

## IR PRESENTATION

AIN GROUP

## AIN HOLDINGS INC.

September 2017

## Results Overview

Net sales increased 14.3\% year on year and 2.9\% against the plan due to firm growth in same stores and stores that are opened in previous year. Ordinary income increased $74.0 \%$ year on year and $31.6 \%$ against the plan due to the increase of net sales and the decrease of costs by improving operations.

| ( $¥$ million) | $\begin{aligned} & \text { FY4/17 1Q } \\ & \text { results } \end{aligned}$ | $\begin{gathered} \mathrm{FY} 4 / 181 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 181 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { YoY } \\ \text { change } \end{gathered}$ | YoY change(\%) | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 57,819 | 64,257 | 66,095 | +8,276 | +14.3 | +2.9 |
| Gross profit <br> $\%$ of net sales | $\begin{array}{r} 8,954 \\ 15.5 \end{array}$ | $\begin{array}{r} 10,410 \\ 16.2 \end{array}$ | $\begin{array}{r} 11,060 \\ 16.7 \end{array}$ | $+2,106$ | +23.5 | +6.2 |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 6,672 \\ 11.5 \end{array}$ | $\begin{array}{r} 7,372 \\ 11.5 \end{array}$ | $\begin{array}{r} 7,096 \\ 10.7 \end{array}$ | +424 | +6.4 | (3.7) |
| Operating income \% of net sales | $\begin{array}{r} 2,281 \\ 3.9 \end{array}$ | $\begin{array}{r} 3,037 \\ 4.7 \end{array}$ | $\begin{array}{r} 3,963 \\ 6.0 \end{array}$ | +1,682 | +73.7 | +30.5 |
| Ordinary income <br> \% of net sales | $\begin{array}{r} 2,376 \\ 4.1 \end{array}$ | $\begin{array}{r} 3,143 \\ 4.9 \end{array}$ | $\begin{array}{r} 4,135 \\ 6.3 \end{array}$ | +1,759 | +74.0 | +31.6 |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 1,371 \\ 2.4 \end{array}$ | $\begin{array}{r} 1,451 \\ 2.3 \end{array}$ | $\begin{array}{r} 2,120 \\ 3.2 \end{array}$ | +749 | +54.6 | +46.1 |
| Earnings per share( $¥$ ) | 43.25 | 45.79 | 66.88 | +23.63 | +54.6 | +46.1 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

Net sales increased 14.6\% year on year and 2.8\% against the plan due to the increase of prescription volume and average prescription price in same stores and stores that are opened in the previous year. Segment income increased $40.3 \%$ year on year and $14.8 \%$ against the plan by reception of technical fees and decrease of costs by raising operating efficiency.

| ( $¥$ million) | $\begin{gathered} \text { FY4/17 1Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 181 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/18 1Q } \\ \text { results } \end{gathered}$ | YoY change | $\begin{gathered} \text { Yoy } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 51,438 | 57,305 | 58,929 | +7,491 | +14.6 | +2.8 |
| Gross profit $\%$ of net sales | $\begin{array}{r} 6,571 \\ 12.8 \end{array}$ | $\begin{array}{r} 7,608 \\ 13.3 \end{array}$ | $\begin{array}{r} 8,218 \\ 13.9 \end{array}$ | +1,647 | +25.1 | +8.0 |
| SG\&A expenses <br> $\%$ of net sales | $\begin{array}{r} 3,226 \\ 6.3 \end{array}$ | $\begin{array}{r} 3,505 \\ 6.1 \end{array}$ | $\begin{array}{r} 3,577 \\ 6.1 \end{array}$ | +351 | +10.9 | +2.1 |
| Operating income $\%$ of net sales | $\begin{array}{r} 3,345 \\ 6.5 \end{array}$ | $\begin{array}{r} 4,102 \\ 7.2 \end{array}$ | $\begin{array}{r} 4,640 \\ 7.9 \end{array}$ | +1,295 | +38.7 | +13.1 |
| Segment income \% of net sales | $\begin{array}{r} 3,437 \\ 6.7 \end{array}$ | $\begin{array}{r} 4,201 \\ 7.3 \end{array}$ | $\begin{array}{r} 4,821 \\ 8.2 \end{array}$ | +1,384 | +40.3 | +14.8 |
| Number of pharmacies | 894 | 1,065 | 1,054 | +160 | +17.9 | (1.0) |

[^0]
## of Drug and Cosmetic Store Business(Consolidated)

Net sales increased 11.1\% year on year and 3.9\% against the plan due to contribution of stores that are opened in the previous year and improvement of ability to attract customers in same stores. Segment income turned positive to $¥ 37$ million due to improvement of gross margin by active expansion of original brand and decrease of costs by raising operating efficiency.

| ( $¥$ million) | $\begin{gathered} \mathrm{FY} 4 / 171 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { FY4/18 } 1 Q \\ \text { plan } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 181 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{gathered} \text { YoY } \\ \text { change } \end{gathered}$ | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 5,246 | 5,610 | 5,827 | +581 | +11.1 | +3.9 |
| Gross profit $\%$ of net sales | $\begin{array}{r} 1,880 \\ 35.8 \end{array}$ | $\begin{array}{r} 2,060 \\ 36.7 \end{array}$ | $\begin{array}{r} 2,105 \\ 36.1 \end{array}$ | +225 | +12.0 | +2.2 |
| SG\&A expenses <br> $\%$ of net sales | 2,089 39.8 | $\begin{array}{r} 2,170 \\ 38.7 \end{array}$ | $\begin{array}{r} 2,077 \\ 35.6 \end{array}$ | (12) | (0.6) | (4.3) |
| Operating income $\%$ of net sales | (209) | (110) | 27 0.5 | +236 | - |  |
| Segment income $\%$ of net sales | (194) | (80) | 37 0.6 | +231 | - |  |
| Number of stores | 52 | 52 | 52 | 0 | 0.0 | 0.0 |

[^1]Net cash became $¥ 3,132$ million and shareholders’ equity ratio became $39.0 \%$ due to the decrease of long-term debt.

| (¥ million) |  |  |  | (¥ million) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/17 |  |  |  | End-FY4/181Q |  |  |  |
| Assets |  | Liabilities |  | Assets |  | Liabilities |  |
| Current assets Cash on hand and in banks | $\begin{array}{r} 65,420 \\ 29,775 \end{array}$ | Current liabilities <br> Short-term debt <br> Lease obligations | $\begin{array}{r} 72,955 \\ 7,596 \\ 594 \end{array}$ | Current assets Cash on hand and in banks | $\begin{array}{r} 65,552 \\ 29,500 \end{array}$ | Current liabilities <br> Short-term debt <br> Lease obligations | $\begin{array}{r} 73,715 \\ 8,520 \\ 560 \end{array}$ |
| Fixed assets Investments in securities | $\begin{array}{r} 90,902 \\ 2,435 \end{array}$ | Long-term liabilities <br> Long-term debt Lease obligations | $\begin{array}{r} 23,188 \\ 18,254 \\ 958 \end{array}$ | Fixed assets <br> Investments in securities | $\begin{array}{r} 90,146 \\ 2,476 \end{array}$ | Long-term liabilities <br> Long-term debt Lease obligations | $\begin{array}{r} 21,265 \\ 16,376 \\ 911 \end{array}$ |
| Deferred assets | - | Total net assets | 60,178 | Deferred assets | - | Total net assets | 60,717 |
| Total assets | 156,323 | Total liabilities and net assets | 156,323 | Total assets | 155,698 | Total liabilities and net assets | 155,698 |
| Net cash |  |  | 2,371 | Net cash |  |  | 3,132 |
| Shareholders' equity ratio(\%) |  |  | 38.4 | Shareholders' equity ratio(\%) |  |  | 39.0 |

Figures in the table are rounded down
Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations)

## of Assets

The balance of total assets decreased by $¥ 625$ million compared to those in the fiscal year ended April 2017 due to the decrease of notes and accounts receivable and goodwill etc.


The total liabilities decreased by $¥ 1,163$ million compared to those in the fiscal year ended April 2017 due to the repayment of debts etc.

| ( $¥$ million) | End-FY4/17 1Q | End-FY4/17 | End-FY4/18 1 Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 38,320 | 39,325 | 41,779 | +2,454 |
| Short-term debt | 8,477 | 7,596 | 8,520 | +924 |
| Lease obligations | 647 | 594 | 560 | (34) |
| Total current liabilities | 67,300 | 72,955 | 73,715 | +760 |
| Long-term debt | 13,448 | 18,254 | 16,376 | $(1,878)$ |
| Lease obligations | 1,107 | 958 | 911 | (47) |
| Total long-term liabilities | 18,408 | 23,188 | 21,265 | $(1,923)$ |
| Total liabilities | 85,709 | 96,144 | 94,981 | $(1,163)$ |
| Common stock | 8,682 | 8,682 | 8,682 |  |
| Capital surplus | 6,367 | 6,367 | 6,367 | - |
| Retained earnings | 38,708 | 45,286 | 45,822 | +536 |
| Total shareholders' equity | 53,340 | 59,918 | 60,453 | +535 |
| Total net assets | 53,440 | 60,178 | 60,717 | +539 |
| Total liabilities and net assets | 139,149 | 156,323 | 155,698 | (625) |

[^2]We expect that net sales increase 7.8\% year on year by new openings (100 pharmacies in dispensing pharmacy business and 8 stores in drug and cosmetic store business). We also expect that ordinary income increase 12.7\% by the promotion of the use of generic drugs, calculation of technical fees and improvement of operating efficiency.

| ( $\ddagger$ million) | FY4/16 results | FY4/17 results | $\begin{aligned} & \mathrm{FY} 4 / 18 \\ & \text { plan } \end{aligned}$ | Yoy change | $\begin{gathered} \text { Yoy } \\ \text { change (\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 234,843 | 248,110 | 267,500 | +19,390 | +7.8 |
| Gross profit | 38,535 | 42,092 | 46,530 | +4,438 | +10.5 |
| \% of net sales | 16.4 | 17.0 | 17.4 |  |  |
| SG\&A expenses | 23,915 | 27,529 | 29,930 | +2,401 | +8.7 |
| $\%$ of net sales | 10.2 | 11.1 | 11.2 |  |  |
| Operating income | 14,619 | 14,563 | 16,600 | +2,037 | +14.0 |
| \% of net sales | 6.2 | 5.9 | 6.2 |  |  |
| Ordinary income | 15,158 | 15,080 | 17,000 | +1,920 | +12.7 |
| \% of net sales | 6.5 | 6.1 | 6.4 |  |  |
| Profit attributable to owners of parent | 7,917 | 7,949 | 8,900 | +951 | +12.0 |
| \% of net sales | 3.4 | 3.2 | 3.3 |  |  |
| Earnings per share( ( $)$ | 249.69 | 250.71 | 262.63 | +11.92 | +4.8 |
| Annual dividend ( 7 ) | 40.00 | 50.00 | 50.00 | 0.00 | 0.0 |

[^3] earnings per share calculation as the payment date is October 3, 2017.

## 1QReview

## of Analysis of Results (1) (vs FY4/17 1Q results)



## of Analysis of Results (2) (vs FY4/18 1Q plan)



- Transition of Hepatitis C drugs' sales

- Aggregated the data from main 5 companies (AIN PHARMACIEZ, AIN MEDIO, DAICHIKU, Asahi Pharmacy, MEDIO PHARMACY ) . This data is adjusted to the months following the schedule.
- Transition of increase-decrease rate of other drugs' sales per prescription (Except Hepatitis C drugs)


Response to Dispensing Fee Revisions of 2016 (1)

Comparison of 590 pharmacies of 4 main existing companies

|  |  | After | Points | $\begin{aligned} & \text { March } \\ & 2016 \end{aligned}$ | April 2016 | Change | July $2017$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Basic dispensing fee | 1 | Except following | $\begin{gathered} 41 \\ (31) \end{gathered}$ | 382.9 | 312.9 | (70.0) | 337.1 | (45.8) |
|  | 2 | Over 4,000 times and over 70\% <br> or Over 2,000 times and over $90 \%$ <br> or Over 4,000 times from specific hospital | $\begin{gathered} 25 \\ (19) \end{gathered}$ |  |  |  |  |  |
|  | 3 | Same group over 40,000 times / month and over $95 \%$ or Lease contract with medical institution | $\begin{gathered} 20 \\ (15) \end{gathered}$ |  |  |  |  |  |
| Standards for dispensing system premiums | Bas <br> Hom <br> prim <br> enr | sic dispensing fee 41 points \& Inventory 1,200 items \& me healthcare services (1 case / year) \& Notification of mary care pharmacists \& Supervising pharmacists ing operational experience for at least 5 years and ollment for at least 1 year | 32 | 146.8 | 117.8 | (29.0) | 178.4 | +31.6 |
| Premiums for generic drug dispensing systems |  | 75\% | 18 | 191.1 | 147.0 | (44.1) | 185.9 | (5.2) |
|  |  | 75\% | 22 |  |  |  |  |  |
| Drug use history management and guidance fee | $\begin{aligned} & \text { Bas } \\ & \text { mes } \end{aligned}$ | ic dispensing fee 41 points \& Patients' handing over dication notebook \& Patients' visiting within 6 months | 38 | 382.6 | 435.1 | +52.5 | 443.4 | +60.8 |
|  |  | ept the above | 50 |  |  |  |  |  |
|  |  | mary care pharmacists instruction fee | 70 |  |  |  |  |  |
| Premiums for specific drug management instruction |  | ecific drug management instruction | 10 | 9.6 | 25.5 | +15.9 | 25.2 | +15.6 |
| - Items and requirements mentioned above are a part of revisions of 2016 |  |  |  |  |  | (74.7) |  | +57.0 |
| $\begin{array}{ll}\text { - Change: Compared to March } 2016 & \text { Points inside of parentheses are the } \\ \text { - Average prescription price per a reception }\end{array}$ |  |  | btracted p |  |  |  |  |  |
|  |  |  | CIEZ, AIN | IO, DAICH | sahi Pharma |  |  |  |

## Comparison of 590 pharmacies of 4 main existing companies

- Ratio of pharmacies that receive basic dispensing fees

- Ratio of pharmacies that receive standards for dispensing system premiums
- Progress of generic drugs

$>$ Mar. 2016 : Calculated by old standards of revisions of $2014>$ GE average premiums : Average points per reception of prescriptions
$>$ GE drug share (volume) : 74.5\% (As of July 2017) $>$ Object :590 pharmacies of main 4 companies (AIN PHARMACIEZ, AIN MEDIO, DAICHIKU, Asahi Pharmacy)

Top-Line

We opened 11 stores including M\&As in FY4/18 1Q. We forecast the number of stores in the end of $\mathrm{FY} 4 / 18$ will be 1,189 by opening 108 stores and closing 37 stores.

- Total number of stores

1,106 (Dispensing pharmacy:1,054 Drug and cosmetic store:52)

| - Plan |  | FY4/18 1Q |  | FY4/18 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Plan | Results | Plan |
| Dispensing pharmacy | Organic | 7 | 7 | 34 |
|  | M\&A | 8 | 4 | 66 |
| Drug and Cosmetic store |  | - | - | 8 |
| Total |  | 15 | 11 | 108 |
| Close | Dispensing pharmacy | 16 | 23 | 31 |
|  | Drug and Cosmetic store | - | - | 6 |
| Total of closed stores |  | 16 | 23 | 37 |

-54 properties are secured


- Transition of dispensing pharmacies

|  | $F Y 4 / 08$ | $F Y 4 / 09$ | $F Y 4 / 10$ | $F Y 4 / 11$ | $F Y 4 / 12$ | $F Y 4 / 13$ | $F Y 4 / 14$ | $F Y 4 / 15$ | $F Y 4 / 16$ | $F Y 4 / 17$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 23 | 24 | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 27 |
| M\&A | 91 | 3 | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 182 |
| EV/EBITDA ratio | 4.82 | 2.21 | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 5.50 |
| Close | 5 | 8 | 2 | 5 | 9 | 10 | 6 | 21 | 15 | 24 |
| No. of total stores | 356 | 375 | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 1,066 |

$>E V / E B I T D A$ ratio $=E V($ Purchase price)/EBITDA(Operating income + Depreciation and amortization) $>$ No. of stores include temporary closed stores from FY4/11


## A I N Z TULPE Analysis of Results

Same stores are shifting well by increase of visibility from customers, store renovations and measurement of sales promotion. Also, earning capacity is being improved by increase of operating efficiency and review of sales promotion expenses etc.

| ( $¥$ million) | FY4/18 1Q | YoY change(\%) | Vs plan (\%) |
| :---: | :---: | :---: | :---: |
| Net sales | 5,827 | +11.1\% | +3.9\% |
| Same store | 5,235 | +7.2\% | +3.7\% |
| Store openings in the previous year and others | 592 | +1535.4\% | +5.3\% |
| Segment income | 37 | - | - |
| Same_store | 211 | +741.4\% | +70.5\% |
| Store openings in the previous year | (35) | - | - |
| Others | (139) | - | - |

## Net Sales

- Effect of store renovation in same stores
- Acquisition of inbound demands
- Acquisition of new customers by sales promotion activities
Segment income
- Improvement of gross profit by expansion of original brand
- Increase of operating efficiency and improvement of customer services
- Review of expenses such as store opening cost and sales promotion expenses, etc
- AINZ\&TULPE SHINJUKU HIGASHIGUCHI

|  | YoY <br> change(\%) |
| :---: | :---: |
| Net sales | $+7.9 \%$ |
| Segment | $+68.9 \%$ |
| income | Measures |
| - Restructuring of <br> merchandise <br> Improvement of <br> purchase <br> Review of sales <br> promotion |  |

- AINZ\&TULPE TOKYOEKI

|  | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ |  |
| :---: | :---: | :---: |
| Net sales | +12.2\% | - |
| Segment income | +195.1\% |  |
| Measures | - Store renovation <br> - Improvement of purchase <br> - Review of sales promotion |  |



## Supplementary Information

|  | Before | Points |  | After | Points |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic dispensing fee | Except following | 41(31) | 1 | Except following | 41(31) |
|  | Over 4,000 times and over 70\% <br> Over 2,500 times and over 90\% | 25(19) | 2 | Over 4,000 times and over 70\% <br> or Over 2,000 times and over 90\% <br> or Over 4,000 times from specific hospital | 25(19) |
|  |  |  | 3 | Same group over 40,000 times / month and over $95 \%$ or Lease contract with medical institution | 20(15) |
| Standards for dispensing system premiums | 24-hour rotation support, home healthcare support | 12 | Basic dispensing fee 41 points \& Inventory 1,200 items \& Home healthcare services (1 case / year) \& Notification of primary care pharmacists \& supervising pharmacists having operational experience for at least 5 years and enrollment for at least 1 year |  |  |
|  | 24-hour own support, result of home healthcare services | 36 |  |  |  |
| Premiums for generic drug dispensing systems | 55\%-65\% | 18 |  | 75\% | 18 |
|  | Over 65\% | 22 |  | 75\% | 22 |
| Drug use history management and guidance fee | Except following | 41 |  | ic dispensing fee 41 points \& Patients' handing over dication notebook \& Patients' visiting within 6 months | 38 |
|  | No notebooks | 34 |  | ept the above | 50 |
|  |  |  |  | mary care pharmacists instruction fee | 70 |
| Premiums for specific drug management instruction | Specific drug management instruction | 4 | Specific drug management instruction |  | 10 |
| - Items and requirements mentioned above are a part of revisions of 2016 |  | P Points inside of parentheses are the subtracted points |  |  |  |
| Condition for calculating primary care pharmacists instruction fee | Operational experience for at least 3 years, Working over 32 hours per week, Belongs to pharmacy over 6 months, Certified pharmacists, Participation of community activity |  |  |  |  |
| Opetation of primary care pharmacists | Guidance for drug usage, Integrated and continuous management of patients' information, 24-hour support, Management of surplus drugs, Home-based healthcare |  |  |  |  |


| Trade name |
| :--- |
| Representative |
| Established |
| Market capitalization |
| Net sales and <br> operating income |
| Sales composition |
| Number of employees |
| Group companies |
| Number of stores |


(\%)


## Inquiries related to this presentation should be addressed to

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[^0]:    - Figures in the table are rounded down

    Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

    - Prescription volume: +16.4\% YoY

    Average prescription price: (2.4)\% YoY

[^1]:    - Figures in the table are rounded down

    Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income
    No. of customers: $+5.6 \%$ YoY

    - Average spending per customer: $+5.2 \%$ YoY

[^2]:    Figures in the table are rounded down
    >Change(¥):End-FY4/18 1Q compared with End-FY4/17

[^3]:    Figures in the table are rounded down $\quad$ YoY change, YoY change(\%) :FY4/18 plan compared with FY4/17 results
    Earnings per share is calculated including new shares issued through a public offering ( $2,820,000$ ) and a private placement (270,000). We plans to issue additional shares $(450,000)$ through a private placement for a secondary offering using an over-allotment option, but the impact of those shares has not been factored into the

