

## IR PRESENTATION

AIN GROUP

## AIN HOLDINGS INC.

August 2016

## Results Overview

## of Consolidated P/L

In the first three months of the fiscal year, net sales increased $10.9 \%$ year on year to $¥ 57,819$ million, operating income decreased $15.8 \%$ to $¥ 2,281$ million, ordinary income decreased $17.7 \%$ to $¥ 2,376$ million, and profit attributable to owners of parent decreased $10.6 \%$ to $¥ 1,371$ million.

| ( $\ddagger$ million) | $\begin{gathered} \mathrm{FY} 4 / 161 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\underset{\substack{\text { FY4/17 } 1 Q \\ \text { plan }}}{ }$ | $\begin{aligned} & \mathrm{FY} 4 / 17 \text { 1Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 52,146 | 61,600 | 57,819 | +5,673 | +10.9 | (6.1) |
| Gross profit $\%$ of net sales | $\begin{array}{r} 7,816 \\ 15.0 \end{array}$ | $\begin{array}{r} 9,530 \\ 15.5 \end{array}$ | $\begin{array}{r} 8,954 \\ 15.5 \end{array}$ | +1,138 | +14.6 | (6.0) |
| SG\&A expenses <br> \% of net sales | $\begin{array}{r} 5,105 \\ 9.8 \end{array}$ | $\begin{array}{r} 6,880 \\ 11.2 \end{array}$ | $\begin{array}{r} 6,672 \\ 11.5 \end{array}$ | +1,567 | +30.7 | (3.0) |
| Operating income $\%$ of net sales | $\begin{array}{r} 2,710 \\ 5.2 \end{array}$ | $\begin{array}{r} 2,650 \\ 4.3 \end{array}$ | $\begin{array}{r} 2,281 \\ 3.9 \end{array}$ | (429) | (15.8) | (13.9) |
| Ordinary income <br> $\%$ of net sales | $\begin{array}{r} 2,886 \\ 5.5 \end{array}$ | $\begin{array}{r} 2,750 \\ 4.5 \end{array}$ | $\begin{array}{r} 2,376 \\ 4.1 \end{array}$ | (510) | (17.7) | (13.6) |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 1,533 \\ 2.9 \end{array}$ | $\begin{array}{r} 1,490 \\ 2.4 \end{array}$ | $\begin{array}{r} 1,371 \\ 2.4 \end{array}$ | (162) | (10.6) | (8.0) |
| Earnings per share( $¥$ ) | 48.35 | 46.99 | 43.25 | (5.10) | (10.5) | (8.0) |

Figures in the table are rounded down

## or <br> Dispensing Pharmacy Business (Consolidated)

For the first three months of the fiscal year, the dispensing pharmacy business reported higher sales but lower profit with sales rising $10.0 \%$ year on year to $¥ 51,438$ million and segment income decreasing 8.2\% to $¥ 3,437$ million. During the period under review, the Group opened 14 new dispensing pharmacies, including those acquired through M\&A deals, and closed one pharmacy, resulting in a total of 894.

| ( million) | FY4/16 1Q results | $\begin{gathered} \text { FY4/17 1Q } \\ \text { plan } \end{gathered}$ | FY4/171Q results | YoY change |  | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 46,783 | 54,720 | 51,438 | +4,655 | +10.0 | (6.0) |
| Gross profit <br> $\%$ of net sales | $\begin{array}{r} 6,124 \\ 13.1 \end{array}$ | $\begin{array}{r} 6,910 \\ 12.6 \end{array}$ | $\begin{array}{r} 6,571 \\ 12.8 \end{array}$ | +447 | +7.3 | (4.9) |
| SG\&A expenses $\%$ of net sales | 2,508 5.4 | $\begin{array}{r} 3,060 \\ 5.6 \end{array}$ | $\begin{array}{r} 3,226 \\ 6.3 \end{array}$ | +718 | +28.6 | +5.4 |
| Operating income \% of net sales | $\begin{array}{r} 3,616 \\ 7.7 \end{array}$ | $\begin{array}{r} 3,850 \\ 7.0 \end{array}$ | $\begin{array}{r} 3,345 \\ 6.5 \end{array}$ | (271) | (7.5) | (13.1) |
| Segment income $\%$ of net sales | $\begin{array}{r} 3,745 \\ \quad 8.0 \\ \hline \end{array}$ | $\begin{array}{r} 3,930 \\ 7.2 \\ \hline \end{array}$ | $\begin{array}{r} 3,437 \\ 6.7 \\ \hline \end{array}$ | (308) | (8.2) | (12.5) |
| Number of pharmacies | 763 | 890 | 894 | 131 | +17.2 | +0.4 |

[^0]
## Of Drug and Cosmetic Store Business(Consolidated)

For the first three months of the fiscal year, the drug and cosmetic store business reported an increase in sales of $5.2 \%$ year on year to $¥ 5,246$ million. However, segment loss was $¥ 194$ million, compared with segment loss of $¥ 124$ million in the same period a year earlier. In the first quarter of the fiscal year, the Group opened one store and closed one store, resulting in a total of 52 cosmetic and drug stores.

| ( $¥$ million) | $\begin{gathered} \text { FY4/16 1Q } \\ \text { results } \end{gathered}$ | $\begin{gathered} \mathrm{FY} 4 / 171 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{aligned} & \text { FY4/17 1Q } \\ & \text { results } \end{aligned}$ | YoY change | $\begin{aligned} & \text { YoY } \\ & \text { change(\%) } \end{aligned}$ | Vs plan (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 4,985 | 5,520 | 5,246 | 261 | +5.2 | (5.0) |
| Gross profit $\%$ of net sales | 1,647 33.0 | $\begin{array}{r} 1,970 \\ 35.7 \end{array}$ | $\begin{array}{r} 1,880 \\ 35.8 \end{array}$ | 233 | +14.1 | (4.6) |
| SG\&A expenses <br> $\%$ of net sales | 1,796 36.0 | $\begin{array}{r} 2,110 \\ 38.2 \end{array}$ | $\begin{array}{r} 2,089 \\ 39.8 \end{array}$ | 293 | +16.3 | (1.0) |
| Operating income $\%$ of net sales | (148) | (140) | (209) | (61) | - | - |
| Segment income $\%$ of net sales | (124) | (120) | (194) | (70) | - | - |
| Number of stores | 57 | 52 | 52 | (5) | (8.8) | 0.0 |
| Figures in the table are rounded down <br> Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income <br> - No. of customers: (1.7)\% YoY |  |  |  |  |  |  |

Net cash became $¥ 3,142$ million due to the increase of cash on hand and in banks.

|  |  |  | ( $¥$ million) |  |  |  | ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| End-FY4/16 |  |  |  | End-FY4/17 1Q |  |  |  |
| Assets |  | Liabilities |  | Assets |  | Liabilities |  |
| Current assets <br> Cash on hand and in banks | $\begin{array}{r} 56,593 \\ 22,647 \end{array}$ | Current liabilities <br> Short-term debt <br> Lease obligations | $\begin{array}{r} 66,744 \\ 5,690 \\ 668 \end{array}$ | Current assets Cash on hand and in banks | $\begin{array}{r} 56,326 \\ 26,822 \end{array}$ | Current liabilities <br> Short-term debt <br> Lease obligations | $\begin{array}{r} 67,300 \\ 8,477 \\ 647 \end{array}$ |
| Fixed assets Investments in securities | $\begin{array}{r} 83,294 \\ 2,677 \end{array}$ | Long-term liabilities <br> Long-term debt Lease obligations | $\begin{array}{r} 19,818 \\ 14,854 \\ 1,198 \end{array}$ | Fixed assets Investments in securities | $\begin{array}{r} 82,823 \\ 2,582 \end{array}$ | Long-term liabilities <br> Long-term debt Lease obligations | $\begin{array}{r} 18,408 \\ 13,448 \\ 1,107 \end{array}$ |
| Deferred assets | - | Total net assets | 53,324 | Deferred assets | - | Total net assets | 53,440 |
| Total assets | 139,888 | Total liabilities and net assets | 139,888 | Total assets | 139,149 | Total liabilities and net assets | 139,149 |
| Net cash |  |  | 236 | Net cash |  |  | 3,142 |
| Shareholders' equity ratio(\%) |  |  | 38.1 | Shareholders' equity ratio(\%) |  |  | 38.4 |

Figures in the table are rounded down
Net cash = Cash on hand and in banks - Interest-bearing debt (Long- and short- term debt + Lease obligations)

The balance of total assets decreased by $¥ 739$ million compared to those in the fiscal year ended April 2016.

| ( $¥$ million) | End-FY4/16 1Q | End-FY4/16 | End-FY4/17 1Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 20,465 | 22,647 | 26,822 | +4,175 |
| Notes and accounts receivable | 8,371 | 12,385 | 7,621 | $(4,764)$ |
| Inventories | 10,785 | 10,984 | 11,737 | +753 |
| Total current assets | 46,421 | 56,593 | 56,326 | (267) |
| Buildings and structures, net | 11,877 | 14,694 | 14,570 | (124) |
| Land | 8,172 | 9,537 | 9,517 | (20) |
| Lease assets | 1,406 | 1,352 | 1,273 | (79) |
| Total property;plant and equipment | 23,628 | 28,153 | 27,766 | (387) |
| Lease assets | 26 | 13 | 16 | +3 |
| Total intangible fixed assets | 27,235 | 35,586 | 35,558 | (28) |
| Investments in securities | 2,979 | 2,677 | 2,582 | (95) |
| Deferred tax assets | 994 | 2,038 | 2,084 | +46 |
| Deposits and guarantees | 9,714 | 10,013 | 10,037 | +24 |
| Total investments and other assets | 18,127 | 19,555 | 19,498 | (57) |
| Total fixed assets | 68,991 | 83,294 | 82,823 | (471) |
| Total assets | 115,413 | 139,888 | 139,149 | (739) |

Figures in the table are rounded down

- Capital expenditures(Purchases of property, plant and equipment and intangible fixed assets + Deposits and guarantees) totaled $¥ 748$ million - Change( $¥$ ):End-FY4/17 $1 Q$ compared with end-FY4/16

The total liabilities decreased by $¥ 854$ million compared to those in the fiscal year ended April 2016 due to the repayment of debts.

| ( $¥$ million) | End-FY4/16 1Q | End-FY4/16 | End-FY4/17 1Q | Change |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 33,716 | 39,987 | 38,320 | $(1,667)$ |
| Short-term debt | 6,162 | 5,690 | 8,477 | +2,787 |
| Lease obligations | 659 | 668 | 647 | (21) |
| Total current liabilities | 55,878 | 66,744 | 67,300 | +556 |
| Long-term debt | 6,704 | 14,854 | 13,448 | $(1,406)$ |
| Lease obligations | 1,308 | 1,198 | 1,107 | (91) |
| Total long-term liabilities | 10,824 | 19,818 | 18,408 | $(1,410)$ |
| Total liabilities | 66,702 | 86,563 | 85,709 | (854) |
| Common stock | 8,682 | 8,682 | 8,682 | - |
| Capital surplus | 7,872 | 6,367 | 6,367 | - |
| Retained earnings | 32,221 | 38,605 | 38,708 | +103 |
| Total shareholders' equity | 48,358 | 53,237 | 53,340 | +103 |
| Total net assets | 48,710 | 53,324 | 53,440 | +116 |
| Total liabilities and net assets | 115,413 | 139,888 | 139,149 | (739) |

[^1]
## FY4/17 Plan (Consolidated)

We forecast net sales of $¥ 265,000$ million, up $12.8 \%$ year on year and ordinary income of $¥ 16,700$ million, up 10.2\% year on year for the fiscal year ending April 30, 2016.

| ( $¥$ million) | FY4/15 results | $\begin{aligned} & \mathrm{FY} 4 / 16 \\ & \text { results } \\ & \hline \end{aligned}$ | $\begin{gathered} \mathrm{FY} 4 / 17 \\ \text { plan } \\ \hline \end{gathered}$ | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 187,904 | 234,843 | 265,000 | +30,157 | +12.8 |
| Gross profit $\%$ of net sales | $\begin{array}{r} 28,961 \\ 15.4 \end{array}$ | $\begin{array}{r} 38,535 \\ 16.4 \end{array}$ | $\begin{array}{r} 44,200 \\ 16.7 \end{array}$ | +5,665 | +14.7 |
| SG\&A expenses <br> $\%$ of net sales | $\begin{array}{r} 17,509 \\ 9.3 \end{array}$ | $\begin{array}{r} 23,915 \\ 10.2 \end{array}$ | $\begin{array}{r} 27,900 \\ 10.5 \end{array}$ | +3,985 | +16.7 |
| Operating income \% of net sales | $\begin{array}{r} 11,452 \\ 6.1 \end{array}$ | $\begin{array}{r} 14,619 \\ 6 ? \end{array}$ | $16,300$ | +1,681 | +11.5 |
| Ordinary income <br> $\%$ of net sales | $\begin{array}{r} 11,697 \\ 6.2 \end{array}$ | $\begin{array}{r} 15,158 \\ 6.5 \end{array}$ | $\begin{array}{r} 16,700 \\ 6.3 \end{array}$ | +1,542 | +10.2 |
| Profit attributable to owners of parent $\%$ of net sales | $\begin{array}{r} 6,197 \\ 3.3 \end{array}$ | $\begin{array}{r} 7,917 \\ 3.4 \end{array}$ | $\begin{array}{r} 9,000 \\ 3.4 \end{array}$ | +1,083 | +13.7 |
| Earnings per share( $¥$ ) | 195.45 | 249.69 | 283.84 | +34.15 | +13.7 |
| Annual dividend ( $¥$ ) | 30.00 | 40.00 | 50.00 | +10.00 | +25.0 |

[^2]
## 1QReview

## Analysis of Results(vs FY4/16 1Q)

Net sales increased 10.9\% year on year reflecting the increase of prescription volume in dispensing pharmacy business and the contribution of store openings in the previous year in drug and cosmetic store business. Ordinary income decreased $15.8 \%$ due to the impact of dispensing fee revisions.

| ( $\ddagger$ million) | $\begin{gathered} \text { FY4/16 } 1 \mathrm{Q} \\ \text { results } \end{gathered}$ | $\begin{array}{\|c} \mathrm{FY} 4 / 17 \mathrm{Q} \\ \text { results } \end{array}$ | Change | Change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 52,146 | 57,819 | +5,673 | +10.9 |
| Gross profit | 7,816 | 8,954 | +1,138 | +14.6 |
| \% of net sales | 15.0 | 15.5 |  |  |
| SG\&A expenses | 5,105 | 6,672 | +1,567 | +30.7 |
| $\%$ of net sales | 9.8 | 11.5 |  |  |
| Operating income | 2,710 | 2,281 | (429) | (15.8) |
| \% of net sales | 5.2 | 3.9 |  |  |
| Ordinary income | 2,886 | 2,376 | (510) | (17.7) |
| \% of net sales | 5.5 | 4.1 |  |  |

Figures in the table are rounded down
consolidated adjustment is included

| Net sales vs FY4/16 1Q results (\%) |  | Net sales | Prescription volume | Average prescription price |
| :---: | :---: | :---: | :---: | :---: |
|  | Same store(729) | (2.6) | (1.6) | (0.9) |
|  | Store openings in the previous year(141) | +2,731.9 | +2,129.7 | +25.0 |
|  | Total(894) | +10.8 | +13.7 | (2.7) |
|  |  | Net sales | Number of customers | Average spending per customer |
|  | Same store(47) | (4.1) | (3.7) | (0.4) |
|  | Store openings in the previous year(5) | +1,027.0 | +915.5 | +11.0 |
|  | Total(52) | +5.2 | (1.7) | +7.1 |

## Operating income

|  | - ¥271 million <br> Impact of dispensing fee revisions and the increase of employment of new graduates |
| :---: | :---: |
|  | $-¥ 61$ million <br> Increase of sales promotion cost |

Inside of parentheses is the number of stores except 2 franchise stores

## Analysis of Results(vs Plan)

Net sales decreased 6.1\% against our plan reflecting the decrease of average sales per prescription due to dispensing fee revisions. Ordinary income decreased 13.9\% against our plan due to the non-achievement of net sales' plan.

| ( $¥$ million) | $\begin{gathered} \mathrm{FY} 4 / 171 \mathrm{Q} \\ \text { plan } \end{gathered}$ | $\begin{gathered} \text { FY4/171Q } \\ \text { results } \\ \hline \end{gathered}$ | Change | Vs plan <br> (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 61,600 | 57,819 | $(3,781)$ | (6.1) |
| Gross profit | 9,530 | 8,954 | (576) | (6.0) |
| \% of net sales | 15.5 | 15.5 |  |  |
| SG\&A expenses | 6,880 | 6,672 | (208) | (3.0) |
| \% of net sales | 11.2 | 11.5 |  |  |
| Operating income | 2,650 | 2,281 | (369) | (13.9) |
| \% of net sales | 4.3 | 3.9 |  |  |
| Ordinary income | 2,750 | 2,376 | (374) | (13.6) |
| \% of net sales | 4.5 | 4.1 |  |  |

Figures in the table are rounded down
A consolidated adjustment is included

| Net sales vs plan(\%) |  | Net sales | Prescription volume | Average prescription price |
| :---: | :---: | :---: | :---: | :---: |
|  | Same store(729) | (5.6) | (0.6) | (5.0) |
|  | Store openings in the previous year(141) | (3.0) | (3.4) | +0.1 |
|  | Total(894) | (4.7) | (0.3) | (4.5) |
|  |  | Net sales | Number of customers | Average spending per customer |
|  | Same store(47) | (5.2) | - | - |
|  | Store openings in the previous year(5) | (0.1) | - | - |
|  | Total(52) | (4.9) | - | - |

Operating income


|  | Before | Points |
| :--- | :--- | :---: |
|  | Except following | 41(31) |
| Basic dispensing fee | Over 4,000 times and over 70\% <br> Over 2,500 times and over 90\% | $25(19)$ |
| Standards for <br> dispensing system <br> premiums | 24-hour rotation support, home healthcare <br> support | 12 |
| 24-hour own support, result of home <br> healthcare services | 36 |  |
| Premiums for generic <br> drug dispensing | 55\%-65\% | Over 65\% |


| After | Points |
| :---: | :---: |
| 1 Except following | 41(31) |
| Over 4,000 times and over 70\% <br> 2 or Over 2,000 times and over $90 \%$ or Over 4,000 times from specific hospital | 25(19) |
| 3 <br> Same group over 40,000 times / month and over 95\% or Lease contract with medical institution | 20(15) |
| Basic dispensing fee 41 points \& Inventory 1,200 items \& Home healthcare services (1 case / year) \& Notification of Kakaritsuke-pharmasists \& Supervising pharmacists having operational experience for at least 5 years and enrollment for at least 1 year | 32 |
| 65-75\% | 18 |
| Over 75\% | 22 |
| Basic dispensing fee 41 points, handing over medication notebook, patients' visiting within 6 months | 38 |
| Except the above | 50 |
| Kakaritsuke-pharmacists instruction fee | 70 |
| Specific drug management instruction | 10 |

Items and requirements mentioned above is a part of dispensing fee revisions

- Points inside of parentheses are the subtracted points


Response(2) Standards for Dispensing System Premiums

By responding the revisions in 2016, percentage of pharmacies that gain standards for dispensing system premiums became $40.3 \%$, and average premiums for generic drug dispensing systems became 16.2 points.
■ No. of pharmacies that gain standards for dispensing system premium


Top-Line

We opened 15 stores including M\&A in FY4/17 1Q. We forecast the number of new store openings will be 126 in the end of FY4/17.

- Number of stores

946 (Dispensing pharmacy:894 Drug and cosmetic store:52)
Nokkaido

- Plan

| FY4/17 1Q | FY4/17 |  |
| :---: | :---: | :---: |
| Plan | Results | Plan |


|  | Near hospital | 3 | 4 | 42 |
| :---: | :---: | :---: | :---: | :---: |
|  | mall | 2 | 2 | 5 |
|  | M\&A | 4 | 8 | 73 |
| Drug and Cosmetic store |  | 1 | 1 | 6 |
|  | Total | 10 | 15 | 126 |

Total number of stores includes the 2 franchise stores


74 properties secured

- Transition of dispensing pharmacies

End-FY4/17 1Q

|  | FY4/07 | FY4/08 | FY4/09 | FY4/10 | FY4/11 | FY4/12 | FY4/13 | FY4/14 | FY4/15 | $F Y 4 / 16$ | $F Y 4 / 171 Q$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Organic | 14 | 23 | 24 | 21 | 18 | 27 | 38 | 36 | 40 | 32 | 6 |
| M\&A | 18 | 91 | 3 | 3 | 35 | 28 | 38 | 26 | 119 | 110 | 8 |
| EV/EBITDA ratio | 7.54 | 4.82 | 2.21 | 3.45 | 5.60 | 5.51 | 5.09 | 3.94 | 4.77 | 5.37 | 4.60 |
| Close | 3 | 5 | 8 | 2 | 5 | 9 | 10 | 6 | 21 | 15 | 1 |
| No. of total <br> stores | 247 | 356 | 375 | 397 | 448 | 494 | 560 | 616 | 754 | 881 | 894 |

-EV/EBITDA ratio=EV (Purchase price)/EBITDA (Operating income + Depreciation and amortization)
No. of stores include temporary closed stores from FY4/11

FY4/17 Plan (Dispensing Pharmacy Business)

We forecast net sales increase 11.9\% year on year by contribution of the previous year's 120 new store openings including M\&A. Meanwhile, we forecast segment income increase $4.1 \%$ year on year by the measure of productivity improvement continuously.


By development and sales of our original product, sales composition ratio and gross profit margin are going up. We forecast sales composition ratio will be $36.0 \%$ and gross profit margin will be $46.6 \%$ in FY 4/20.

- Original products' sales composition and Gross profit margin
46.6\%

- Gross profit margin : Ainz \& Tulpe 42stores

| Products | PLACENTA VITAMIN C |  | cocodecica |
| :---: | :---: | :---: | :---: |
| Brand name | VP | LIPS and HIPS | cocodecica |
| On-sale date | November 2013 | July 2015 | July 2015 |
| SKU | 22 | 104 | 1,490 |

[^3]We forecast net sales of $¥ 22,500$ million，up $7.7 \%$ year on year by 6 new store openings． We plan gross profit margin improve $2.5 \%$ ，but segment income will be $¥(224)$ million due to the increase of SG\＆A expenses by development cost of original product．

| （ $¥$ million） | FY4／16 results | $\begin{gathered} \text { FY4/17 } \\ \text { plan } \end{gathered}$ | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | Analysis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 20，884 | 22，500 | $+1,616$ | $+7.7$ | －Net sales |  |  |
| Gross profit | 7，236 | 8,350$37.1$ |  |  | （ $¥$ million） | $\begin{gathered} \text { FY4/17 } \\ \text { plan } \end{gathered}$ | YoY change （\％） |
| \％of net sales |  |  | ＋1，114 | ＋15．4 | 言 | 17，700 | ＋2．0 |
| SG\＆A expenses | $7,931$$38.0$ | $8,700$$38.7$ | ＋769 | ＋9．7 | 啇 $\frac{5}{5}$ Stores opened in the $\stackrel{\square}{0} \stackrel{\sim}{\infty}$ previous year（5） | 3，530 | ＋65．7 |
| \％of net saie |  |  |  |  | 号芯 New store（6） | 1，270 | － |
| Operating income | $\triangle 94$ | $\triangle 350$ | ＋344 | － |  |  |  |
| \％of net sales |  |  |  |  | ■ Segment income <br> （Improvement of gross p | ofit mar |  |
| Segment income \％of net sales | $\triangle 459$ | $\triangle 224$ | $+235$ | － | We will improve gross profit margin +2.5 points to $37.1 \%$ by development of original products． |  |  |

Figures in the table are rounded down

## Supplementary Information




| No. of pharmacies | 2 | 13 | 29 | 34 | 39 | 48 | 58 | 75 | 92 | 148 | 148 | 193 | 218 | 247 | 356 | 375 | 397 | 448 | 494 | 560 | 616 | 754 | 881 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| M\&A <br> (No. of pharmacies) |  |  |  |  |  |  |  |  |  | $\begin{gathered} 1 \\ (56) \end{gathered}$ |  | $\begin{gathered} 2 \\ (40) \end{gathered}$ | $\begin{gathered} 2 \\ (30) \end{gathered}$ | $\begin{gathered} 2 \\ (35) \end{gathered}$ | $\begin{gathered} 2 \\ (91) \end{gathered}$ |  |  | $\begin{gathered} 6 \\ (33) \end{gathered}$ | $\begin{gathered} 9 \\ (21) \end{gathered}$ | $\begin{gathered} 11 \\ (28) \end{gathered}$ | $\begin{gathered} 13 \\ (22) \end{gathered}$ | $\begin{aligned} & 15 \\ & (119) \end{aligned}$ | $\begin{gathered} 23 \\ (110) \end{gathered}$ |

(\%)


- Based on each company's summary of financial statement for FY 3/16 (Our company: FY4/16)
$>$ Size of circle is proportional to market capitalization at the end of May 2016


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AIN GROUP


[^0]:    Figures in the table are rounded down
    Segment income is adjusted to ordinary income shown on the quarterly consolidated statements of income

    - Prescription volume: +13.7\% YoY
    - Average prescription price: (2.7)\% YoY

[^1]:    Figures in the table are rounded down
    >Change( $¥$ ):End-FY4/17 1Q compared with End-FY4/16

[^2]:    Figures in the table are rounded down Change:FY4/17 plan compared with FY4/16 results Change (\%):FY4/17 plan compared with FY4/16 results $>$ On October 1, 2014, the Company conducted a 2 -for-1 stock split of common shares. Earnings per share is calculated by deeming stock splits to have occurred at the beginning of the previous fiscal year

[^3]:    SKU : As of the end of July 2016

