

## FY4/13 <br> Results Briefing

AIN GROUP

AIN PHARMACIEZ INC.
June 5,2013

## Results Overview

## Consolidated P/L

The Group reported net sales of $¥ 154,560$ million, an increase of $8.2 \%$ year on year due to the opening of 83 stores including M\&A. However, ordinary income declined $2.4 \%$ to $¥ 10,292$ million, mainly reflecting the impact of upfront investment in the medical mall development business.

| ( $\ddagger$ million) | FY4/12 results | $\begin{gathered} \mathrm{FY} 4 / 13 \\ \text { plan } \\ \hline \end{gathered}$ | FY4/13 results | Yoy change | $\begin{gathered} \text { Yoy } \\ \text { change(\%) } \end{gathered}$ | $\underset{\substack{\mathrm{V}_{\text {s plan }}^{(\%)}}}{ }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 142,790 | 157,500 | 154,560 | 11,770 | 108.2 | 98.1 |
| Gross profit <br> $\%$ of net sales | $\underset{16.2}{23,093}$ | $\begin{array}{r} 25,890 \\ 16.4 \end{array}$ | $\begin{array}{r} 24,442 \\ 15.8 \end{array}$ | 1,349 | 105.8 | 94.4 |
| SG\&A expenses <br> $\%$ of net sales | $\begin{array}{r} 12,839 \\ 9.0 \end{array}$ | $\begin{array}{r} 9,1480 \\ 9.1 \end{array}$ | $\begin{array}{r} 14,740 \\ 9.5 \end{array}$ | 1,901 | 114.8 | 102.5 |
| Operating income | $\begin{array}{r} 10,253 \\ 7.2 \end{array}$ | $\begin{array}{r} 11,510 \\ 7.3 \end{array}$ | $\begin{array}{r} 9,701 \\ 6.3 \end{array}$ | (552) | 94.6 | 84.3 |
| Ordinary income \% of net sales | 10,547 7.4 | $\begin{array}{r} 11,630 \\ 7.4 \end{array}$ | $\begin{array}{r} 10,292 \\ 6.7 \end{array}$ | (255) | 97.6 | 88.5 |
| Net income | 4,899 | 6,010 | 5,075 | 176 | 103.6 | 84.4 |
| Net income per share (*) | 307.35 | 376.94 | 318.37 | 11.02 | 103.6 | 84.5 |

Figures in the table are rounded down

## Dispensing Pharmacy Business (Consolidated)

The dispensing pharmacy business reported net sales of $¥ 137,291$ million, an increase of $8.0 \%$ year on year due to the opening of new dispensing pharmacies, as well as the impact of M\&A, and segment income of $¥ 12,655$ million, up $3.0 \%$.

| ( $\ddagger$ million) | FY4/12 results | $\begin{gathered} \mathrm{FY} 4 / 13 \\ \text { plan } \\ \hline \end{gathered}$ | FY4/13 results | YoY change | $\begin{gathered} \text { YoY } \\ \text { change(\%) } \end{gathered}$ | $\underset{(\%)}{\text { Vs plan }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 127,134 | 139,630 | 137,291 | 10,157 | 108.0 | 98.3 |
| Gross profit \% of net sales | $\begin{array}{r} 18,269 \\ 14.4 \end{array}$ | $\begin{array}{r} 20,470 \\ 14.7 \end{array}$ | $\begin{array}{r} 19,413 \\ 14.1 \end{array}$ | 1,144 | 106.3 | 94.8 |
| SG\&A expenses \% of net sales | 6,378 5.0 | 7,010 5.0 | 7,306 5.3 | 928 | 114.6 | 104.2 |
| Operating income <br> \% of net sales | $\begin{array}{r} 9.41,890 \\ 9 \end{array}$ | $\begin{array}{r} 13,460 \\ 9.6 \end{array}$ | $\begin{array}{r} 12,107 \\ 8.8 \end{array}$ | 217 | 101.8 | 89.9 |
| Segment income \% of net sales | $\begin{array}{r} 12,286 \\ 9.7 \end{array}$ | $\begin{array}{r} 13,720 \\ 9.8 \end{array}$ | $\begin{array}{r} 12,655 \\ 9.2 \\ \hline \end{array}$ | 369 | 103.0 | 92.2 |
| Number of stores | 494 | 560 | 560 | 66 | 113.4 | 100.0 |
| Figures in the table are rounded down <br> Segment income is adjusted ordinary income shown on the quarterly consolidated statements of income <br> Prescription volume:+9.7\% YoY <br> Average prescription price:- $1.5 \%$ YoY |  |  |  |  |  |  |

## Drug and Cosmetic Store Business(Consolidated)

The drug and cosmetic store business reported net sales of $¥ 16,735$ million, an increase of $8.7 \%$ year on year, and segment income of $¥ 14$ million, down $88.6 \%$.

| ( $\ddagger$ million) | FY4/12 results | $\begin{gathered} \mathrm{FY} 4 / 13 \\ \text { plan } \end{gathered}$ | FY4/13 results | YoY change | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { change(\%) } \end{array}$ | $\begin{gathered} \text { Vs plan } \\ (\%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 15,395 | 17,200 | 16,735 | 1,340 | 108.7 | 97.3 |
| Gross profit \% of net sales | $\begin{array}{r} 41.670 \\ \hline \end{array}$ | $\begin{array}{r} 5,500 \\ 32.0 \end{array}$ | $\begin{array}{r} 5,283 \\ 31.6 \end{array}$ | 413 | 108.5 | 96.1 |
| SG\&A expenses $\%$ of net sales | $\begin{array}{r} 4,853 \\ 31.5 \end{array}$ | $\begin{array}{r} 5,420 \\ 31.5 \end{array}$ | $\begin{array}{r} 5,351 \\ 32.0 \end{array}$ | 498 | 110.3 | 98.7 |
| Operating income <br> $\%$ of net sales | $\begin{gathered} 17 \\ 0.1 \end{gathered}$ | 80 0.5 | (68) | (85) | - | - |
| Segment income $\%$ of net sales | $\begin{array}{r} 125 \\ 0.8 \\ \hline \end{array}$ | $\begin{array}{r} 180 \\ 1.0 \end{array}$ | $\begin{aligned} & 14 \\ & 0.1 \\ & \hline \end{aligned}$ | (111) | 11.2 | 7.8 |
| Number of stores | 56 | 66 | 61 | 5 | 108.9 | 92.4 |

As a result of the opening stores and M\&A, the total assets increased by $¥ 9,931$ million to $¥ 95,839$ million at the end of the previous fiscal year. Shareholders' equity ratio improved $0.8 \%$ to $40.0 \%$, compared with $39.2 \%$ at the end of the previous fiscal year.


## Assets

Cash on hand and in banks increased by $¥ 2,525$ million to $¥ 18,460$ million year on year due to wider use of the securitization of dispensing fee receivables. Fixed assets increased by $¥ 7,106$ million to $¥ 52,676$ million year on year due to investment in new stores and expansion in the asset base at consolidated subsidiaries that became part of the Group through M\&A deals.

| ( $¥$ million) | End-FY4/11 | End-FY4/12 | End-FY4/13 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | 15,437 | 15,935 | 18,460 | 2,525 |
| Notes and accounts receivable | 10,247 | 10,985 | 7,043 | $(3,942)$ |
| Inventories | 8,375 | 8,253 | 7,944 | (309) |
| Total current assets | 38,032 | 40,320 | 43,162 | 2,842 |
| Buildings and structures,net | 6,456 | 7,048 | 8,247 | 1,199 |
| Land | 5,420 | 5,621 | 6,030 | 409 |
| Total property,plant and equipment | 13,451 | 15,256 | 17,550 | 2,294 |
| Total intangible fixed assets | 14,827 | 18,655 | 20,605 | 1,950 |
| Investments in securities | 2,959 | 2,825 | 2,789 | (36) |
| Deferred tax assets | 1,233 | 1,122 | 946 | (176) |
| Lease and guarantee deposits | 4,990 | 5,758 | 6,985 | 1,227 |
| Total investments and other assets | 10,592 | 11,657 | 14,520 | 2,863 |
| Total fixed assets | 38,871 | 45,570 | 52,676 | 7,106 |
| Total assets | 76,940 | 85,908 | 95,839 | 9,931 |

Figures in the table are rounded down
Capital expenditures (Purchases of property, plant and equipment and intangible fixed assets + deposits/guarantees) totaled $¥ 7,235$ million
DChange( $¥$ ):End-FY4/13 compared with end-FY4/12

## Liabilities and Net Assets

Net assets increased by $¥ 4,610$ million to $¥ 38,356$ million compared to $¥ 33,745$ million at the end of the previous fiscal year. This was because the balance of retained earnings rose $¥ 4,278$ million to $¥ 21,704$ million due to the growth of retained earnings during the fiscal year.

| ( $¥$ million) | End-FY4/11 | End-FY4/12 | End-FY4/13 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 19,706 | 22,524 | 24,084 | 1,560 |
| Short-term debt | 5,883 | 6,397 | 7,483 | 1,086 |
| Total current liabilities | 37,616 | 42,945 | 45,686 | 2,741 |
| Long-term debt(including bonds) | 7,331 | 6,318 | 8,048 | 1,730 |
| Total long-term liabilities | 9,824 | 9,216 | 11,796 | 2,580 |
| Total liabilities | 47,441 | 52,162 | 57,483 | 5,321 |
| Common stock | 8,682 | 8,682 | 8,682 | 0 |
| Capital surplus | 7,872 | 7,872 | 7,872 | 0 |
| Retained earnings | 13,227 | 17,426 | 21,704 | 4,278 |
| Total shareholders' equity | 29,778 | 33,976 | 38,254 | 4,278 |
| Total net assets | 29,498 | 33,745 | 38,356 | 4,611 |
| Total liabilities and net assets | 76,940 | 85,908 | 95,839 | 9,931 |

Figures in the table are rounded down
Change( $(7)$ : End-FY4/13 compared with end-FY4/12

## Consolidated C/F

The investment in business expansion is served enough by the business cash flows based on business profit.

| ( $¥$ million) | FY4/12 | FY4/13 | Change |
| :---: | :---: | :---: | :---: |
| Income before income taxes and minority interests | 9,782 | 9,694 | (88) |
| Depreciation and amortization | 1,749 | 2,212 | 463 |
| Amortization of goodwill | 1,262 | 1,784 | 522 |
| (Increase) decrease in inventories | 404 | 504 | 100 |
| Income taxes paid | $(4,418)$ | $(4,947)$ | (529) |
| Net cash provided by operating activities | 11,679 | 10,203 | $(1,476)$ |
| Payments for purchases of property, plant and equipment, and intangible fixed assets | $(3,606)$ | $(4,223)$ | (617) |
| Purchase of shares in affiliated companies | $(4,122)$ | $(2,923)$ | 1,199 |
| Net cash used in investing activities | $(9,010)$ | $(8,503)$ | 507 |
| Net cash provided by (used in) financing activities | $(2,131)$ | 803 | 2,934 |
| Net increase in cash and cash equivalents | 537 | 2,504 | 1,967 |
| Cash and cash equivalents at end of the period | 15,935 | 18,439 | 2,504 |


|  | End-FY4/11 | End-FY4/12 | End-FY4/13 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Shareholders' equity ratio (\%) | 38.3 | 39.2 | 40.0 | 0.8 |
| Market value equity ratio (\%) | 64.5 | 79.6 | 79.3 | $(0.3)$ |
| PER (times) | 12.18 | 13.96 | 14.97 | 1.01 |
| EPS ( $¥$ ) | 255.67 | 307.35 | 318.37 | 11.02 |
| PBR (times) | 1.68 | 2.03 | 1.98 | $(0.05)$ |
| BPS ( $¥$ ) | $1,847.46$ | $2,113.79$ | $2,403.43$ | 289.64 |
| ROA (\%) | 5.5 | 6.0 | 5.6 | $(0.4)$ |
| ROE (\%) | 15.4 | 15.5 | 14.1 | $(1.4)$ |
| ROIC (\%) | 11.3 | 13.2 | 11.2 | $(2.0)$ |
| EBITDA (¥ million) | 10,642 | 13,266 | 13,698 | 432 |
| EV/EBITDA (times) | 4.30 | 4.81 | 5.24 | 0.43 |
| Net D/E ratio (times) | $(0.07)$ | $(0.09)$ | $(0.08)$ | 0.01 |
| Net cash (¥ million) | 2,222 | 3,219 | 2,928 | $(291)$ |
| Shareholder value ( $¥$ million) | 48,000 | 67,002 | 74,729 | 7,727 |
| Market capitalization (¥ million) | 49,665 | 68,400 | 75,973 | 7,573 |

$\Rightarrow$ Figures in the table are rounded down
-Change: FY4/13 compared with FY4/12
Shareholder value $=$ EV - net interest-bearing debt
Net D/E ratio = (interest-bearing debt - cash on hand and in banks) / shareholders' equity
Share prices used to calculate market capitalization:
End-FY4/11 $¥ 3,115$ (end-Apr 2011), end-FY4/12 $¥ 4,290$ (end-Apr 2012), end-FY4/13 $¥ 4,765$ (end-Apr 2013).
$\Rightarrow$ Net cash $=$ Cash on hand and in banks - Interest-bearing debt

## FY4/13 Plan (Consolidated)

Dispensing pharmacy business plans improvement of the profit by the opening of new dispensing pharmacies, M\&A and the activation of same stores. Drug and cosmetic store business continues the store development of the urban drugstore. We forecast FY4/14 net sales will rise $11.3 \%$ YoY, and ordinary income will rise $13.2 \%$ YoY.

| ( $¥$ million) | FY4/12 results | FY4/13 results | FY4/14 plan | YoY change | YoY change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 142,790 | 154,560 | 172,000 | 17,440 | 111.3 |
| Gross profit \% of net sales | $\begin{array}{r} 23,093 \\ 16.2 \end{array}$ | $\begin{array}{r} 24,442 \\ 15.8 \end{array}$ | $\begin{array}{r} 26,960 \\ 15.7 \end{array}$ | 2,518 | 110.3 |
| SG\&A expenses \% of net sales | $\begin{array}{r} 12,839 \\ 9.0 \end{array}$ | $\begin{array}{r} 14,740 \\ 9.5 \end{array}$ | $\begin{array}{r} 9.15,680 \end{array}$ | 940 | 106.4 |
| Operating income \% of net sales | $\begin{array}{r} 10,253 \\ 7.2 \end{array}$ | $\begin{array}{r} 9,701 \\ 6.3 \end{array}$ | $\begin{array}{r} 11,280 \\ 6.6 \end{array}$ | 1,579 | 116.3 |
| Ordinary income $\%$ of net sales | $\begin{array}{r} 10,547 \\ 7.4 \end{array}$ | $\begin{array}{r} 6.7 \end{array}$ | $\begin{array}{r} 11,650 \\ 6.8 \end{array}$ | 1,358 | 113.2 |
| Net income | 4,899 | 5,075 | 6,000 | 925 | 118.2 |
| Net income per share ( $¥$ ) | 307.35 | 318.37 | 376.31 | 57.94 | 118.2 |
| Annual dividend ( $¥$ ) | 50.00 | 60.00 | 60.00 | 0 | 100.0 |

Figures in the table are rounded down
-Change:FY4/14plan compared with FY4/13

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