ | Vs plan | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 129,400 | 132,342 | $+2,942$ | +2.3 |
| Gross profit \% of net sales | $\begin{array}{r} 21,380 \\ 16.5 \end{array}$ | $\begin{array}{r} 22,390 \\ 16.9 \end{array}$ | +1,010 | +4.7 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 14,680 \\ 11.3 \end{array}$ | $\begin{array}{r} 14,022 \\ 10.6 \end{array}$ | (658) | (4.5) |
| Operating income \% of net sales | $\begin{array}{r} 6,700 \\ 5.2 \end{array}$ | $\begin{array}{r} 8,367 \\ 6.3 \end{array}$ | +1,667 | +24.9 |
| Ordinary income \% of net sales | $\begin{array}{r} 6,900 \\ 5.3 \end{array}$ | $\begin{array}{r} 8,665 \\ 6.5 \end{array}$ | +1,765 | +25.6 |

■ Net sales $\quad ¥(\mathbf{0 . 6})$ billion
Unachieved
$+¥ 0.4$ billion
openings
of this year
ar $\boldsymbol{( 0 . 2 )}$ billion
Close of Unprofitable stores


- Ordinary income $\quad ¥(0.1)$ billion
$+¥ 0.3$ billion Unachieved $+¥ 0.3$ billion prescription
$+¥ 0.7$ billion
- Drug and Increase of volume net sales in dispensing pharmacy
- AYURA
- Improvement
of Mail order
$+¥ 0.8$ billion
Control of operating
cost

Figures in the table are rounded down

FY4/18 2Q results

## Transition of Sales from Drugs per Prescription

■ Transition of Hepatitis C drugs' sales


Aggregated the data from main 5 companies

- Transition of increase-decrease rate of other drugs' sales per prescription (Except Hepatitis C drugs)



## Response to Dispensing Fee Revisions of 2016

Comparison of 585 pharmacies of 4 main existing companies

|  |  | Contents of revisions | Points | $\begin{gathered} \text { March } \\ 2016 \end{gathered}$ | $\begin{aligned} & \text { April } \\ & 2016 \end{aligned}$ | Change | $\begin{aligned} & \text { April } \\ & 2017 \end{aligned}$ | Change | $\begin{aligned} & \text { October } \\ & 2017 \end{aligned}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Basic dispensing fee | 1 | Except following | 41 | 382.8 | 312.9 | (69.9) | 337.1 | (45.7) | 341.2 | (41.6) |
|  | 2 | Over 4,000 times and over 70\% <br> or Over 2,000 times and over $90 \%$ <br> or Over 4,000 times from specific hospital | 25 |  |  |  |  |  |  |  |
|  | 3 | Same group over 40,000 times / month and over 95\% or Lease contract with medical institution | 20 |  |  |  |  |  |  |  |
| Standards for <br> dispensing <br> system <br> premiums |  | ic dispensing fee 41 points \& Inventory 00 items \& Home healthcare services (1 / year) \& Notification of primary care rmacists \& Supervising pharmacists ing operational experience for at least 5 rs and enrollment for at least 1 year | 32 | 146.9 | 118.0 | (28.9) | 174.5 | +27.6 | 183.1 | +36.2 |
| Premiums for generic drug dispensing systems |  | 75\% | 18 | 191.6 | 147.3 | (44.3) | 184.0 | (7.6) | 189.7 | (1.9) |
|  |  | er 75\% | 22 |  |  |  |  |  |  |  |
| Drug use history management and guidance fee |  | ic dispensing fee 41 points \& Patients' ding over medication notebook \& Patients' ting within 6 months | 38 | 382.6 | 435.1 | +52.5 | 441.3 | +58.7 | 443.9 | +61.3 |
|  |  | ept the above | 50 |  |  |  |  |  |  |  |
|  |  | mary care pharmacists instruction fee | 70 |  |  |  |  |  |  |  |
| Premiums for specific drug management instruction |  | cific drug management instruction | 10 | 9.6 | 25.5 | +15.9 | 25.2 | +15.6 | 25.3 | +15.7 |
|  |  |  |  |  |  | (74.7) |  | +48.6 |  | +69.7 |

Items and requirements mentioned above are a part of revisions of 2016

[^3]
## Growth Strategy

## Growth Strategy

We will develop stores and human resources that are able to adapt the environmental changes by flexibly responding the system changes and ease of regulations and by openings promising stores including M\&As and creating "thinking environment".

## ■ Top-line

Opening pharmacies in prime locations near hospitals and continuing secure M\&As by evaluation method which we considered coming revisions for three consecutive years

■ Realization of pharmacy vision for patients
Response for KPI which evaluates the quality of nonhospital dispensing

## ■ Recruiting and training human resources

Recruiting activity and development of human resources with the energy of the entire company

## ■ Growth of AINZ\&TULPE

Improving the ratio of original products and gross profit by active store openings in the metropolitan area and by strengthening our brand equity


## Top-Line(1)

We raised a total of $¥ 27.6$ billion mainly through a public offering and private placement in order to strengthen financial position for our growth.

■ Offering Summary

| Type of Offering | Primary shares |
| :---: | :---: |
|  | Treasury shares |
|  | Over-allotment |
|  | Total |
|  | *270,000 shares |
| Use of | - Capital investm as well as ren |
| Proceeds | - Capital investm <br> - Repayment of |
| Amount | $¥ 27,635$ million |

## - Transition of main offering and Capital stock

(¥million)
300,000 $\quad$ Net sales $\quad$ Ordinary income

## Top-Line(2)

We opened 19 stores including M\&As and closed 42 stores in FY4/18 2Q. We forecast 76 new stores opening by active new store openings and promotion of $M \& A$ and 67 store closings in full year.
■ Total number of stores
1,095 (Dispensing pharmacy:1,045 Drug and cosmetic store:50)

- Plan


Total of closed stores
51 properties are secured

- Transition of dispensing pharmacies

|  | FY4/09 | FY4/10 | FY4/11 | FY4/12 | FY4/13 | FY4/14 | FY4/15 | FY4/16 | FY4/17 | FY4/18 2Q |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Organic | 24 | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 27 | 13 |
| M\&A | 3 | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 | 5 |
| EV/EBITDA ratio | 2.21 | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 5.50 | 3.88 |
| Close | 8 | 2 | 5 | 9 | 10 | 6 | 21 | 15 | 24 | 39 |
| No. of total stores | 375 | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 1,066 | 1,045 |

$>$ EV/EBITDA ratio=EV(Purchase price)/EBITDA(Operating income + Depreciation and amortization) $>$ No. of stores include temporary closed stores from FY4/11 © 2017 AIN HOLDINGS INC. All Rights Reserved.

## Top-Line(3)

Our company's market share is increasing by active growth strategy. We will continue to open new stores and to promote M\&As considering the risk of dispensing fee revisions and payout period.

- Sale composition ratio of top companies in dispensing pharmacy market

|  | 2011 |  | 2016 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Dispensing <br> pharmacy sales |  | Component ratio |  |

Top 50
companies
$\mathbf{1 6 . 0 \%}$

## Transition of Dispensing Fee Revisions



## Realization of Pharmacy Vision for Patients①

In "Pharmacy Vision for Patients (October 23, 2015 Ministry of Health, Labor and Welfare)", the path to reorganize present pharmacies to be primary care pharmacies was shown. We also keep trying to strength the function of primary care dispensing pharmacies and to train up primary care pharmacists.

| Primary care pharmacists |  | ( $\mathrm{No}$. |  | times) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 200,000 |  | 1,000,000 |
| Primary care pharmacists | 1,412 pharmacists (As of October 2017) | 160,000 |  | 800,000 |
| Primary care dispensing pharmacies | 936 pharmacies <br> (As of October 2017) | 120,000 |  | 600,000 |
| Accumulated No. of calculation of primary care pharmacists' instruction fees | 941,171 <br> (From May 2016 to October 2017) | 40,000 |  | 200,000 |
| Object : All pharmacies |  |  |  |  |

- Calculation of premiums of preventing double medication and interaction

| Accumulated No. of |  | (No. of ti 300,000 | 303 |  |
| :---: | :---: | :---: | :---: | :---: |
| calculated premiums | 303,178 |  |  |  |
| of preventing double | (From May 2016 | 250,000 |  |  |
| interaction, etc |  | 200,000 |  |  |
| - Object : All pharmacies |  | 150,000 |  |  |
| Doubt reference to doctor |  |  |  |  |
| Accumulated No. of doubt references to doctors | 798,252 | 100,000 |  |  |
|  | (From May 2016 | 50,000 |  |  |
|  | to October 2017) |  |  |  |
| Object : 756 pharmacies <br> 18 month conversion by investigated result in certain period of time |  |  | May. Jul. Sep. Nov. Jan. Mar. May. Jul. Sep.20162017 |  |

## Realization of Pharmacy Vision for Patients(2)

The standard of premiums for generic drug dispensing systems is getting higher every revision. We have exceeded the national average by promotion of the wider use of generic drugs.

- Progress of GE drugs use



## Realization of Pharmacy Vision for Patients(3)

Index to promote primary care pharmacists and pharmacies was disclosed. The contents of the index are same as the effort that our company has kept trying and we will continue to promote this effort.
■ KPI (draft) to understand the progress of primary care pharmacists and pharmacies

- Digital patient medication notebooks

|  | Contents |
| :--- | :--- |
| Integrated and <br> continuous <br> management of <br> drug usage | ICT deployment such as digital <br> patient medication notebook or <br> digital medication history <br> system |
| Home-based <br> healthcare | Home-based healthcare <br> (Annual average over a visit <br> per month) |
| Pharmaceutical <br> management and <br> instruction | Offer of patients' drug usage <br> document (Annual average <br> over a visit per month) |
|  | Pharmacists who completed <br> health support pharmacy <br> training attend the meetings <br> that are for connecting with <br> local other professionals. <br> (Over once per year) |

We opened the digital patient medication notebooks that we co-developed with NTT docomo to the public. We will start their operation in all pharmacies.

- Home-based healthcare

As of October 2017
Over a visit per year
847 pharmacies
Over a visit per month(annual average)

## 654 pharmacies

■ Result of patients' drug usage document (Number)

May. Jul. Sep. Nov. Jan. Mar.May. Jul. Sep. 2016
2017

■ Health support pharmacy training
As of November 2017

No. of completed
pharmacists
248 pharmacists
No. of pharmacies that
pharmacists are enrolled
175 pharmacies

## Recruiting of Pharmacists

In April 2017, new 481 employees (pharmacists: 307, general staff : 174) joined our company. We plan to recruit 510 new graduates (pharmacists : 350, general staff : 160) in April 2018. As of the end of October, the number of prospective employees of pharmacists are 402.

- The transition of No. of national examination passers and new qualified pharmacists in AIN Group

| (People) | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of newly qualified pharmacists hired in AIN Group | 259 | 97 | 42 | 189 | 251 | 251 | 229 | 375 | 307 | 350 |
| No. of pharmacists' national examination passers (Pass rate) | $\begin{gathered} 11,301 \\ (74.4 \%) \end{gathered}$ | $\begin{gathered} 3,787 \\ (56.4 \%) \end{gathered}$ | $\begin{aligned} & 1,455 \\ & (44.4 \%) \end{aligned}$ | $\begin{gathered} 8,641 \\ (88.3 \%) \end{gathered}$ | $\begin{gathered} 8,929 \\ (79.1 \%) \end{gathered}$ | $\begin{gathered} 7,312 \\ (60.8 \%) \end{gathered}$ | $\begin{gathered} 9,044 \\ (63.2 \%) \end{gathered}$ | $\begin{aligned} & 11,488 \\ & (76.9 \%) \end{aligned}$ | $\begin{aligned} & 9,479 \\ & (71.6 \%) \end{aligned}$ | ( - ) |
| Rate of newly qualified pharmacists hired in AIN Group | $\begin{gathered} 2.3 \% \\ (7.5 \%) \end{gathered}$ | $\left.\begin{array}{c} 2.6 \% \\ -\quad \end{array}\right)$ | $\begin{gathered} 2.9 \% \\ \left(\begin{array}{c} 2 \end{array}\right) \end{gathered}$ | $\begin{gathered} 2.2 \% \\ (5.7 \%) \end{gathered}$ | $\begin{gathered} 2.8 \% \\ (7.0 \%) \end{gathered}$ | $\begin{gathered} 3.4 \% \\ (8.0 \%) \end{gathered}$ | $\begin{gathered} 2.5 \% \\ (8.0 \%) \end{gathered}$ | $\begin{gathered} 3.3 \% \\ (11.7 \%) \end{gathered}$ | $\begin{gathered} 3.2 \% \\ (9.5 \%) \end{gathered}$ | ( - ) |

Estimates : based on the result in AIN Group, and data from the Ministry of Health, Labour and Welfare, Council on Pharmaceutical Education.


## FY4/18 Plan (Dispensing Pharmacy Business)

- Net sales $+¥ 2.3$ billion $¥(2.9)$ billion

| ( $¥$ million) | FY4/17 results | FY4/18 Revised plan | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 221,801 | 237,900 | +16,099 | +7.3 |
| Gross profit | 32,090 | 35,260 | +3,170 | +9.9 |
| \% of net sales | 14.5 | 14.8 |  |  |
| SG\&A expenses | 13,432 | 14,860 | +1,428 | +10.6 |
| \% of net sales | 6.1 | 6.2 |  |  |
| Operating income | 18,658 | 20,400 | +1,742 | +9.3 |
| \% of net sales | 8.4 | 8.6 |  |  |
| Segment income | 19,110 | 21,000 | +1,890 | +9.9 |
| \% of net sales | 8.6 | 8.8 |  |  |

Figures in the table are rounded down

## Expansion of AINZ \& TULPE①

AINZ \& TULPE Odakyu Department Store Machida was opened in August 2017. AINZ \& TULPE Marui Kichijyoji Store was opened in November 2017 and it will aim to be a new earnings model as a beauty specialized store which only sells cosmetics.

- AINZ \& TULPE Odakyu Department Store Machida

| Open | August, 2017 |
| :---: | :--- |
| Item | 13,000 SKU |
| Sales floor | $503.9 \mathrm{~m}^{2}$ |



- AINZ \& TULPE Marui Kichijyoji Store

| Open | November, 2017 |
| :---: | :--- |
| Item | 8,000 SKU |
| Sales floor | $243.9 \mathrm{~m}^{2}$ |



## Expansion of AINZ \& TULPE(2)

Stores that passed over 2 years got a lot of visibility and same stores has been shifting well by store renovations and measurement of sales promotion. Also, earning power has been improved by the review of procurement activities, operating efficiency and promotion expenses.

- Results
$\left.\begin{array}{l|rrr}\text { FY4/18 2Q } \\ \text { Plan }\end{array} \begin{array}{c}\text { YoY } \\ \text { change(\%) }\end{array} \begin{array}{c}\text { Vs plan } \\ \text { (\% million) }\end{array}\right)$

Net sales

- Effect of store renovation in same stores
- Acquisition of inbound demands
- Acquisition of new customers by sales promotion activities
- Transition of net sales and the ratio of gross profit to net sales


[^4]
## Analysis of Results (Drug and Cosmetic Store Business)

| ( $¥$ million) | $\begin{gathered} \mathrm{FY} 4 / 18 \mathrm{Clan} \\ \text { Plan } \end{gathered}$ | $\begin{gathered} \text { FY4/18 2Q } \\ \text { Results } \end{gathered}$ | Vs plan | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 11,160 | 11,566 | +406 | +3.6 |
| Gross profit \% of net sales | $\begin{array}{r} 4,120 \\ 36.9 \end{array}$ | $\begin{array}{r} 4,320 \\ 37.4 \end{array}$ | +200 | +4.9 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 4,390 \\ 39.3 \end{array}$ | $\begin{array}{r} 4,177 \\ 36.1 \end{array}$ | (213) | (4.9) |
| Operating income \% of net sales | (270) | 143 1.2 | +413 | - |
| Segment income \% of net sales | (210) | $\begin{array}{r} 163 \\ 1.4 \end{array}$ | +373 | - |

Figures in the table are rounded down

■ Net sales
+¥0.1 billion
Growth of stores
that are opened in

- Segment income

$$
+¥ 0.1 \text { billion } \quad ¥(0.1) \text { billion }
$$

Increase of net sales Cost of closing stores

## $+¥ 0.1$ billion

Improvement of gross margin
+¥0.3 billion
Control of cost of
opening stores
FY4/18 2Q

Plan
FY4/18 2Q Results

## FY4/18 Plan (Drug and Cosmetic Store Business)

| ( $¥$ million) | FY4/17 Results | FY4/18 Revised plan | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 21,383 | 23,600 | 2,217 | +10.4 |
| Gross profit \% of net sales | $\begin{array}{r} 7,623 \\ 35.6 \end{array}$ | $\begin{array}{r} 8,680 \\ 36.8 \end{array}$ | 1,057 | +13.9 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 8,583 \\ 40.1 \end{array}$ | $\begin{array}{r} 8,430 \\ 35.7 \end{array}$ | (153) | (1.8) |
| Operating income \% of net sales | (959) | $\begin{array}{r} 250 \\ 1.1 \end{array}$ | 1,209 | - |
| Segment income \% of net sales | (866) | $280$ | 1,146 | - |

■ Net sales

$+¥ 0.3$ billion Cost of closing Control of cost of stores opening stores
$+¥ 0.3$ billion
Improvement of gross margin
$+¥ 0.6$ billion
Adjustment of operation cost
Figures in the table are rounded down

FY4/18 Revised plan

## FY4/18 Revised Plan (Consolidated)

Net sales went according to original plan reflecting the close of unprofitable stores in preparation for the revision of April 2018, even though both dispensing pharmacy business and drug and cosmetic store business went strong in $\mathrm{FY} 4 / 18$. We also decided to revise up our forecasts that ordinary income increase $22.7 \%$ because same stores in drug and cosmetic store business are shifting well and operating efficiency is improving.

| ( $\ddagger$ million) | $\begin{aligned} & \text { FY4/17 } \\ & \text { results } \end{aligned}$ | FY4/18 <br> original plan | FY4/18 revised plan | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 248,110 | 267,500 | 267,500 | +19,390 | +7.8 |
| Gross profit | 42,092 | 46,530 | 47,400 | +5,308 | +12.6 |
| \% of net sales | 17.0 | 17.4 | 17.7 | +,308 |  |
| SG\&A expenses | 27,529 | 29,930 | 29,400 | +1,871 | +6.8 |
| \% of net sales | 11.1 | 11.2 | 11.0 | 1,871 |  |
| Operating income | 14,563 | 16,600 | 18,000 | +3,437 | +23.6 |
| \% of net sales | 5.9 | 6.2 | 6.7 | +3,437 | +23.6 |
| Ordinary income | 15,080 | 17,000 | 18,500 | +3,420 | +22.7 |
| \% of net sales | 6.1 | 6.4 | 6.9 | +3,420 | +22.7 |
| Profit attributable to owners of parent | 7,949 | 8,900 | 9,200 | +1,251 | +15.7 |
| \% of net sales | 3.2 | 3.3 | 3.4 |  |  |
| Earnings per share ( $¥$ ) | 250.71 | 261.15 | 269.96 | +19.25 | +7.7 |
| Annual dividend ( $¥$ ) | 50.00 | 50.00 | 50.00 | (0.00) | (0.0) |

[^5]
## Supplementary Information

## Dispensing Fee Revisions of 2016

|  |  | Before revision | Point |
| :---: | :---: | :---: | :---: |
|  |  | Except following | $\begin{gathered} 41 \\ (31) \end{gathered}$ |
| Basic dispensing fee |  | Over 4,000 times and over 70\% Over 2,500 times and over 90\% | $\begin{gathered} 25 \\ (19) \end{gathered}$ |
| Standards for dispensing system premiums | Basic dispensing fee 41 points \& Inventory 700 items \& 24-hour rotation support \& Home healthcare support |  | 12 |
|  | Basic dispensing fee 41points \& Over 600 times, less than $70 \%$ \& Inventory 1,000 items \& 24 -hour own support \& home healthcare services (10 cases / year) |  | 36 |
| Premiums for generic drug aispensing systems | 55\%-65\% |  | 18 |
|  | Over 65\% |  | 22 |
| Drug use history management and guidance fee | Except following |  | 41 |
|  | No notebooks |  | 34 |
| Premiums for specific drug management instruction | Specific drug management instruction |  | 4 |


| After revision | Point |
| :---: | :---: |
| 1 Except following | $\begin{gathered} 41 \\ (31) \end{gathered}$ |
| Over 4,000 times and over 70\% <br> 2 or Over 2,000 times and over 90\% or Over 4,000 times from specific hospital | $\begin{gathered} 25 \\ (19) \end{gathered}$ |
| Same group over 40,000 times / <br> 3 month and over 95\% or Lease contract with medical institution | $\begin{gathered} 20 \\ (15) \end{gathered}$ |
| Basic dispensing fee 41points \& Inventory 1,200 items \& Home healthcare services (1 case / year) \& Notification of primary care pharmacists \& Supervising pharmacists having operational experience for at least 5 years and enrollment for at least 1 year | 32 |
| 65-75\% | 18 |
| Over 75\% | 22 |
| Basic dispensing fee 41 points \& Patients' handing over medication notebook \& Patients' visiting within 6 months | 38 |
| Except the above | 50 |
| Primary care pharmacists instruction fee | 70 |
| Specific drug management instruction | 10 |

## Condition for calculating primary care pharmacists instruction fee

Operational experience for at least 3 years, Working over 32 hours per week, Belongs to pharmacy over 6 months, Certified pharmacists, Participation of community activity

Guidance for drug usage, Integrated and continuous management of patients' information, 24-hour support, Management of surplus drugs, Home-based healthcare

## Company Profile

| Trade name |
| :---: |
| Representative |
| Established |
| Market capitalization |
| Net sales and <br> operating income |
| Sales composition |

Number of employees

## Group companies

## AIN HOLDINGS INC

Kiichi Otani，President and Representative Director
August 1969
$¥ 244,782$ million As of April 30， 2017
Net sales：$¥ 248,110$ million Operating income：$¥ 14,563$ million As of April 30， 2017 Dispensing Pharmacy ：$¥ 221,801$ million，Drug and Cosmetic Store ：$¥ 21,383$ million， Others ：$¥ 4,925$ million As of April 30， 2017 9，774（including pharmacists ：4，518）As of April 30， 2017《Dispensing pharmacy》 AIN PHARMACIEZ Inc．and other 78 companies．《Staffing services》 《Consulting services》 MEDIWEL Corp．，Medical Development Co．，Ltd．etc《Generic drug wholesales》 WHOLESALE STARS Co．，Ltd As of April 30， 2017 1，118（1，066 dispensing pharmacies， 52 drug and cosmetic stores）As of April 30， 2017


## Comparison to Other Companies



## Inquiries related to this presentation should be addressed to

## AIN HOLDINGS INC. Corporate Planning Division <br> TEL(81)11-814-0010 <br> FAX(81)11-814-5550 http://www.ainj.co.jp/

This document may not be reproduced or distributed to any third party without prior approval of AIN HOLDINGS INC. This document has been prepared for information purpose only and does not form part of a solicitation to sell or purchase any securities. Information contained herein may be changed or revised without prior notice. This document may contain forecasting statements as to future results of operations. No forecast statement can be guaranteed and actual results of operations may differ from those projected.


AIN GROUP


[^0]:    Figures in the table are rounded down
    Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

    - Prescription volume: $+15.3 \%$ YoY | Average prescription price: (2.5)\% YoY
    © 2017 AIN HOLDINGS INC. All Rights Reserved.

[^1]:    Figures in the table are rounded down
    Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations)

[^2]:    Figures in the table are rounded down
    YoY change, YoY change(\%) :FY4/18 revised plan compared with FY4/17 results

    - Earnings per share is calculated including new shares issued through a public offering $(2,820,000)$ a private placement $(270,000)$ and a private placement for a secondary offering using an over-allotment option $(450,000)$.

[^3]:    - Average prescription price per a reception Change: Compared to March 2016

[^4]:    © 2017 AIN HOLDINGS INC. All Rights Reserved.

[^5]:    Figures in the table are rounded down
    YoY change, YoY change(\%) :FY4/18 revised plan compared with FY4/17 results

    - Earnings per share is calculated including new shares issued through a public offering $(2,820,000)$ a private placement $(270,000)$ and a private placement for a secondary offering using an over-allotment option $(450,000)$.

